

Appendix A - October 2022

Barnet Health and Wellbeing Strategy - Phase 1 Implementation Plan

HWBS Key Area	Project Activity	Lead	Start Date	Finish Date	Status as of September 2022	Progress Report - What has been achieved, and what still needs to be achieved?
Key Area 1	Development of Health Impact Assessment Policy	Public Health Strategist	Sep-21	Sep-22	Delayed achievement by target date	Delivery is delayed, partially due to delay in publishing Barnet Local Plan, partially due to prolonged pandemic response. An option appraisal has been drafted and shared with relevant partners. Development of HIA technical note for planning applications will commence after feedback and comments.
Key Area 1	Use grant funding to pilot weight management service	Public Health Strategist	Sep-21	Sep-22	Completed	Adult weight management service in primary care, focusing on adults with LD/MH has started accepting referrals in February 2022.
Key Area 1	Increased communication and work around air quality	Environment Strategy and Project Officer/Public Health Consultant/Strategist	Sep-21	Sep-22	Completed	In collaboration with Environmental health and other services we have developed a communication plan on air quality. An air quality audit has been conducted at Martin primary school. Barnet's anti-idling campaign has been launched in June 2022.
Key Area 1	Link with active travel and agenda e.g. school engagement	Environment Strategy and Project Officer/Public Health Strategist	Sep-21	Sep-22	Completed	An active travel working group has been established to support and coordinate activities for the delivery of sustainability strategy, FAB framework, air quality action plan and other priorities related to active travel.
Key Area 1	Action plan created for MECC with goals for every year	Public Health Strategist	Jan-21	Mar-22	Completed	Action plan written for first 2 years (up to September 2023). Broad actions for next 2 years set out but detail to be developed based on success of first phase.
Key Area 1	Update and deliver the Trigger Trio Action Plan	Public Health Strategist	Sep-21	Sep-22	Action has been incorporated into another piece of work	Trigger trio work was planned for 2022/2023. The Children and Young People Team are currently exploring options for developing the Pause project with aligns with this work.
Key Area 1	Identify and bid for different funding opportunities available	All	Sep-21	Sep-25	On target to be achieved by target date	Successful funding opportunities September 2021 - August 2022: - Substance Misuse and Homelessness - extended for a further 3 years; - Additional OHID monies for Substance Misuse; - Covid Vaccine Champions grant - DLUHC - School Superzones grant from Mayor of London
Key Area 1	Develop a strategic approach and work with businesses to make every Highstreet in the borough healthy	Public Health Strategist/Engagement Officer	Jan-22	Aug-23	On target to be achieved by target date	This action was in the Implementation Plan to start delivery from September 2022. Instead, this has been delivered early
Key Area 2	Reduce the risk of vaccine preventable diseases	Barnet Flu and Immunisation Steering Group/Public Health Consultant	Sep-21	Sep-25	On target to be achieved by target date	Childhood Immunisation Action plan has been written and delivery of work is ongoing through the Childhood Immunisation Inequalities T&F group. School Aged Immunisations working group to be set up.
Key Area 2	Improving oral hygiene across the borough	Children's Joint Commissioner working with the community provider	Aug-21	Mar-23	On target to be achieved by target date	Work programme is progressing, with Oral health Needs Assessment completed by December, and Barnet Young Brushers Programme will have by November 2022 an update on the first year of the programme.

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Key Area 2	Develop the Healthy Start programme – ensuring access to adequate and healthy food	Children's Joint Commissioner	Mar-22	Jan-24	On target to be achieved by target date	Information on the new digital Healthy Start scheme had been disseminated in Barnet since paper vouchers were phased out in March 2022. Delays and issues in the digital system (including pre-paid cards and online application process) were circulated via Barnet Comms. Promotional campaigns will continue including webinars to key professionals including the children's workforce to keep all informed of developments. Healthy Start data from the NHS Business Authority will hopefully be available later in the year and help to target additional promotional campaigns to target families in need to support take up. The last figures for Healthy Start uptake were 59% for Barnet in March 2022 (England and London data has not been made available to compare). There has been no published data on the uptake of Healthy Start since the scheme moved to a digital one in March 2022.
Key Area 2	Develop and implement a healthy weight strategy for children	Public Health Strategist	Sep-21	Sep-22	On target to be achieved by target date	September to start implementation (though some elements have started already)
Key Area 2	Develop an Infant Feeding Strategy, including Breastfeeding Welcome	Children's Joint Commissioner	Jan-21	Mar-22	Completed	Strategy completed and now in implementation
Key Area 2	Deliver sexual health education services in schools and make period products available to all pupils	Public Health Strategist/Brooks	Sexual health contract to be awarded September 2021	Sexual health education contract 2 years +1	On target to be achieved by target date	Barnet PH is supporting partners (commissioned and other wise) to deliver comprehensive sexual health education, and deliver period products to schools.
Key Area 2	Review of the existing Fit And Active Barnet (FAB) framework	Sport & Physical Activity Service Manager/PH strategist	Sep-21	Committee March 2022	Completed	The updated FAB framework has been developed jointly by SPA and PH, and published.
Key Area 2	Review the advice and signposting for physical activity on Council websites and OneYou	Public Health Strategist	Jun-21	Mar-22	Completed	This has been completed alongside the review of the FAB framework.
Key Area 2	Cardiovascular Disease (CVD) Prevention Mapping and development of the CVD Prevention Programme	Public Health Strategist/Integrated Care Partnership (ICP)	Apr-21	Mar-22	Completed	The CVD prevention mapping, 4 year programme (2022-2026) & 2 year action plan (2022-2024) were developed on target and approved by Health & Wellbeing Board at the earliest meeting in July 2022.
Key Area 2	Barnet Suicide Prevention Strategy 2021-2025 agreed and first year actions implemented	Senior Health Improvement Specialist/ICP	Sep-21	Sep-22	Completed	The Barnet Suicide Prevention Strategy was approved by the HWBB in July 2021, with further amendments agreed in December 2021 to strengthen the strategy in response to latest evidence relating to children and young people. The first annual report of the partnership was shared for information with the HWBB in July 2022, demonstrating good progress on the action plan.

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Key Area 2	Work with partners and ICP on increasing the number of residents accessing social prescribing	Senior Health Improvement Specialist	Apr-21	Mar-22	Completed	During 2021-22, 5,689 people were referred to social prescribing link workers, 31% of whom were over 65. An evaluation of the programme has been completed showing who is using the service and the areas with which they need support, which is being used to refine the system. The evaluation will be repeated on an annual basis. The link workers have now expanded to 16 which demonstrates the value but is providing challenges to staff supervision.
Key Area 2	Raise awareness of mental health and reducing stigma through delivering a universal approach to schools	Resilient Schools Co-ordinator	Sep-21	Sep-22	On target to be achieved by target date	Resilient Schools programme for 2021/22 has been delivered. Revised for academic year 2022/23 to ensure that programme evaluation and promote the comprehensive coverage of state schools and pilot expansion into targeted independent schools.
Key Area 2	A CYP Covid-19 Health Impact Assessment	Public Health Strategist	Completed		Completed	
Key Area 2	Develop Champion role to respond to longer term impacts of COVID and Develop into more generic general Health Champion role	Senior Health Improvement Specialist	Aug-21	Aug-22	Completed	The health champions have been introduced to wider health priority topics in Barnet including childhood immunisations, cardiovascular disease prevention and mental health. They are now being trained on these areas and ongoing comms is shared with them to disseminate through their wider networks. They also still receive relevant information about Covid particularly re: vaccines, boosters and have been invited to training on MECC and vaccine hesitancy.
Key Area 2	Implement the Corporate Parenting Strategy 2021-23	Director - Children's Social Care, Family Services	Aug-21	Aug-23	On target to be achieved by target date	New Strategy was agreed and signed off by Children, Education and Safeguarding Committee in 2021. The Corporate Parenting Officers Group and the Corporate Parenting Advisory Committee oversee the implementation of the Strategy. The latest draft annual report showing progress and impact will be agreed at the next Children, Education and Safeguarding Committee.
Key Area 3	Integrate our data to provide longitudinal view of the patient to support direct patient care and population health management	LBB/CCG	Sep-21	Sep-25	On target to be achieved by target date	The London Care Record (formerly Health Information Exchange) currently allows parties to view individual patient records across settings, to allow for more joined up care. The main Barnet statutory health and care partners are party to the London Care Record, including local GP practices and the GP Federation, the Royal Free Group, London Borough of Barnet, Central London Community Healthcare Trust, and Barnet Enfield and Haringey Mental Health Trust, amongst others. The number of health and care settings using it, including care homes, is being expanded, as are the number of digital systems connected to it.
Key Area 3	Address inequalities in access to digital services	Head Of Customer Services & Digital	Sep-21	Sep-25	On target to be achieved by target date	Customer Services and Digital team have lead development on a Barnet-wide Digital Inclusion plan, which incorporates 5 work strands (improving digital skills and confidence, ensuring council services are accessible to all, improving digital connectivity, providing devices to support residents, and providing jobs and employment support). The Barnet team are also supporting ICB initiatives to address digital inclusion in the health sector.

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Key Area 3	Develop contingency plans for older carers of adults with learning disabilities	Head of Learning Disabilities, Adult Social Care	Sep-21	Sep-22	Completed	This has been completed
Key Area 3	Develop a new carers and young carers strategy	Improvement Consultant ASC	Sep-21	Sep-23	On target to be achieved by target date	Work is underway to refresh the Barnet all-ages carers strategy, incorporating codesign with carers. The strategy will be presented to the Adults and Safeguarding Committee and other relevant partnerships/committees in March 2023.
Key Area 3	Perform an audit/gap analysis around carers and their health and wellbeing	Public Health Officer	Sep-21	Sep-22	Delayed achievement by target date	Strategy refresh delayed from original timescales. New completion date will be March 2023, for implementation in 2023/24. This will be included in the Year 2 action plan.
Key Area 3	Put in place risk monitoring around providing timely accessible care	LBB/CCG	Sep-21	Sep-25	Action has been incorporated into another piece of work	NHS and Social Care has a number of mechanisms for reviewing waiting and discharge times. There is no need to put in additional mechanisms, we propose to close this issue down, as will be covered by digital action in P2.
Key Area 3	Develop integrated pathways around frail elderly residents	Barnet Borough Partnership	Sep-21	Sep-22	Completed	MDT Frailty team is being rolled out across all PCNs as of July 2022, and should be in place by deadline. Model will continue to develop over time, in response to operational learning and any change in needs.
Key Area 3	Develop aligned intervention pathways with the ICP for CYP	Assistant Director of Commissioning - Family Services	Sep-21	Sep-25	On target to be achieved by target date	<p>The Barnet Borough Partnership is working on the following priorities as part of the Children and Young People Integrated Care Strategy:</p> <ul style="list-style-type: none"> - Integrated Therapies - Autism and child development centre - CYP Mental Health & wellbeing strategy - Family Hubs - Children's Social Care-ensure health partners are attending and contributing to strategy meetings, conferences, core groups and review meetings - Long Term conditions-progressing integrated approaches - Expansion of the integrated primary and secondary paediatric clinics <p>NB - Error on original JHWBS Implementation Plan said that this work would be complete in September 2022, it should have said September 2025</p>
Key Area 3	Develop integrated pathways around CVD	Primary & Secondary Care	Sep-21	Sep-23	On target to be achieved by target date	Starting in Spring 2022, NCL ICB have developed a clinical CVD and Stroke prevention network, which has an extensive programme of work to streamline preventative and management pathways.
Key Area 3	Increase range of services participating in MDTs and rolling out model across all areas	Barnet Borough Partnership	Sep-21	Sep-25	On target to be achieved by target date	<p>Frailty MDT plus dedicated multi-disciplinary frailty team rolled out across the borough from summer 2022.</p> <p>Paediatric Integrated multi-disciplinary team meetings linking secondary care, CAMHS and primary care to discuss complex case discussions are launched in 4/7 Primary Care Networks across the borough.</p>

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Key Area 3	Embed prevention in PCN work through use of population health management	LBB/CCG	Sep-21	Sep-25	On target to be achieved by target date	The Long Term Conditions (LTC) Locally Commissioned Service (LCS) is embedding prevention in the management of long term conditions, through extended identification of at risk (case-finding), holistic person-centred assessment and provision of a year of care for those who need on-going management to prevent secondary events and improve their health. The LCS goes 'live' from April 23 but that there is a period of practice readiness from Oct 22 to support practices to get ready.
Key Area 3	Perform a homeless needs assessment	Public Health Strategist	Sep-21	Sep-22	Completed	Completed summer 2021 and action plan agreed and being delivered

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Barnet Health and Wellbeing Strategy - Phase 2 Implementation Plan

HWBS Key Area	Project Activity	Lead	Start Date	Finish Date	Further notes on action
Key Area 1	Development of HIA Implementation plan	Public Health Strategist	Sep-22	Sep-23	An option appraisal draft will be shared with partners in September 2022. HIA technical note will be developed in line with feedback and comments
Key Area 1	Become a dementia friendly borough	Senior Health Improvement Specialist	Sep-21	Sep-23	Public Health will submit application to be considered for Dementia Friendly Borough status in September 2022. The Alzheimer Society will review the application and Barnet's progress towards this goal over the year.
Key Area 1	Work with partners like 'Drink Coach' to embed preventative services for higher risk drinkers	Public Health Strategist	Sep-22	Aug-24	In progress and will be part of new substance misuse strategy 22/23 - currently working on North Central London primary care alcohol pathway including low risk drinkers
Key Area 1	Develop a strategic approach and work with businesses to make every Highstreet in the borough healthy	Public Health Strategist/Engagement Officer	Sep-22	Aug-23	This action started earlier than planned- in January 2022. A project plan has been developed and businesses across Barnet are being invited to join the Healthier High Streets schemes. In parallel a survey is conducted to better understand barriers and incentives.
Key Area 1	Identify and bid for different funding opportunities available	All	Sep-21	Sep-25	We successfully applied for UKHSA grant for School Superzones, which we'll use to implement 2 SSZ- at Edgware primary school and Saracens high school, starting in September 2022. We plan to apply for a GLA grant for promoting air quality.
Key Area 1	Deliver action plan for Make Every Contact Count (MECC)	Public Health Officer	Sep-22	Sep-23	This is a new action for Phase 2. Draft action plan has been developed and on the agenda for the first MECC steering group
Key Area 1	Agree and Deliver Food Plan for Barnet	Consultant in Public Health	Sep-22	Jul-24	Plan will have a particular focus on affordable food provision in the Borough, in line with Cost of Living challenges.
Key Area 1	Ensure that the two Superzones in Grahame Park and Edgware are delivered, and the impact is tracked	Public Health Strategist	Aug-22	Dec-23	Will include development of performance indicators to monitor agreed health and wellbeing outcomes for children and young people.
Key Area 2	Reduce the risk of vaccine preventable diseases	Barnet Flu and Immunisation Steering Group/Public Health Consultant	Sep-21	Sep-25	Focus for year 2 will be on the Polio Booster for children, Autumn/Winter Flu and Covid vaccination campaigns, and ensuring that routine childhood immunisations are taken up. This work will be supported by the Health/Vaccinations work.
Key Area 2	Implement the Corporate Parenting Strategy 2021-23	Director - Children's Social Care, Family Services	Aug-21	Aug-23	The work on the strategy is currently being undertaken.
Key Area 2	Develop updated Corporate Parenting Strategy for 2023-25	Director - Children's Social Care, Family Services	May-23	Oct-23	Process for updating strategy confirmed by Brigitte Jordaan on 09/09/22.
Key Area 2	Develop the Children and Young People's Plan for 2023 - 2027	Executive Director, Children's Services	Dec-23	Jun-23	Action added in response to recommendation at HWBB in Sept 2022
Key Area 2	Deliver the Cardiovascular Disease (CVD) Prevention Programme, and track its impact	Public Health Strategist/Integrated Care Partnership (ICP)	Sep-22	Dec-24	The CVD Prevention Programme and action plan was signed off by the HWBB in July 2022. The CVD Task and Finish Group will take forward the actions agreed as part of the action plan until Dec 2024, providing regular updates to the Board as required.

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HWBS Key Area	Project Activity	Lead	Start Date	Finish Date	Further notes on action
Key Area 2	Work with partners and ICP on increasing the number of residents accessing social prescribing as well as increasing the range of organisations and sectors that can make referrals	Senior Health Improvement Specialist	Jul-22	Sep-25	The primary care social prescribing offer will continue to be developed while further work is being undertaken to look at options to extend eligible referrers to the local voluntary sector and secondary care.
Key Area 2	Improving children's oral hygiene across the borough through the Barnet Young Brushers Programme	Children's Joint Commissioner working with the community provider	Aug-21	Mar-23	This will develop the existing Young Brushers programme further in Barnet.
Key Area 2	Develop the Healthy Start programme – ensuring access to adequate and healthy food	Health Improvement Officer, LBB	Mar-22	Jan-24	Plan for future delivery is: re-establishing the Healthy Start working group now the digital scheme is in place to have the first meeting by December 2022. Healthy Start will continue to feature on the Food Security meetings and dashboard going forward. Discussions with BOOST in Barnet around digital inclusion are underway and working closely with Early Year hubs and libraries to ensure families all have access to the digital scheme. Planned work to also promote the Healthy Start vitamin part of the scheme for all eligible and work closely with Children Centre staff to monitor vitamin uptake, which will enable the Healthy Start working group to better understand where vitamins are being accessed and where localised strategies are needed, to take place from January 2023.
Key Area 2	Implement Resilient Schools Plan for 2022-23, to improve children's mental health	Resilient Schools Manager, LBB	Sep-22	Aug-23	
Key Area 2	Deliver the Suicide Prevention Plan for children, young people and adults for 2022-23	Senior Health Improvement Specialist	Jul-22	Jul-23	Delivering on the action Plan for 2022/23 and refresh 2023-25 action plan in line with the new national strategy. Annual Report to July 2023 HWBB
Key Area 3	Work with the ICB and wider partnership to develop the Integrated Care Strategy for North Central London	Health and Wellbeing Board Membership	Oct-22	Mar-23	Work will be undertaken with Barnet Borough Partnership, ICB and wider partnership over Autumn and Winter 2022-23
Key Area 3	Develop aligned intervention pathways with the ICP for CYP	Assistant Director of Commissioning - Family Services	Sep-21	Sep-25	The Barnet Borough Partnership is working on the following priorities as part of the Children and Young People Integrated Care Strategy: <ul style="list-style-type: none"> - Integrated Therapies - Autism and child development centre - CYP Mental Health & wellbeing strategy - Family Hubs - Children's Social Care - Long Term conditions-progressing integrated approaches - Expansion of the integrated primary and secondary paediatric clinics

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HWBS Key Area	Project Activity	Lead	Start Date	Finish Date	Further notes on action
Key Area 3	Collaborate to develop a Healthy Aging pilot in one neighbourhood of BBP as demonstration of whole system approach to healthy aging.	Joint ASC Healthy Aging Lead and PH Consultant (Living and Aging Well)	Sep-22	Sep-23	As part of development of the Barnet Borough Partnership workplan, plans are developing to create a whole system Healthy Aging pilot to take joint action and pool resources to deliver better outcomes for aging residents in a neighbourhood area.
Key Area 2	Ongoing implementation of Champion role to respond to longer term impacts of COVID and focus on wider health priority topics in Barnet.	Senior Health Improvement Specialist	Jul-22	Jul-23	Ongoing development of Health Champions programme including further upskilling and training Champions on vaccine hesitancy and mental health.
Key Area 3	Develop a narrative on reducing health inequalities as an integrated approach within the Council and wider partnership	Barnet Borough Partnership	Sep-22	Aug-23	This action will include updating Life Expectancy and Healthy Life Expectancy data by ward as Census data becomes available; as well as the development of a narrative and the partnership approach
Key Area 3	Refresh Substance Misuse Needs Assessment and Strategy	Public Health Strategist	Sep-22	Apr-23	This action remains accurate.
Key Area 3	Integrate our data to provide longitudinal view of the patient to support direct patient care and population health management	LBB/CCG	Sep-21	Sep-25	HealthIntent is the population health management tool which has been developed at NCL level to provide a whole system view of patient segments for action. The plan for the coming year is to adapt the dashboards so they support the LTC LCS supporting GPs to deliver a greater focus on prevention with this group of patients.
Key Area 3	Further develop our digital offer to support prevention and provide timely accessible care, including risk monitoring	Public Health Strategist	Sep-22	Sep-23	Digital Care Home programme is working with care homes to increase their access to digital tools which can improve care, whilst also working alongside care home staff to provide training. This digital care programme includes, amongst other aspects, working with care homes to: <ul style="list-style-type: none"> •Increase care home connectivity, •Invest in and pilot digital tools such as oremote monitoring: Using the Whzan blue box oacoustic technology for falls prevention. •Meet key data security standards
Key Area 3	Address inequalities in access to digital services	Head Of Customer Services & Digital	Sep-21	Sep-25	This is still an action - PnR paper June 2022 outlines the further actions for this area of work
Key Area 3	Develop a new carers and young carers strategy	Improvement Consultant ASC	Aug-22	Apr-23	Timescales have been updated to reflect current work.
Key Area 3	Develop intergrated pathways around CVD	Primary & Secondary Care	Sep-21	Sep-23	This refers to the NCL ICB have developed a clinical CVD and Stroke prevention network, which has an extensive programme of work to streamline preventative and management pathways.
Key Area 3	Increase range of services participating in MDTs and rolling out model across all areas	LBB/CCG	Sep-21	Sep-25	The focus in Phase 2 of the JHWBS will be on embedding and evaluating the current models (Frailty and Paediatric), and then focus on further and broader opportunities as the original MDTs mature.
Key Area 3	Embed prevention in PCN work through use of population health management on Long Term Conditions	LBB/CCG	Sep-21	Sep-25	LTC ICS is embedding prevention in the management of long term conditions. The expectation is that the LCS goes 'live' from April 23 but that there is a period of practice readiness from Oct 22 to support practices to get ready.

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Key Area 3	Audit materials used to ensure that they are accessible in terms of channels, ease of language and translated languages	Public Health Communications Lead	Sep-22	May-23	This will be done as part of the Barnet Public Health microsite development.
Key Area 3	Implement a strategic framework and action plan to respond to the needs of the homeless population	Public Health Strategist	Sep-22	Apr-23	In progress, action plan agreed and quarterly meetings in place to progress.