

# Draft Statement of Accounts

for the year ended

31 March 2016



| Contents  |       |
|---|-------|
| Narrative Report  | 1-5   |
| Statement of Responsibilities   | 6     |
| Auditors Statement  | N/A   |
| Core Financial Statements  Movement in Reserves Statement  Comprehensive Income and Expenditure  Balance Sheet  Cash Flow Statement | 7-10  |
| Notes to the Accounts   | 11-79 |
| Housing Revenue Account   | 80-83 |
| Collection Fund   | 84-85 |
| Group Accounts  | 86-93 |
| Annual Governance Statement   | N/A   |
| Glossary  | 94-99 |



#### An Introduction to the Statement of Accounts

The Statement of Accounts for the London Borough of Barnet provides a picture of the council's financial position at 31 March 2016 and a summary of its income and expenditure in 2015/16. It is, in parts, a complex document which is prepared in accordance with legislation and accounting guidance which ensures that the accounts of all Government funded bodies provide comparable and consistent information and comply with International Financial Reporting Standards.

The Accounts will be approved by the Audit Committee on 28 July 2016 and the Independent Auditor's Report to the Members of the London Borough of Barnet will confirm whether the accounts provide a true and fair view of the council's financial position.

The accounts are published in full on the council's website at: <a href="http://www.barnet.gov.uk">http://www.barnet.gov.uk</a>

## **Review of the Year**

The **Corporate Plan 2015-20** sets out the council's vision and strategy for the next five years based on the core principles of fairness, responsibility and opportunity to make sure Barnet is a place:

- of opportunity, where people can further their quality of life
- where people are helped to help themselves, recognising that prevention is better than cure
- where responsibility is shared, fairly
- where services are delivered efficiently to get value for money for the taxpayer

A suite of indicators is included in the Corporate Plan to help us monitor performance; and targets have been set to encourage improvement against the strategic priorities. 59% (47) of indicators achieved target in 2015/16 and 66% (49) improved on last year (2014/15).

Residents have continued to be highly satisfied with Barnet as a place to live (88%) and with the way the council runs things (74%) – both scores being above the national average (82% and 67% respectively).

Both council tax and business rates collection have improved, with an additional £5.1m of council tax collected compared with last year, primarily driven by an increase in the property base and a change to the council tax support scheme. The business rates in-year collection rate has risen to 96.74%.

The percentage of residents unemployed has fallen to 5.8% (compared with 6.1% in London), which has been helped by an increased number of 16-18 year olds in education, employment and training.

Barnet schools continue to be amongst the highest ranking in the country, achieving fifth place for attainment of five or more A\*-C grades at Key Stage Four (including English and Maths) and first place for the proportion of pupils achieving the English Baccalaureate. 92% of schools have been rated as good or outstanding by Ofsted.

The council and its partners have continued to deliver quality services to residents and businesses. The recycling rate has marginally increased to 36.6% (December 2015) and residents' satisfaction with recycling (75%) and refuse (80%) collection services have remained above the London average (66% and 69% respectively).

Barnet has remained a safe place to live with the Mayor's Office for Policing and Crime (MOPAC) set of crimes (burglary, vandalism, criminal damage, theft of/from motor vehicle, violence with injury, robbery and theft from the person) falling by 17.4% since 2011/12, compared with 19.8% across London.

Customer satisfaction has been high at 76%. This has been driven by an increase in positive ratings for the council's website, which has been a major focus of improvement over the year, as well as an increase in positive ratings from telephone and face to face customers.



In addition to the suite of indicators included in the Corporate Plan, targets have been set to monitor service performance. Across the Council, 70% (200) of service indicators achieved target in 2015/16 and 6% (163) improved on last year.

Good progress has been made on the council's regeneration programme, including submission of a full business case for the Thameslink Station in Brent Cross, Cricklewood and the completion of hundreds of new homes, including 257 affordable homes in Dollis Valley, Grahame Park, Mill Hill and Stonegrove – contributing to the provision of an additional 20,000 new homes over the coming years. The council has prevented 905 instances of homelessness and helped 491 households to find homes in the private rented sector. These successes have helped to reduce the number of households in emergency temporary accommodation from 455 in 2014/15 to 251.

The Council's Transformation Programme consists of 90 projects required to deliver the Medium Term Financial Strategy and the Corporate Plan. The majority of projects within the Transformation Programme are on track to deliver to time, cost and quality.

#### **Financial Performance**

The council managed a net budget of £277.965m during 2015/16, which included planned savings of £17.269m, of which £13.980m were achieved – 81 per cent of those planned for the year.

#### Revenue Outturn

The 2015/16 revenue outturn resulted in a 0.8 per cent over spend of £2.328m as set below:

| Service Area                              | Budget  | Actual    | (Under)/<br>Overspend |
|---|---------|-----------|-----------------------|
|   | £000    | £000      | £000                  |
| Adults and Communities                    | 87,756  | 90,591    | 2,835                 |
| Assurance                                 | 4,193   | 4,132     | (61)                  |
| Central Expenses                          | 49,279  | 47,216    | (2,063)               |
| Education and Skills                      | 7,248   | 7,248     | -                     |
| Family Services                           | 48,415  | 48,466    | 51                    |
| Commissioning Group                       | 21,019  | 21,019    | -                     |
| Customer and Support Group                | 22,107  | 22,607    | 500                   |
| HB Public Law                             | 2,011   | 2,329     | 318                   |
| Housing Needs and Resources               | 5,560   | 5,772     | 212                   |
| Parking and Infrastructure                | (717)   | (752)     | (35)                  |
| Public Health                             | 15,835  | 15,835    | -                     |
| Regional Enterprise                       | 1,130   | 1,712     | 582                   |
| Registrar Service                         | (161)   | (34)      | 127                   |
| Street Scene                              | 14,290  | 14,152    | (138)                 |
| Council's Budget and Outturn for the Year | 277,965 | 280,293   | 2,328                 |
| Financed by                               |         |           |                       |
| Council Tax                               |         | (149,539) |                       |
| Grant Income                              |         | (88,215)  |                       |
| Business Rates                            |         | (30,793)  |                       |
| Transfers to Reserves                     |         | 4,133     |                       |
| Public Health Grant                       |         | (15,879)  |                       |
| Total Financing                           | _       | (280,293) |                       |



The actual expenditure of the council is subject to regular financial and operational monitoring and reported publically to the Performance and Contract Management Committee. The year end financial position was reported to the Performance and Contract Monitoring Committee on 31 May 2016.

During the course of the financial year, service managers have been proactively managing their financial positions, balancing the competing challenges of delivering savings and managing increasing levels of demand. The principal reasons for the overspend in 2015/16 are as follows:

 Adults and communities have experienced an increase in demand for adult social care services generally. In particular, there have been increases in the number of clients with learning disabilities transitioning from children's services and also in the number of clients with dementia, both groups requiring increasingly complex packages of care. This is coupled with an increasing number of clients who were previously self-funders but whose funds have depleted and who are now the responsibility of the council.

To offset these demand pressures, the service has achieved savings in third party contracts in the prevention and wellbeing area and has made significant staff savings across the delivery unit.

• Within central expenses, £1m of the total underspend of £2.063m relates to the Minimum Revenue Provision, a review of which resulted in an ongoing saving of £1m per annum. There were also savings on early retirement costs for teachers and non-teachers, levies and external audit fees.

Despite the overspend of £2.328m, the council's final position illustrates the robust management of finances during ongoing difficult economic and demographic conditions. The overspend is funded from the General Fund balance, resulting in a balance of £12.543 compared with £14.871m at 31 March 2015. The reduction in the General Fund balance will be managed through the Council's medium term financial strategy to ensure the balance is replenished to the level of £15m set by the Section 151 Officer as the amount necessary to enable the council to manage risk and volatility of spend over the medium term.

The outturn for the year is adjusted in the financial statements for a number of factors, mainly due to accounting adjustments required by statute or reporting standards, in order to allow the accounts to be comparable against other local authorities and public sector bodies. The full detail of these adjustments is contained in Note 29 of the accounts; however a summary of the adjustments is listed below.

| Council's outturn for the year280,2Assurance(22,13)Deficit on continuing operations258,1Plus: Loss on transfer of Schools to Academies5,2Less Other operating expenditure8,2 | 000 £000      |
|--|---------------|
| Assurance (22,13)  Deficit on continuing operations 258,1  Plus: Loss on transfer of Schools to Academies 5,2  Less Other operating expenditure 8,2                          |               |
| Deficit on continuing operations258,1Plus: Loss on transfer of Schools to Academies5,2Less Other operating expenditure8,2  | 293 287,491   |
| Plus: Loss on transfer of Schools to Academies 5,2 Less Other operating expenditure 8,2  | 38) (56,200)  |
| Less Other operating expenditure 8,2   | 155 231,291   |
|  | 280 -         |
| Not interest poid//received) on investments and leans  | 211 4,255     |
| Net interest paid/(received) on investments and loans 8,6  | 315 (2,526)   |
| Less: Council Tax, Business Rates and Grant Income (incl. capital) (306,00   | 03) (325,462) |
| Surplus on the Provision of Services (31,02  | 22) (92,442)  |
| Surplus on revaluation of non-current assets (33,79)   | 94) (8,164)   |
| (Gains)/Losses on the pension fund (23,59  | 92) 88,315    |
| Total Comprehensive Income and Expenditure surplus (88,4   | 08) (12,291)  |



# Capital Programme

The council spent £132.336m on its capital programme in 2015/16, which is summarised in the table below. The in-year underspend of £66.763m will be profiled and subsequently spent in 2016/17 and future years.

| Service Area                            | 2015/16   | 2014/15  |
|---|-----------|----------|
|   | Actual    | Actual   |
|   | £000      | £000     |
| Adults and Communities                  | 3,977     | 956      |
| Education and Skills                    | 24,430    | 31,183   |
| Family Services                         | 961       | 1,240    |
| Commissioning Group                     | 18,445    | 1,308    |
| Housing Needs and Resources             | -         | 1        |
| Commercial – Parking and Infrastructure | 364       | -        |
| Re delivery unit                        | 44,629    | 15,272   |
| Street Scene                            | 743       | 2,525    |
| Housing Revenue Account                 | 38,787    | 25,572   |
| Total Capital Expenditure               | 132,336   | 78,057   |
| Financed by                             |           |          |
| Grants and other contributions          | (32,006)  | (32,519) |
| Capital receipts                        | (25,137)  | (8,516)  |
| Borrowing                               | (28,709)  | (24,555) |
| HRA revenue / Major Repairs Allowance   | (27,525)  | (2,268)  |
| Reserves                                | (18,302)  | (6,679)  |
| General Fund revenue                    | (657)     | (3,520)  |
|   | (132,336) | (78,057) |

The most significant items of capital investment in 2015/16 included the primary and secondary school expansion programmes to meet demand for school places (£19.428m), land acquisitions as part of the Brent Cross redevelopment scheme (£14.800m), investment in highways infrastructure (including Transport for London schemes) (£20.545m), expenditure relating to the relocation of the depot (£14.603m), tranche 1 of the Development Pipeline (£4.223m) and the Housing Revenue Account capital programme (£38.787m).

#### Earmarked Reserves

The council is holding £110.087m of earmarked General Fund reserves as at 31 March 2016. Earmarked reserves are amounts of money set aside to fund expenditure on specific capital or revenue projects or initiatives in future years. Earmarked reserves have decreased by £4.133m compared with last year.

#### Balance Sheet

The Balance Sheet shows a net movement in the council's net worth between 31 March 2015 and 31 March 2016 of £88.408m.

Long term assets have increased by £112.225m, due largely to investment in council housing, infrastructure assets and regeneration sites, as well as general increases in asset valuations.



Current assets as at 31 March 2016 decreased by £32.432m compared to the previous year, mainly due to short term cash deposits maturing and being invested in long term deposits and infrastructure assets, offset by Government grants and Transport for London claims due to the council and increased payments in advance.

Within short term liabilities, short term creditors have increased by £15.035m due mainly to an increase in payments to Barnet Homes and payments for adult social care placements outstanding at the year end. This is offset by a reduction in bank overdrafts of £15.590m due to the timing of transfers between bank accounts at the year end.

Long term liabilities have reduced by £6.723m, the majority of which relates to the Pension Fund liability.

## **Looking forward for the Council**

The next five years pose both challenges and opportunities for Barnet. Through its five year Corporate Plan, the council has set long reaching, innovative and ambitious plans for the future, capitalising on the opportunities of a strengthening local economy and locally led investment in regeneration, skills and economic development. Over the next five years, this growth will bring opportunities for residents, businesses and the council alike.

The Corporate Plan is supported by a robust medium term financial strategy which has enabled the council to deliver £75m of savings to meet the financial challenges of the last four years. However, we face a further budget gap of £81m by 2020. As well as delivering savings by continuing to reduce bureaucracy, our focus will turn to how we can help manage demand for services, in particular from the growing number of older residents. Despite needing to reduce our day to day spending, however, we will continue to invest in the essential infrastructure of the borough - in transport, housing and leisure and community facilities.

#### Conclusion

With five year plans now in place the prospects for the future look more certain, albeit challenges still remain. The council will continue to work hard to ensure high quality services at the lowest possible cost are delivered to residents and businesses.

As indicated earlier, the published statutory accounts of the council are a complex, technical document and I therefore hope that the summary accounts, also published, provide a clearer picture of the council's financial position for the year ended 31 March 2016.

Should you require further information about the accounting statements please contact the Finance Team at the London Borough of Barnet at: Ground Floor Building 4, North London Business Park, Oakleigh Road South, Barnet, N11 1NP, or email <a href="mailto:inspectionofaccounts@barnet.gov.uk">inspectionofaccounts@barnet.gov.uk</a>.

John Hooton, Chief Operating Officer and Director of Finance (Section 151 Officer)



# **Statement of Responsibilities**

## The Authority's Responsibilities

The authority is required to:

- Make arrangements for the proper administration of its financial affairs and to secure that one of its officers has the responsibility for the administration of those affairs. In the London Borough of Barnet, that officer is the Chief Operating Officer and Director of Finance;
- Manage its affairs to secure economic, efficient and effective use of resources and safeguard its assets; and
- Approve the Statement of Accounts.

## The Chief Operating Officer and Director of Finance's Responsibilities

The Chief Operating Officer and Director of Finance is responsible for the preparation of the London Borough of Barnet's Statement of Accounts in accordance with proper practices as set out in the Chartered Institute of Public Finance and Accountancy 2015/16 Code of Practice on Local Authority Accounting in the United Kingdom (the Code).

In preparing this Statement of Accounts, the Chief Operating Officer and Director of Finance Officer has:

- Selected suitable accounting policies and then applied them consistently;
- Made judgements and estimates that were reasonable and prudent;
- Complied with the Code of Practice on Local Authority Accounting;
- Kept proper accounting records which were up to date; and
- Taken reasonable steps for the prevention and detection of fraud and other irregularities.

## **Certification of Accounts**

I certify that the Statement of Accounts gives a true and fair view of the financial position of the London Borough of Barnet Council at 31 March 2016 and its income and expenditure for the year then ended. The draft accounts were published on 31 May 2016.

John Hooton

Chief Operating Officer and Director of Finance (Section 151 Officer)

#### **Approval of Accounts**

In accordance with the Accounts and Audit Regulations 2015, I certify that the Statement of Accounts was approved by the Audit Committee on 28<sup>th</sup> July 2016

Chair of Audit Committee



# **Movement in Reserves Statement (MIRS)**

This statement shows the movement on the different reserves held by the authority, analysed into usable and unusable reserves, and shows the increase or decrease in the net worth of the council. It provides an explanation of the changes in, and movements between, reserve accounts to increase or reduce the resources available to the council. It shows how the council's total Comprehensive Income and Expenditure is allocated to the council's reserves. The Surplus or (Deficit) on the Provision of Services, Other Comprehensive Income and Expenditure and Total Comprehensive Income and Expenditure are shown in more detail on the face of the Comprehensive Income and Expenditure Statement.

| Movements in Reserves 2015/16  |      | General Fund<br>Balance | Earmarked<br>Reserves | Housing<br>Revenue<br>Account | Capital<br>Receipts<br>Reserve | Major<br>Repairs<br>Reserve | Capital<br>Grants<br>Unapplied | Total<br>Usable<br>Reserves | Total<br>Unusable<br>Reserves | Total<br>Authority<br>Reserves |
|--|------|-------------------------|-----------------------|-------------------------------|--------------------------------|-----------------------------|--------------------------------|-----------------------------|-------------------------------|--------------------------------|
|  | Note | £'000                   | £'000                 | £'000                         | £'000                          | £'000                       | £'000                          | £'000                       | £'000                         | £'000                          |
| Balance as at 31 March 2015  |      | 27,951                  | 116,155               | 14,942                        | 45,602                         | 17,930                      | 75,532                         | 298,112                     | 368,173                       | 666,285                        |
| (Deficit)/Surplus on provision of services                               |      | (17,432)                | -                     | 48,454                        | -                              | -                           | -                              | 31,022                      | -                             | 31,022                         |
| Other comprehensive income and expenditure                               |      | -                       | -                     | -                             | -                              | -                           | -                              | -                           | 57,386                        | 57,386                         |
| Total comprehensive income and expenditure                               |      | (17,432)                | -                     | 48,454                        | -                              | •                           | -                              | 31,022                      | 57,386                        | 88,408                         |
| Adjustments between accounting basis and funding basis under regulations | 7    | 27,807                  | -                     | (54,576)                      | (5,427)                        | 5,283                       | (289)                          | (27,202)                    | 27,202                        | -                              |
| Net increase / (decrease) before transfers to earmarked reserves         |      | 10,375                  | _                     | (6,122)                       | (5,427)                        | 5,283                       | (289)                          | 3,820                       | 84,588                        | 88,408                         |
| Transfer from/to earmarked reserves                                      | 8    | (14,147)                | (4,155)               |                               | -                              | -                           | -                              | (18,302)                    | 18,302                        | -                              |
| Balance as at 31 March 2016  |      | 24,179                  | 112,000               | 8,820                         | 40,175                         | 23,213                      | 75,243                         | 283,630                     | 471,063                       | 754,693                        |
|  |      |                         |                       |                               |                                |                             |                                |                             |                               |                                |
| Movements in Reserves 2014/15  |      | General                 | Earmarked             | Housing                       | Capital                        | Major                       | Capital                        | Total                       | Total                         | Total                          |
|  |      | Fund Balance            | Reserves              | Revenue                       | Receipts                       | Repairs                     | Grants                         | Usable                      | Unusable                      | Authority                      |
|  |      |                         |                       | Account                       | Reserve                        | Reserve                     | Unapplied                      | Reserves                    | Reserves                      | Reserves                       |
|  | Note | £'000                   | £'000                 | £'000                         | £'000                          | £'000                       | £'000                          | £'000                       | £'000                         | £'000                          |
| Balance as at 31 March 2014  |      | 31,140                  | 91,624                | 14,831                        | 24,326                         | 10,921                      | 64,788                         | 237,630                     | 416,364                       | 653,994                        |
| (Deficit)/Surplus on provision of services                               | -    | 18,663                  | -                     | 73,779                        | -                              | -                           | -                              | 92,442                      |                               | 92,442                         |
| Other comprehensive income and expenditure                               | _    | -                       | -                     | -                             | -                              | -                           | -                              |                             | (80,151)                      | (80,151)                       |
| Total comprehensive income and expenditure                               |      | 18,663                  | -                     | 73,779                        | -                              | -                           | -                              | 92,442                      | (80,151)                      | 12,291                         |
| Adjustments between accounting basis and funding basis under regulations | 7    | 1,929                   | 3,479                 | (73,668)                      | 17,797                         | 7,009                       | 11,494                         | (31,960)                    | 31,960                        | -                              |
| Net increase / (decrease) before transfers to earmarked reserves         | -    | 20,592                  | 3,479                 | 111                           | 17,797                         | 7,009                       | 11,494                         | 60,482                      | (48,191)                      | 12,291                         |
| Transfer from/to earmarked reserves                                      | 8    | (23,781)                | 21,052                | -                             | 3,479                          | · -                         | (750)                          | · •                         | •                             |                                |
| Balance as at 31 March 2015  |      |                         |                       |                               | -,                             |                             |                                |                             |                               |                                |



# **Comprehensive Income and Expenditure Statement**

This statement summarises the income and expenditure of the council in providing services during 2015/16. The statement also shows how the council's services are funded through council tax, business rates, government grants and fees and charges made by the council for its services.

|  |             | 2015/16   |             |              | 2014/15   |             |
|--|-------------|-----------|-------------|--------------|-----------|-------------|
| Comprehensive Income and Expenditure Not           | e Gross     | Gross     | Net         | Gross        | Gross     | Net         |
| Statement  | expenditure | income    | expenditure | expenditure* | income e  | expenditure |
|  | £'000       | £'000     | £'000       | £'000        | £'000     | £'000       |
| Central services to the public                     | 2,552       | (2,918)   | (366)       | 2,807        | (2,616)   | 191         |
| Cultural & related services                        | 16,622      | (2,105)   | 14,517      | 18,514       | (3,610)   | 14,904      |
| Environmental & regulatory services                | 38,963      | (8,356)   | 30,607      | 41,012       | (9,220)   | 31,792      |
| Planning services                                  | 3,443       | (17,030)  | (13,587)    | 12,007       | (22,006)  | (9,999)     |
| Public health                                      | 16,195      | (312)     | 15,883      | 14,383       | -         | 14,383      |
| Children's and education services                  | 338,270     | (234,416) | 103,854     | 339,527      | (233,402) | 106,125     |
| Highways and transport services                    | 43,342      | (15,860)  | 27,482      | 46,351       | (17,783)  | 28,568      |
| Housing services                                   | 322,136     | (355,562) | (33,426)    | 280,221      | (344,349) | (64,128)    |
| Adult social services                              | 138,025     | (34,567)  | 103,458     | 132,235      | (28,972)  | 103,263     |
| Corporate and democratic core costs                | 6,131       | (1,022)   | 5,109       | 7,156        | (1,376)   | 5,780       |
| Non distributed costs                              | 4,628       | (4)       | 4,624       | 832          | (420)     | 412         |
| Deficit on Continuing Operations                   | 930,307     | (672,152) | 258,155     | 895,045      | (663,754) | 231,291     |
| Other Operating Expenditure                        | 9 8,211     | -         | 8,211       | 5,061        | (806)     | 4,255       |
| Financing and Investment Income and Expenditure    | 0 20,961    | (12,346)  | 8,615       | 22,317       | (24,843)  | (2,526)     |
| Taxation and Non-Specific Grant Income             | 1 -         | (306,003) | (306,003)   | -            | (325,462) | (325,462)   |
| Surplus on Provision of Services                   |             |           | (31,022)    |              |           | (92,442)    |
| Surplus on revaluation of non-current assets       |             |           | (33,794)    |              |           | (8,164)     |
| Remeasurement of the net defined benefit liability | 5           |           | (23,592)    |              |           | 88,315      |
| Other Comprehensive Income and Expenditure         |             |           | (57,386)    |              |           | 80,151      |
| Total Comprehensive Income and Expenditure         |             |           | (88,408)    |              |           | (12,291)    |

<sup>\*</sup>Re-stated



# **Balance Sheet**

The Balance Sheet provides a summary of what the council owns and owes together with the council's reserves, as set out in the Movement in Reserves Statement, as at 31 March 2016. Only usable reserves are available to support the delivery of the council's services to residents. Details of the Usable Reserves can be seen in the Movement in Reserves Statement.

|                              |      | 31 March 2016 |           |           | 2015      |
|------------------------------|------|---------------|-----------|-----------|-----------|
|                              | Note | £'000         | £'000     | £'000     | £'000     |
| Property plant and equipment | 12   | 1,225,733     |           | 1,119,193 |           |
| Heritage assets              | 12   | 1,567         |           | 1,080     |           |
| Investment properties        | 12   | 117,124       |           | 101,264   |           |
| Intangible assets            | 12   | 6,650         |           | 7,200     |           |
| Long term debtors            | 16   | 830           |           | 825       |           |
| Long term investments        | 16   | 12,973        |           | 23,090    |           |
| Total Long Term Assets       |      |               | 1,364,877 |           | 1,252,652 |
| Inventories                  | 17   | 608           |           | 612       |           |
| Short term investments       | 16   | 46,615        |           | 33,241    |           |
| Short term debtors           | 19   | 126,980       |           | 94,200    |           |
| Assets held for sale         | 12   | -             |           | 350       |           |
| Cash and cash equivalents    | 21   | 128,305       |           | 206,537   |           |
| Total Current Assets         |      |               | 302,508   |           | 334,940   |
| Short term borrowing         | 16   | (1,433)       |           | (2,777)   |           |
| Short term creditors         | 22   | (105,472)     |           | (90,437)  |           |
| Cash and cash equivalents    | 21   | (1,290)       |           | (16,880)  |           |
| Provisions                   | 23   | (7,698)       |           | (7,691)   |           |
| Total Current Liabilities    |      |               | (115,893) |           | (117,785) |
| Long term borrowing          | 16   | (304,704)     |           | (304,735) |           |
| Provisions                   | 23   | (6,557)       |           | (5,753)   |           |
| Pension scheme               | 45   | (469, 137)    |           | (476,254) |           |
| Long term lease              | 41   | (16,401)      |           | (16,780)  |           |
| Total Long Term Liabilities  |      |               | (796,799) |           | (803,522) |
| Net Assets                   |      |               | 754,693   |           | 666,285   |
|                              |      |               |           |           |           |
| Usable reserves              | 24   | 283,630       |           | 298,112   |           |
| Unusable reserves            | 25   | 471,063       | 754.000   | 368,173   | 666 005   |
| Total Reserves               |      |               | 754,693   |           | 666,285   |



## **Cash Flow Statement**

This shows how cash has been generated or spent through capital and revenue transactions during the year and classifies the council's cash inflows and outflows between operating, investing and financing activities. Operating activities reflect the day to day income from grants and taxation together with expenditure on services provided by the council. Investing activities summarise the expenditure made to support future activities, for example capital expenditure on housing and schools. Financing activities demonstrate how the council has managed its borrowings to fund its operating and investing activities.

|   | Note | 2015/16     | 2014/    | 15      |
|---|------|-------------|----------|---------|
|   |      | £'000 £'000 | £'000    | £'000   |
| Net surplus on the provision of services  |      | 31,022      | 92,442   |         |
| Adjustment to the surplus on the provision of services for non-cash movements   | 26   | 15,895      | 21,954   |         |
| Adjustment for items included in the net surplus on the provision of services that are investing and financing activities | 26   | (54,176)    | (73,776) |         |
| Net cash flows from operating activities  |      | (7,259)     |          | 40,620  |
| Net cash flows from Investing activities  | 27   | (52,767)    |          | 8,708   |
| Net cash flows from Financing activities  | 28   | (2,616)     |          | 2,575   |
| Net (decrease)/ increase in cash and cash equivalents   |      | (62,642)    |          | 51,903  |
| Cash and cash equivalents at the beginning of the reporting period  |      | 189,657     |          | 137,754 |
| Cash and cash equivalents at the end of the reporting period  | 21   | 127,015     |          | 189,657 |



# 1. Accounting Policies

## i. General Principles

The Statement of Accounts summarises the London Borough of Barnet's transactions for the financial year 2015/16 and its position at the year end of 31 March 2016. The London Borough of Barnet is required to prepare an annual Statement of Accounts by the Accounts and Audit Regulations 2015, which those Regulations require to be prepared in accordance with proper accounting practices. These practices primarily comprise The Code of Practice on Local Authority Accounting in the United Kingdom 2015/16 (the Code) and the Service Reporting Code of Practice 2015/16, supported by International Financial Reporting Standards (IFRS). The accounting convention adopted in the Statement of Accounts is principally historical cost, modified by the revaluation of certain categories of non-current assets and financial instruments.

## ii. Accruals of Income and Expenditure

The accounts of the council are prepared on an accruals basis in accordance with the Code. This means that sums due to and from the council during the year are included in the accounts whether or not the cash has actually been paid or received in the year. Such amounts are included as part of the current assets and liabilities figures on the Balance Sheet.

- Revenue from the sale of goods is recognised when the council transfers the significant risks and rewards of ownership to the purchaser and it is probable that economic benefits or service potential associated with the transaction will flow to the council.
- Revenue from the provision of services is recognised when the council can reliably
  measure the percentage of completion of the transaction and it is probable that economic
  benefits or service potential associated with the transaction will flow to the council
- Supplies are recorded as expenditure when they are consumed where there is a gap between the date supplies are received and their consumption they are carried as inventories on the Balance Sheet.
- Expenses in relation to services received (including services provided by employees) are recorded as expenditure when the services are received rather than when payments are made.
- Interest receivable on investments and payable on borrowings is accounted for retrospectively as income and expenditure on the basis of the effective interest rate for the relevant financial instrument rather than the cash flows fixed or determined by the contract.
- Where revenue and expenditure have been recognised but cash has not been received or paid, a debtor or creditor for the relevant amount is recorded in the Balance Sheet. Where debts may not be settled, the balance of debtors is written down and a charge made to revenue for the income that might not be collected.
- Where NNDR and council tax have been recognised but cash has not been received or paid, a debtor or creditor for the relevant amount is recorded in the Balance Sheet. Where debts may not be settled, the balance of debtors is written down and a charge made to revenue for the income that might not be collected.



## iii. Cash and Cash Equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are investments that have a maturity date of less than three months at the Balance Sheet date. In the Cash Flow Statement, cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and form an integral part of the council's cash management.

## iv. Exceptional Items

When items of income and expense are material their nature and amount is disclosed separately, either on the face of the Comprehensive Income and Expenditure Statement or in the notes to the accounts, depending on how significant the items are to an understanding of the council's financial performance.

# v. Prior Period Adjustments, Changes in Accounting Policies and Estimates and Errors

Prior period adjustments may arise as a result of a change in accounting policies or to correct a material error. Changes in accounting estimates are accounted for prospectively, i.e. in the current and future years affected by the change and do not give rise to a prior period adjustment. Changes in accounting policies are only made when required by proper accounting practices or the change provides more reliable or relevant information about the effect of transactions, other events and conditions on the council's financial position or financial performance. Where a change is made, it is applied retrospectively (unless stated otherwise) by adjusting opening balances and comparative amounts for the prior period as if the new policy had always been applied. Material errors discovered in prior period figures are corrected retrospectively by amending opening balances and comparative amounts for the prior period.

## vi. Charges to Revenue for Non-Current Assets

Services, support services and trading accounts are debited with the following amounts to record the cost of holding non-current assets during the year:

- Depreciation attributable to the assets used by the relevant service
- Revaluation and impairment losses on assets used by the service where there are no accumulated gains in the Revaluation Reserve against which the losses can be written off
- Amortisation of intangible assets attributable to the relevant service.

The council is not required to raise council tax to fund depreciation, revaluation and impairment losses or amortisations. However, it is required to make an annual contribution from revenue towards the reduction in its overall borrowing requirement equal to an amount calculated on a prudent basis determined by the authority in accordance with statutory guidance (England and Wales). Depreciation, revaluation and impairment losses and amortisations are therefore replaced by the contribution in the General Fund Balance (Minimum Revenue Provision), by way of an adjusting transaction with the Capital Adjustment Account in the Movement in Reserves Statement for the difference between the two.



## vii. Employee Benefits

## Benefits Payable during Employment

Short term employee benefits are those due to be settled within 12 months of the year end. They include such benefits as wages and salaries, paid annual leave and paid sick leave, bonuses and non-monetary benefits for current employees and are recognised as an expense in the year in which employees render service to the council. An accrual is made for the cost of holiday entitlements earned by employees but not taken before the year-end which employees can carry forward into the next financial year. The accrual is made at the wage and salary rates applicable in the following accounting year, being the period in which the employee takes the benefit. The accrual is charged to Surplus or Deficit on the Provision of Services, but then reversed out through the Movement in Reserves Statement so that holiday benefits are charged to revenue in the financial year in which the holiday absence occurs.

The basis used to estimate the accrual is three fold:

- Employees who work 'Term Time Only', mainly teachers a percentage based on how
  many holidays fall in the financial year is applied to annual salary, employer's national
  insurance contribution and employer's pension contribution.
- Non-teaching staff leave holiday remaining at year end (to a maximum of 5 days, as per council's policy) is applied to annual salary, employer's national insurance contribution and employer's pension contribution.
- Non-teaching staff eligible for a flexi time contract worst case scenario (+10 hours) will be assumed for all staff eligible for a flexi time contract and applied to their annual salary, employer's national insurance and employer's pension contribution.

#### **Termination Benefits**

Termination benefits are amounts payable as a result of a decision by the council to terminate an officer's employment before the normal retirement date or an officer's decision to accept voluntary redundancy. These costs are charged on an accruals basis to the appropriate service or where applicable to the Non Distributed Costs line in the Comprehensive Income and Expenditure Statement.

Where termination benefits involve the enhancement of pensions, statutory provisions require the General Fund balance to be charged with the amount payable by the council to the pension fund or pensioner in year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement appropriations are required to and from the Pensions Reserve to remove the notional debits and credits for pension enhancement termination benefits and replace them with debits for the cash paid to the pension fund and pensioners and any such amounts payable but unpaid at the year-end.

#### Post-Employment Benefits

Employees of the council are members of two separate pension schemes:

- The Teachers' Pension Scheme, administered by Department for Education (DfE)
- The Local Government Pension Scheme (LGPS)



Both schemes provide defined benefits to members (retirement lump sums and pensions), earned as employees worked for the council. However, the arrangements for the teachers' scheme mean that liabilities for these benefits cannot ordinarily be identified specifically to the council. The scheme is therefore accounted for as if it was a defined contribution scheme and no liability for future payments of benefits is recognised in the Balance Sheet. The Children's and Education Services line in the Comprehensive Income and Expenditure Statement is charged with the employer's contributions payable to the Teachers' pension scheme in the year.

#### Defined benefit schemes

The attributable assets of the LGPS are measured at fair value and include current assets and investments. The attributable liabilities are measured on an actuarial basis using the projected unit method. Scheme liabilities are discounted at the AA corporate bond rate. The surplus or deficit in the scheme is the excess or shortfall of the value of the assets in the scheme over or below the present value of the scheme liabilities. The change in the defined benefit asset or liability is shown in the income and expenditure account and analysed into the following components:

- service cost comprising both current and past service cost and net interest on the net defined benefit liability. The increase in liabilities as a result of years of service earned this year (current service cost) and the increase in liabilities as a result of a scheme amendment or curtailment whose effect relates to years of service earned in earlier years (past service cost). The current and past service cost is charged to the 'surplus on provision of services' line within the Comprehensive Income and Expenditure Statement. Services are charged a pro-rata apportionment based on the amount paid by each service to the pension fund. Net interest on the net defined benefit liability i.e. net interest expense for the authority the change during the period in the net defined benefit liability that arises in the passage of time, charged to the Comprehensive Income and Expenditure Statement against the 'financing and investment income and expenditure' line.
- re-measurements comprising the return on plan assets excluding amounts included in net interest on the net defined benefit liability charged to the pension reserve and actuarial gains and losses, changes in the net pensions liability that arise because events have not coincided with assumptions made at the last actuarial valuation or because the actuaries have updated their assumptions, charged to the pension reserve.
- contributions paid to the pension fund cash paid as employer's contributions to the Pension Fund in settlement of liabilities; not accounted for as an expense.

#### Defined contribution schemes

The teachers' pension scheme, whilst being a defined benefit scheme, is treated as a defined contribution scheme as explained above. This means that the pension costs reported for any year are equal to the contributions payable for the scheme for the same period. The costs are recognised within net cost of services.

## Accounting for Retirement Benefits within HRA

Day to day housing management is carried out by Barnet Homes therefore Barnet's HRA employs very few staff directly. The cost of obtaining a separate HRA actuarial report to split the notional cost of HRA staff from those employed by the general fund cannot be justified. For this reason



although the HRA has been reported on an IAS19 basis, no attempt has been made to show a separate liability related to defined benefit provision.

#### Pension reserve

The pension reserve is the financial accounting mechanism to ensure that IAS19 has no impact on council tax; this is where the re-measurement of the net defined benefit liability is shown. The cost of providing pensions for employees is funded in accordance with the statutory requirements governing each scheme.

Where the payments made for the year do not match the change in the council's recognised asset or liability for the same period, the recognised cost of pensions will not match the amount required to be raised in taxation. This difference is removed by an appropriation to or from the pension's reserve, which equals the net change in the pension liability recognised in the Comprehensive Income and Expenditure Statement.

## viii. Events after the Reporting Period

Events after the balance sheet date are those events, both favourable and unfavourable, that occur between the end of the reporting period and the date when the Statement of Accounts is authorised for issue. Two types of events can be identified:

- those that provide evidence of conditions that existed at the end of the reporting period –
   the Statement of Accounts is adjusted to reflect such events
- those that are indicative of conditions that arose after the reporting period the Statement
  of Accounts is not adjusted to reflect such events, but where a category of events would
  have a material effect, disclosure is made in the notes of the nature of the events and their
  estimated financial effect.

Events taking place after the date of authorisation for issue are not reflected in the Statement of Accounts.

#### ix. Financial Instruments

The accounting standards in respect of financial instruments were incorporated into the Local Authority SORP in 2007. The 2015/16 Code of Practice notes that where they continue to be relevant, the transitional provisions of the UK standards adopted by the 2007 SORP remain. The definition of the financial instrument is: "Any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity".

The term "financial instrument" covers both financial assets and financial liabilities. These range from straightforward trade receivables and trade payables to more complex transactions such as financial guarantees, derivatives and embedded derivatives. The Council's borrowing, service concession arrangements (PFI and finance leases), and investment transactions are classified as financial instruments.

The council's financial liabilities and financial assets are carried on the balance sheet at amortised cost. The amortised cost is derived by taking the amount of the instrument at its inception, deducting the value of cash repayments made in year and adding on the interest charged / credited to the Comprehensive Income and Expenditure Statement.



The Code requires that the fair value of these instruments is disclosed in the notes to the accounts. The fair value of an instrument is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date

The 2015/16 Code has been updated to incorporate the adoption of IFRS 13 Fair Value Measurement, which includes the definition of fair value as above. Under the Code, all financial instruments must initially be measured at fair value, with subsequent measurement depending on the nature of the asset or liability concerned.

The Code requires the fair value of each class of financial asset and liability to be disclosed in the Notes to the Statement of Accounts to enable it to be compared to its carrying amount in the Balance Sheet. The 2015/16 Code sets out the fair value valuation hierarchy that authorities are required to follow to increase consistency and comparability in fair value measurements and related disclosures.

The purpose of the valuation is to allow the user to evaluate quantitatively the authority's financial position and performance with regard to each class of financial instrument, and also to indicate the extent of the authority's risk exposure arising as a result of these transactions.

The fair value hierarchy gives the highest priority to quoted (unadjusted) prices in active markets for identical assets or liabilities (Level1 inputs) and the lowest priority to unobservable inputs (Level 3 inputs).

The valuation basis adopted is based on independently measured Level 2 Inputs – i.e. inputs other than quoted prices that are observable for the financial asset/liability. Further disclosure on the basis of valuation is set out in Note 16.

Premiums paid on the early settlement of debt are also classified as Financial Instruments. Regulations allow such premiums to be charged to general fund balances over the number of years equal to that which was remaining on the original loan, or to charge such premiums over a shorter time frame if desired. The council's policy is to spread the premium over the term that was remaining on the original loan which gave rise to the premium. The council provides further information on its Financial Instruments in the Notes to the Core Statements.

## x. Fair value measurement

The authority measures some of its non-financial assets such as surplus assets and investment properties and some of its financial instruments at fair value at each reporting date. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement assumes that the transaction to sell the asset or transfer the liability takes place either:

- a) in the principal market for the asset or liability, or
- b) in the absence of a principal market, in the most advantageous market for the asset or liability.

The authority measures the fair value of an asset or liability using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.



When measuring the fair value of a non-financial asset, the authority takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The authority uses valuation techniques that are appropriate in the circumstances and for which sufficient data is available, maximising the use of relevant observable inputs and minimising the use of unobservable inputs. Inputs to the valuation techniques in respect of assets and liabilities for which fair value is measured or disclosed in the authority's financial statements are categorised within the fair value hierarchy, as follows:

Level 1 – quoted prices (unadjusted) in active markets for identical assets or liabilities that the authority can access at the measurement date

Level 2 – inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly

Level 3 – unobservable inputs for the asset or liability.

#### xi. Government Grants and Contributions

Whether paid on account, by instalments or in arrears, government grants and third party contributions and donations are recognised as due to the council when there is reasonable assurance that:

- the council will comply with the conditions attached to the payments, and
- the grants or contributions will be received.

Amounts recognised as due to the council are not credited to the Comprehensive Income and Expenditure Statement until conditions attached to the grant or contribution have been satisfied. Conditions are stipulations that specify that the future economic benefits or service potential embodied in the asset acquired using the grant or contribution are required to be consumed by the recipient as specified, or future economic benefits or service potential must be returned to the transferor.

Monies advanced as grants and contributions for which conditions have not been satisfied are carried in the Balance Sheet as creditors. When conditions are satisfied, the grant or contribution is credited to the relevant service line (attributable revenue grants and contributions) or Taxation and Non-Specific Grant Income (non-ringfenced revenue grants and all capital grants) in the Comprehensive Income and Expenditure Statement.

Where capital grants are credited to the Comprehensive Income and Expenditure Statement, they are reversed out of the General Fund Balance in the Movement in Reserves Statement. Where the grant has yet to be used to finance capital expenditure, it is posted to the Capital Adjustment Account. Amounts in the Capital Grants Unapplied Reserve are transferred to the Capital Adjustment Account once they have been applied to fund capital expenditure.

The authority has elected to charge a Community Infrastructure Levy. The levy will be charged on new builds (chargeable developments for the authority) with appropriate planning consent. The council charges for and collects the levy, which is a planning charge. The income from the levy will be used to fund a number of infrastructure projects (these include transport, flood defences and



schools) to support the development of the area. The Community Infrastructure Levy is received without outstanding conditions; it is therefore recognised at the commencement date of the chargeable development in the Comprehensive Income and Expenditure Statement in accordance with the accounting policy for government grants and contributions set out above. The Community Infrastructure Levy charges will be largely used to fund capital expenditure. However, a small proportion of the charges may be used to fund revenue expenditure.

## xii. Heritage Assets

The council's heritage assets are held in support of the primary objective of increasing the knowledge, understanding and appreciation of the council's history and local area. Heritage assets are recognised and measured (including the treatment of revaluation gains and losses) in accordance with the council's accounting policies on property, plant and equipment. However, some of the measurement rules are relaxed in relation to heritage assets as detailed below. The accounting policies in relation to heritage assets that are deemed to include elements of intangible heritage assets are also presented below. The council's collections of heritage assets are accounted for as follows:

## **Property Heritage Assets**

These are held on the Balance Sheet at valuation where the valuation is calculated using which ever method of valuation that is deemed appropriate and relevant. The assets are revalued every five years as part of the council's rolling programme of revaluations.

## Mayor's Regalia and Silverware

These assets are held at insurance valuation and are valued every three years.

## Heritage Assets not held on the Balance Sheet

The remaining heritage assets are not recognised on the Balance Sheet because cost information is not readily available and the council considers that obtaining valuations for these items would involve a disproportionate cost in comparison to the benefits to the users of the financial statements.

#### General

The carrying amounts of heritage assets are reviewed where there is evidence of impairment for heritage assets, for example where an item has suffered physical deterioration or breakage or where doubts arise as to its authenticity. Any impairment is recognised and measured in accordance with the council's general policies on impairment. The council will occasionally dispose of heritage assets which have a doubtful provenance or are unsuitable for public display. The proceeds of such items are accounted for in accordance with the council's general provisions relating to the disposal of property, plant and equipment. The collection of heritage assets is relatively static and acquisitions and donations are rare. Where they do occur acquisitions are initially recognised at cost and donations are recognised at valuation. The heritage assets are deemed to have indeterminate lives and a high residual value; hence the council does not consider it appropriate to charge depreciation.



## xiii. Intangible Assets

These are assets that do not have a physical form but which are identifiable and provide the council with rights to future economic benefits. The council carries just one type of intangible asset on its balance sheet, being the purchase of software licences. The policy is to amortise the cost of the asset to revenue over its economic life, to reflect the pattern of consumption or benefits.

#### xiv. Interests in Subsidiaries

The council has controlling interests in The Barnet Group Ltd (which includes Your Choice Barnet Ltd and Barnet Homes Ltd), Barnet Holdings Ltd, Regional Enterprise Ltd and The Inglis Consortium. These entities have the nature of subsidiaries and / or joint ventures and the council is therefore required to prepare group accounts, unless the overall impact on the group accounts is not material.

The council reviews annually the extent to which other entities (over which the council has a controlling interest) need to be consolidated into group accounts. The situation has been reviewed for 2015/16 in consultation with auditors and the decision was that group accounts are required for 2015/16.

From 2014/15, CIPFA/LASAAC is of the view that local authority maintained schools are capable of being treated as separate entities for control purposes. This brings the school as an entity within the scope of the control criteria in IFRS 10. As a consequence, schools transactions, including income, expenditure, assets, liabilities and reserves will be recognised in the council's single entity accounts where applicable.

Income, expenditure, assets (excluding non-current assets), liabilities and reserves will all be consolidated into the single entity financial accounts of the council as these transactions are deemed to be within the control of the local maintained school as entities within themselves. In regards to non-current assets, the approach adopted will be to consider, on a school by school basis, whether the local maintained school controls the non-current assets (including land, property, plant, equipment and playing fields) to identify whether 'control' exists to ascertain if consolidation is required.

# xv. Inventories and Long Term Contracts

Inventories are included in the Balance Sheet at the lower of cost and net realisable value.

Long term contracts are accounted for on the basis of charging the Surplus / Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement with the value of works and services received under the contract during the financial year.

## xvi. Investment Property

Investment properties are those that are used solely to earn rentals and / or for capital appreciation. The definition is not met if the property is used in any way to facilitate the delivery of services or production of goods or is held for sale.

Investment properties are measured initially at cost and subsequently at fair value, based on the amount at which the asset could be exchanged between knowledgeable parties at arm's length. As a non-financial asset, investment properties are measured at highest and best use. Properties are



not depreciated but are revalued on a five-year cycle according to market conditions at year end. Gains and losses on revaluation are posted to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement. The same treatment is applied to gains and losses on disposal.

Rentals received in relation to investment properties are credited to the Financing and Investment Income line and result in a gain for the General Fund Balance. However, revaluation and disposal gains and losses are not permitted by statutory arrangements to have an impact on the General Fund Balance. The gains and losses are therefore reversed out of the General Fund Balance in the Movement in Reserves Statement and posted to the Capital Adjustment Account.

#### xvii. Leases

Leases are classified as finance leases where the terms of the lease transfer substantially all the risks and rewards incidental to ownership of the property, plant or equipment from the lessor to the lessee. All other leases are classified as operating leases.

Where a lease covers both land and buildings, the land and buildings element are considered separately for classification.

Arrangements that do not have the legal status of a lease but convey a right to use an asset in return for payment are accounted for under this policy where fulfilment of the arrangement is dependent on the use of specific assets.

#### The Council as Lessee

#### Finance Leases

Property, plant and equipment held under finance leases is recognised on the Balance Sheet at the commencement of the lease at its fair value measured at the lease's inception (or the present value of the minimum lease payments, if lower). The asset recognised is matched by a liability for the obligation to pay the lessor. Initial direct costs of the authority are added to the carrying amount of the asset. Premiums paid on entry into a lease are applied to writing down the lease liability. Contingent rents are charged as expenses in the periods in which they are incurred.

Lease payments are apportioned between:

- a charge for the acquisition of the interest in the property, plant or equipment applied to write down the lease liability, and
- a finance charge (debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement).

Property, plant and equipment recognised under finance leases is accounted for using the policies applied generally to such assets, subject to depreciation being charged over the lease term if this is shorter than the asset's estimated useful life (where ownership of the asset does not transfer to the authority at the end of the lease period).

The council is not required to raise council tax to cover depreciation or revaluation and impairment losses arising on leased assets. Instead, a prudent annual contribution is made from revenue funds towards the deemed capital investment in accordance with statutory requirements. Depreciation and revaluation and impairment losses are therefore substituted by a revenue



contribution in the General Fund Balance, by way of an adjusting transaction with the Capital Adjustment Account in the Movement in Reserves Statement for the difference between the two.

## **Operating Leases**

Rentals paid under operating leases are charged to the Comprehensive Income and Expenditure Statement as an expense of the services benefiting from use of the leased property, plant or equipment. Charges are made on a straight-line basis over the life of the lease; even if this does not match the pattern of payments (e.g. there is a rent-free period at the commencement of the lease).

#### The Council as Lessor

#### Finance Leases

Where the authority grants a finance lease over a property or an item of plant or equipment, the relevant asset is written out of the Balance Sheet as a disposal. At the commencement of the lease, the carrying amount of the asset in the Balance Sheet (whether property, plant and equipment or assets held for sale) is written off to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement as part of the gain or loss on disposal. A gain, representing the authority's net investment in the lease, is credited to the same line in the Comprehensive Income and Expenditure Statement also as part of the gain or loss on disposal (i.e. netted off against the carrying value of the asset at the time of disposal), matched by a lease (long-term debtor) asset in the Balance Sheet.

Lease rentals receivable are apportioned between:

- a charge for the acquisition of the interest in the property applied to write down the lease debtor (together with any premiums received), and
- finance income (credited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement).

The gain credited to the Comprehensive Income and Expenditure Statement on disposal is not permitted by statute to increase the General Fund Balance and is required to be treated as a capital receipt. Where a premium has been received, this is posted out of the General Fund Balance to the Capital Receipts Reserve in the Movement in Reserves Statement. Where the amount due in relation to the lease asset is to be settled by the payment of rentals in future financial years, this is posted out of the General Fund Balance to the Deferred Capital Receipts Reserve in the Movement in Reserves Statement. When the future rentals are received, the element for the capital receipt for the disposal of the asset is used to write down the lease debtor. At this point, the deferred capital receipts are transferred to the Capital Receipts Reserve.

The written-off value of disposals is not a charge against council tax, as the cost of non-current assets is fully provided for under separate arrangements for capital financing. Amounts are therefore appropriated to the Capital Adjustment Account from the General Fund Balance in the Movement in Reserves Statement.



## **Operating Leases**

Where the Authority grants an operating lease over a property or an item of plant or equipment, the asset is retained in the Balance Sheet. Rental income is credited to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement. Credits are made on a straight-line basis over the life of the lease, even if this does not match the pattern of payments (e.g. there is a premium paid at the commencement of the lease). Initial direct costs incurred in negotiating and arranging the lease are added to the carrying amount of the relevant asset and charged as an expense over the lease term on the same basis as rental income.

## xviii. Overheads and Support Services

The costs of overheads and support services are charged to those that benefit from the supply or service in accordance with the costing principles of the CIPFA Service Reporting Code of Practice 2015/16 (SeRCOP). The costs are recharged through the internal recharge mechanism using various apportionment bases (e.g. headcount, time spent, area occupied, invoices processed, etc.) in proportion to the benefits received, with the exception of:

- Corporate and Democratic Core costs relating to the authority's status as a multifunctional, democratic organisation.
- Non Distributed Costs the cost of discretionary benefits awarded to employees retiring early and impairment losses chargeable on Assets Held for Sale.

These two cost categories are defined in SeRCOP and accounted for as separate headings in the Comprehensive Income and Expenditure Statement, as part of Net Expenditure on Continuing Services.

## xix. Property, Plant and Equipment

Assets that have physical substance and are held for use in the production or supply of goods or services, for rental to others, or for administrative purposes and that are expected to be used during more than one financial year are classified as property, plant and equipment.

## Recognition

Expenditure on the acquisition, creation or enhancement of property, plant and equipment is capitalised on an accruals basis, provided that it is probable that the future economic benefits or service potential associated with the item will flow to the council and the cost of the item can be measured reliably. Expenditure that maintains but does not add to an asset's potential to deliver future economic benefits or service potential (i.e. repairs and maintenance) is charged as an expense when it is incurred. Any expenditure on an asset that is under £50k is considered non-enhancing and is treated as revenue expenditure.

#### Measurement

Assets are initially measured at cost, comprising:

- the purchase price
- any costs attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.



The cost of assets acquired other than by purchase is deemed to be its fair value, unless the acquisition does not have commercial substance (i.e. it will not lead to a variation in the cash flows of the council). In the latter case, where an asset is acquired via an exchange, the cost of the acquisition is the carrying amount of the asset given up by the council.

Donated assets are measured initially at fair value. The difference between fair value and any consideration paid is credited to the Taxation and Non-Specific Grant Income line of the Comprehensive Income and Expenditure Statement, unless the donation has been made conditionally. Until conditions are satisfied, the gain is held in the Donated Assets Account. Where gains are credited to the Comprehensive Income and Expenditure Statement, they are reversed out of the General Fund Balance to the Capital Adjustment Account in the Movement in Reserves Statement.

Assets are then carried in the Balance Sheet using the following measurement bases:

- Infrastructure (including street lighting PFI), community assets and assets under construction – depreciated historical cost
- Dwellings fair value, determined using the basis of existing use value for social housing (EUVSH)
- School buildings current value, but because of their specialist nature, are measured at depreciated replacement cost which is used as an estimate of current value.
- Surplus assets the current value measurement base is fair value, estimated at highest and best use from a market participant's perspective.
- All other assets fair value, determined as the amount that would be paid for the asset in its existing use (existing use value – EUV).

Where there is no market based evidence of fair value because of the specialist nature of an asset, the valuation method of Depreciated Replacement Cost (DRC) is used as an estimate of fair value. Examples of specialist assets include: schools, leisure centres, crematorium and cemeteries prior to their being run on a more commercial basis.

The DRC method of valuation provides the current cost of replacing an asset with its Modern Equivalent Asset (MEA) less deductions for all physical deterioration and all relevant forms of obsolescence and optimisation. The London Borough of Barnet, where possible, has used direct evidence from its own capital programmes to determine the MEA cost basis for specialist assets. Where this evidence is not available, Building Cost Information Service construction cost figures have been used.

The council has schools in the following categories: community schools, foundation schools, voluntary aided schools and academies. Community and foundation schools are treated on balance sheet based on the risks and rewards the council is deemed to have, and voluntary aided schools and academies are not treated on balance sheet. This is under constant review and is updated in line with guidance from CIPFA.

Where non-property assets have short useful lives or low values (or both), depreciated historical cost basis is used as a proxy for fair value.



The freehold and leasehold properties that comprise the council's property portfolio are subject to a five year rolling programme of revaluation, although the top ten properties, shops and industrial sites, all schools and all DRC's are valued every year, which is 90% of the council's property portfolio. This ensures that where market conditions or rebuilding costs alter, all affected assets are considered over a reasonable period of time. Increases in valuations are matched by credits to the Revaluation Reserve to recognise unrealised gains. Exceptionally, gains might be credited to the Comprehensive Income and Expenditure Statement where they arise from the reversal of a loss previously charged to a service.

Where decreases in value are identified, they are accounted for as follows:

- where there is a balance of revaluation gains for the asset in the Revaluation Reserve, the carrying amount of the asset is written down against that balance (up to the amount of the accumulated gains
- where there is no balance in the Revaluation Reserve or an insufficient balance, the carrying amount of the asset is written down against the relevant service line(s) in the Comprehensive Income and Expenditure Statement. The Revaluation Reserve contains revaluation gains recognised since 1 April 2007 only, the date of its formal implementation. Gains arising before that date have been consolidated into the Capital Adjustment Account.

## **Impairment**

Assets are assessed at each year end as to whether there is any indication that an asset may be impaired. Where indications exist and any possible differences are estimated to be material, the recoverable amount of the asset is estimated and, where this is less than the carrying amount of the asset, an impairment loss is recognised for the shortfall.

Where impairment losses are identified, they are accounted for as follows:

- where there is a balance of revaluation gains for the asset in the Revaluation Reserve, the carrying amount of the asset is written down against that balance (up to the amount of the accumulated gains)
- where there is no balance in the Revaluation Reserve or an insufficient balance, the carrying amount of the asset is written down against the relevant service line(s) in the Comprehensive Income and Expenditure Statement.

Where an impairment loss is reversed subsequently, the reversal is credited to the relevant service line(s) in the Comprehensive Income and Expenditure Statement, up to the amount of the original loss, adjusted for depreciation that would have been charged if the loss had not been recognised.

#### Depreciation

Depreciation is provided for on all Property, Plant and Equipment assets by the systematic allocation of their depreciable amounts over their useful lives. An exception is made for assets without a determinable finite useful life (i.e. freehold land and certain community assets) and assets that are not yet available for use (i.e. assets under construction).

Deprecation is calculated on the following bases:



- Dwellings and other buildings straight-line allocation over the useful life of the property as estimated by the valuer;
- Infrastructure, vehicles, plant, furniture and equipment straight line allocation over its useful life;
- Council dwellings Major repairs allowance (MRA) used as a proxy for depreciation.

Where an item of Property, Plant and Equipment asset has major components whose cost is significant in relation to the total cost of the item, the components are depreciated separately.

Revaluation gains are also depreciated, with an amount equal to the difference between current value depreciation charged on assets and the depreciation that would have been chargeable based on their historical cost being transferred each year from the Revaluation Reserve to the Capital Adjustment Account.

## Componentisation

Under IFRS, each asset owned or leased by the council is divided up into significant component parts. A component is considered significant when the cost of the component is 20% or greater of the total cost of the asset and has a differing useful life. Each component is depreciated separately and where there is more than one significant component of the same asset which has the same useful life and depreciation method, such components may be grouped in determining the depreciation charge.

Any component parts of an asset are de-recognised when the component is replaced, even if the original component had not been recognised separately for depreciation purposes. If it is not practical to determine the carrying amount of the replaced components, the cost of the new component is indexed back and then adjusted for depreciation. This is used as a reasonable proxy.

Assets less than £50k will not be considered for componentisation (on the basis of materiality). Assets will only have componentisation applied from 1 April 2010 when they have been revalued, enhanced or acquired. Until one of these events has occurred an asset will not need to be componentised. Componentisation affects all assets recognised under IAS16, IAS17 and IFRIC12.

#### Disposals and Non-Current Assets Held for Sale

When it becomes probable that the carrying amount of an asset will be recovered principally through a sale transaction rather than through its continuing use, it is reclassified as an Asset Held for Sale. The asset is revalued immediately before reclassification and then carried at the lower of this amount and fair value less costs to sell. Where there is a subsequent decrease in fair value less costs to sell, the loss is posted to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement. Gains in fair value are recognised only up to the amount of any previously losses recognised in the Surplus or Deficit on Provision of Services. Depreciation is not charged on Assets Held for Sale.

If assets no longer meet the criteria to be classified as Assets Held for Sale, they are reclassified back to non-current assets and valued at the lower of their carrying amount before they were classified as held for sale; adjusted for depreciation, amortisation or revaluations that would have been recognised had they not been classified as Held for Sale, and their recoverable amount at the date of the decision not to sell.



Assets that are to be abandoned or scrapped are not reclassified as Assets Held for Sale. When an asset is disposed of or decommissioned, the carrying amount of the asset in the Balance Sheet (whether Property, Plant and Equipment or Assets Held for Sale) is written off to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement as part of the gain or loss on disposal.

Receipts from disposals (if any) are credited to the same line in the Comprehensive Income and Expenditure Statement also as part of the gain or loss on disposal (i.e. netted off against the carrying value of the asset at the time of disposal). Any revaluation gains accumulated for the asset in the Revaluation Reserve are transferred to the Capital Adjustment Account.

Amounts received for a disposal are categorised as capital receipts. A proportion of receipts relating to housing disposals (75% for dwellings, 50% for land and other assets, net of statutory deductions and allowances) is payable to the Government. The balance of receipts is required to be credited to the Capital Receipts Reserve, and can then only be used for new capital investment or set aside to reduce the authority's underlying need to borrow (the capital financing requirement). Receipts are appropriated to the reserve from the General Fund Balance in the Movement in Reserves Statement.

The written-off value of disposals is not a charge against council tax, as the cost of non-current assets is fully provided for under separate arrangements for capital financing. Amounts are appropriated to the Capital Adjustment Account from the General Fund Balance in the Movement in Reserves Statement.

# xx. Private Finance Initiative (PFI)

PFI and similar contracts are agreements to receive services where the responsibility for making available the property, plant and equipment needed to provide the services, are passed to the PFI contractor. As the council is deemed to control the services that are provided under its PFI schemes, and as ownership of the property, plant and equipment will pass to the council at the end of the contract for no additional charge, the council carries the assets used under the contracts on its Balance Sheet as part of Property, Plant and Equipment. The council has one PFI contract for the maintenance of street lighting in the borough.

The original recognition of these assets at fair value (based on the cost to purchase the property, plant and equipment) was balanced by the recognition of a liability for amounts due to the scheme operator to pay for the capital investment.

Non-current assets recognised on the Balance Sheet are revalued and depreciated in the same way as property, plant and equipment owned by the council.

The amounts payable to the PFI operators each year are analysed into five elements:

- Fair value of services received during the year debited to the relevant service in the Comprehensive Income and Expenditure Statement
- Finance cost an interest charge on the outstanding Balance Sheet liability, debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement



- Contingent rent increases in the amount to be paid for the property arising during the contract, debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement
- Payment towards liability applied to write down the Balance Sheet liability towards the PFI
  operator (the profile of write-downs is calculated using the same principles as for a finance
  lease)
- Lifecycle replacement costs a proportion of the amounts payable is posted to the Balance Sheet as a prepayment and then recognised as additions to Property, Plant and Equipment when the relevant works are eventually carried out

## xxi. Provisions, Contingent Liabilities and Contingent Assets

#### **Provisions**

Provisions are made where an event has taken place that gives the council a legal or constructive obligation that requires settlement by a transfer of economic benefits or service potential (the settlement must be probable), and a reliable estimate can be made of the amount of the obligation. For instance, the council may be involved in a court case that could eventually result in the making of a settlement or the payment of compensation.

Provisions are charged as an expense to the appropriate service line in the Comprehensive Income and Expenditure Statement in the year that the authority becomes aware of the obligation, and are measured at the best estimate at the balance sheet date of the expenditure required to settle the obligation, taking into account relevant risks and uncertainties.

When payments are eventually made, they are charged to the provision carried in the Balance Sheet. Estimated settlements are reviewed at the end of each financial year – where it becomes less than probable that a transfer of economic benefits will now be required (or a lower settlement than anticipated is made), the provision is reversed and credited back to the relevant service. Where some or all of the payment required to settle a provision is expected to be recovered from another party (e.g. from an insurance claim), this is only recognised as income for the relevant service if it is virtually certain that reimbursement will be received if the authority settles the obligation.

There is a specific provision for insurance which reflects the council's liability for events that have occurred as at the balance sheet date but where the timing of the payment is dependent upon the settlement process. The council's policy is to base the insurance provision on a valuation by an independent actuary.

A full breakdown of the council's provisions as at the Balance Sheet date is disclosed in the Notes to the accounts.

## **Contingent Liabilities**

A contingent liability arises where an event has taken place that gives the authority a possible obligation whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the authority. Contingent liabilities also arise in circumstances where a provision would otherwise be made but either it is not probable that an outflow of resources will be required or the amount of the obligation cannot be measured reliably.



Contingent liabilities are not recognised in the Balance Sheet but disclosed in a note to the accounts.

## **Contingent Assets**

A contingent asset arises where an event has taken place that gives the authority a possible asset whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the authority.

Contingent assets are not recognised in the Balance Sheet but disclosed in a note to the accounts where it is probable that there will be an inflow of economic benefits or service potential.

#### xxii. Reserves

The council sets aside specific amounts as reserves for future policy purposes or to cover contingencies. Reserves are created by apportioning amounts out of the General Fund Balance in the Movement in Reserves Statement. When expenditure to be financed from a reserve is incurred, it is charged to the appropriate service in that year to score against the Surplus / Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement. The reserve is then appropriated back into the General Fund Balance in the Movement in Reserves Statement so that there is no net charge against council tax for the expenditure.

All applications for specific reserves are subject to approval by the Chief Operating Officer and Director of Finance. Specific reserves are discretionary not mandatory. The council discloses a full breakdown of its specific reserves as at the Balance Sheet date in the Notes to the accounts.

Certain reserves are kept to manage the accounting processes for non-current assets, financial instruments and retirement and employee benefits and do not represent usable resources for the council – these reserves are explained in the relevant policies.

## xxiii. Revenue Expenditure Funded from Capital under Statue

Expenditure incurred during the year that may be capitalised under statutory provisions but that does not result in the creation of a non-current asset has been charged as expenditure to the relevant service in the Comprehensive Income and Expenditure Statement in the year. Examples include home improvement grants and expenditure on voluntary aided school land and buildings. Where the council has determined to meet the cost of this expenditure from existing capital resources or by borrowing, a transfer in the Movement in Reserves Statement from the General Fund Balance to the Capital Adjustment Account then reverses out the amounts charged so that there is no impact on the level of council tax.

## xxiv. Value Added Tax (VAT)

VAT payable is included as an expense only to the extent that it is not recoverable from Her Majesty's Revenue and Customs. VAT receivable is excluded from income.

## xxv. Collection Fund

Billing authorities in England are required by statute to maintain a separate fund for the collection and distribution of amounts due in respect of council tax and national non-domestic rates (NNDR). In its capacity as a billing authority an authority acts as an agent: it collects and distributes council tax and income on behalf of the major preceptors and itself.



From the year commencing 1 April 2009, for both billing authorities and major preceptors, the Council Tax income included in the Comprehensive Income and Expenditure Statement for the year shall be the accrued income for the year.

Local authorities are required to show Business Rate Supplements (BRS) transactions on the face of the Collection Fund.

From the year commencing 1 April 2013, in its capacity as a billing authority, the council no longer acts solely as an agent for non-domestic rates on behalf of central government. The council now collects and distributes NNDR income not only on behalf of central government, but on behalf of itself and major preceptors.

## xxvi. Minimum Revenue Provision

Statute requires the authority to set money aside each year for the repayment of loans originally taken out to finance capital expenditure. This is called the minimum revenue provision (MRP). Under capital accounting arrangements, the council's services are charged depreciation to reflect the consumption of capital assets used. The depreciation charge is treated as the council's revenue provision and any variation from the statutory minimum is transferred between the Capital Adjustment Account and the Comprehensive Income and Expenditure Statement.

The MRP is calculated in accordance with the 2015/16 MRP Policy Statement agreed by council on 3 March 2015 and Communities and Local Government Guidance on MRP. The Council's Policy is to:

- Continue to charge 4% on capital expenditure incurred before 1 April 2008 and on future supported capital expenditure (Option 1 of Government guidance)
- Capital expenditure incurred on or after 1 April 2008 and funded by prudential borrowing will be repaid based on the useful asset life of the asset using equal annual instalments (Option 3 of Government guidance)
- The Council will also consider taking a MRP 'holiday' in relation to Council capital borrowing
  to fund the Council's contribution to the Thameslink project. MRP will commence once
  income streams from business rates are received. This development will attract MRP but
  over the life of the asset. There is not a right-off in the year of borrowing as it is not the
  Council's asset.

For PFI the council's policy is to charge MRP equal to the difference between lease payments and the finance charge.

xxvii. Significant Management Judgement in Applying Accounting Policies and Estimation Uncertainty

The only significant estimations in the accounts relate to:

#### Bad debt

Bad debt is the extent to which an original amount of money owed to the council is impaired (no longer recoverable). The council's policy for estimating the provision required for bad debt is to firstly consider any specific debts which are regarded as being individually significant, e.g.



bankruptcy of a company that owes a significant amount of money to the council. The remaining debt is then divided into the following groups:

- Tenants
- Council tax
- Business rates
- Other local authorities
- Sundry (trade) receivables

Each group has particular characteristics with regards to the debtor's propensity to pay the amount due. An assessment of impairment of debt for each group is then undertaken at the balance sheet date, based on historical loss experience but adjusted to reflect the current economic climate. The provision for bad debt is then estimated on this basis and the amount is reflected in the Balance Sheet carrying figure for receivables. A movement on the outstanding debt of 1-2% has been considered and deemed to not materially affect the provision.

## Useful lives of depreciable assets

Estimated useful lives and obsolescence levels are reviewed as part of the asset revaluation exercises or where, in the interim, there has been an enhancement to an asset that has extended its useful operational life

| Asset Category              | Maximum Years Estimated Useful Life |
|-----------------------------|-------------------------------------|
| Land, Building and Schools  | 50                                  |
| PFI street lights           | 25                                  |
| Vehicles, Plant & Equipment | 20                                  |
| Intangibles                 | 10                                  |
| Infrastructure              | 30                                  |

## Fair value of financial instruments

The council's financial instruments are carried on the Balance Sheet at amortised cost. However, the Code requires that the fair value of these instruments is disclosed in the notes to the accounts. The fair value of an instrument is the amount for which it could be sold for in an open market based on the present value of the future cash flows.

#### Other

- Community Care Services estimates are made in respect of clients who have received care but where the invoices from the care provider have not been received until after the end of the financial year.
- Pension Fund estimates are made based on the triennial review which was undertaken in 2013.
- Property valuations some estimates are made based on market forces.



 Special Parking Account - estimates are made over likely income recoverable from unpaid penalty charge notices issued in 2015/16.

#### xxviii Carbon Reduction Commitment Scheme

The authority is required to participate in the mandatory Carbon Reduction Commitment (CRC) Energy Efficiency Scheme. This scheme is currently in the second financial year of Phase 2 which commenced on 1 April 2014 and ends on 31 March 2019.

The authority is required to purchase and surrender allowances retrospectively, on the basis of emissions i.e. carbon dioxide produced as a result of its energy usage as defined under the terms of CRC scheme. As carbon dioxide is emitted (i.e. as energy is used), a liability and an expense are recognised. The liability will be discharged by purchasing and surrendering allowances to cover its annual emissions.

The liability is measured at the best estimate of the expenditure required to meet the obligation, normally at the current market price of the number of allowances required to meet the liability at the reporting date. The cost to the authority is recognised and reported in the costs of the authority's services and is apportioned to services on the basis of energy consumption.

# 2. Accounting Standards Issued, Not Adopted

The Code requires that the authority discloses information relating to the impact of an accounting change that will be required by a new standard that has been issued but not yet adopted. This requirement applies to accounting standards that come into effect for financial years commencing on or before 1 January of the financial year in question.

These amendments relate to:

- The requirements of International Financial Reporting Standards and other pronouncements by the International Accounting Standards Board in effect for accounting periods commencing on the 1 January 2015 (as adopted by the EU) apply unless specifically adapted by the Code.
- Amendments to IFRS 11 Joint Arrangements
- Amendments to IAS 1 Presentation of Financial Statements
- Amendments to IAS 19 Employee benefits

It is anticipated that the above amendments will not have a material impact on the information provided in the statement of Accounts

It is anticipated that details of the disclosure requirements for most of these changes will be included in the Code of Practice issued for 2016/17.

# 3. Critical Judgements in Applying Accounting Policies

In applying the accounting policies set out in Note 1, the council has had to make certain judgements about complex transactions or those involving uncertainty about future events. The critical judgements made in the Statement of Accounts are:



- There is a high degree of uncertainty about future levels of funding for local government.
  However, the council has determined that this uncertainty is not yet sufficient to provide
  an indication that the assets of the council might be impaired as a result of a need to close
  facilities and reduce levels of service provision.
- The council is deemed to control the services provided under the agreement for street lighting and also to control the residual value of the assets at the end of the agreement. The accounting policies for PFI schemes and similar contracts have been applied to the arrangement and the street lights are recognised as Property, Plant and Equipment on the council's Balance Sheet.
- The council has deposits in one Icelandic bank, Glitnir, which is in administration. The deposits being held on the council's Balance Sheet are held in Icelandic Kroner in an escrow account. The timing of the release of the funds is subject to the lifting of the Icelandic Government's restrictions on the export of foreign currency.

# 4. Assumptions made about the Future and Other Major Sources of Estimation Uncertainty

The Statement of Accounts contains estimated figures that are based on assumptions made by the council about the future or that are otherwise uncertain. Estimates are made taking into account historical experience, current trends and other relevant factors. However, because balances cannot be determined with certainty, actual results could be materially different from the assumptions and estimates.

The items in the council's Balance Sheet at 31 March 2016 for which there is a significant risk of

material adjustment in the forthcoming financial year are as follows:

| Item               | Uncertainties   | Effect if actual results differs from assumptions  |
|--------------------|---|--|
| Pensions Liability | Estimation of the net liability to pay pensions depends on a number of complex judgements relating to the discount rate used, the rate at which salaries are projected to increase, changes in retirement ages, mortality rates and expected returns of pension funds.  | The effect of the net pension liability due to changes in individual assumptions can be measured although the assumptions interact in complex ways. During 2015/16 the council's actuaries advised that the net pension liability has decreased by £7.12m.   |
| Asset Lives        | Assets are depreciated over their estimated useful lives which are dependent on assumptions on the level of repairs and maintenance, technical obsolescence or unplanned failure. The reductions being experienced in central government funding may restrict the extent of investment in maintenance and repairs and so reduce asset lives or, conversely force the council to operate assets beyond their planned use so creating uncertainty in the useful lives assigned to assets. | If the assumptions around asset lives are increased depreciation charges will need to be revised and the carrying value of the asset will fall or rise. The estimated impact of all assets having their useful lives increased by one year would be a reduction in the annual depreciation costs of £5.557m. The impact of this change would not be required to be reflected in the level of council tax charge. |



| Fair Value                | When the fair values of financial assets and   | The authority uses Level 2  |
|---------------------------|--|---|
| Fair Value<br>Measurement | When the fair values of financial assets and financial liabilities cannot be measured based on quoted prices in active markets (i.e. Level1 inputs), their fair value is measured using valuation techniques (e.g. quoted prices for similar assets or liabilities in active markets or the discounted cash flow (DCF) model). Where possible, the inputs to these valuation techniques are based on observable data (Level 2), but where this is not possible judgement is required in establishing fair values (Level 3). These judgements typically include considerations such as uncertainty and risk. However, changes in the assumptions used could affect the fair value of the authority's assets and liabilities. Where Level 1 inputs are not available, the authority employs relevant experts to identify the most appropriate valuation techniques to determine fair value (for example for investment properties, the principle valuation manager). Information about the valuation techniques and inputs used in determining the fair value of the authority's assets and liabilities is disclosed in notes 14 and 16. | The authority uses Level 2 observable inputs for valuing both its Investment properties and financial instruments. The inputs are those that are developed using market data, such as publicly available information about actual events or transactions, and that reflect the assumptions that market participants would use when pricing the asset or liability. Significant changes in any of the observable inputs would result in significantly lower or higher fair values. |
| Debts                     | The council has debts outstanding at the year end against which a provision for bad debt has been made. However the continuing economic climate and the effect of changes in welfare benefits could give rise to a greater level of non-payment of the council's charges.  | To mitigate the risk of increasing non-payment and subsequent bad debt additional reserves have been set aside to protect the council against this risk.  |

# 5. Material Items of Income and Expenditure

There were no material items of income or expenditure to report for 2015/16.

## 6. Events After the Balance Sheet Date

Since the Balance Sheet date of 31 March 2016 there have been no material events which would require an adjustment to the financial statements. A further review of post balance sheet events will be conducted prior to the approval of the accounts.



# 7. Adjustments between Accounting Basis and Funding Basis under Regulations 2015/16

| Balance as at 31 March 2015   | Note_ | General<br>Fund<br>Balance<br>£'000<br>27,951 | Earmarked<br>Reserves<br>£'000 | Housing<br>Revenue<br>Account<br>£'000 | Capital<br>Receipts<br>Reserve<br>£'000 | Major<br>Repairs<br>Reserve<br>£'000 | Capital<br>Grants<br>Unapplied<br>£'000 | Total Usable Reserves £'000 298,112 | Total Unusable Reserves £'000 368,173 | Total Authority Reserves £'000 666,285 |
|---|-------|---|--------------------------------|--|---|--------------------------------------|---|-------------------------------------|---------------------------------------|--|
| Datance as at 51 March 2013   | _     | 27,001  | 110,100                        | 14,542                                 | 40,002                                  | 17,000                               | 70,002                                  | 200,112                             | 000,170                               | 000,200                                |
| Movement in reserves during 2015/16 (Deficit)/Surplus on provision of services Other Comprehensive Income and Expenditure   | _     | (17,432)                                      |                                | 48,454                                 | :                                       |                                      | -<br>-                                  | 31,022                              | -<br>57,386                           | 31,022<br>57,386                       |
| Total Comprehensive Income and Expenditure  | _     | (17,432)                                      |                                | 48,454                                 | -                                       | -                                    | -                                       | 31,022                              | 57,386                                | 88,408                                 |
| Adjustments involving the Capital Adjustment Account: Reversal of items debited or credited to the Comprehensive Income and Expenditure Statement:  |       |   |                                |  |   |                                      |   |                                     |                                       |  |
| Charges for depreciation and impairment of non current assets   |       | 30,671  | -                              | 22,146                                 | -                                       | -                                    | -                                       | 52,817                              | (52,817)                              | -                                      |
| Revaluation losses on Property Plant and Equipment  |       | (6,572)                                       |                                | (43,475)                               | -                                       | -                                    | -                                       | (50,047)                            | 50,047                                | -                                      |
| Movements in the market value of Investment Properties  |       | (6,957)                                       | -                              | -                                      | -                                       | -                                    | -                                       | (6,957)                             | 6,957                                 | -                                      |
| Amortisation of Intangible Assets   |       | 1,265   | <u>-</u>                       | -                                      | -                                       | -                                    | -                                       | 1,265                               | (1,265)                               | -                                      |
| Capital Grants and Contributions applied  |       | (13,959)                                      | -                              | -                                      | -                                       | -                                    | -                                       | (13,959)                            | 13,959                                | -                                      |
| Revenue Expenditure Funded From Capital Under Statute   |       | 23,380  | -                              | -                                      | -                                       | -                                    | -                                       | 23,380                              | (23,380)                              | -                                      |
| Amounts of Non- Current assets written off on disposal or sale as part of the gain/loss on disposal to the CIES<br>Inclusion of items not debited or credited to the Comprehensive Income and Expenditure |       |   |                                | -                                      |   | -                                    | -                                       | -                                   | -                                     | -                                      |
| Statement   |       |   |                                |  |   |                                      |   |                                     |                                       |  |
| Statutory provision for the financing of capital investment   |       | (5,460)                                       | -                              | -                                      | -                                       | -                                    | -                                       | (5,460)                             | 5,460                                 | -                                      |
| Capital expenditure charged against the General Fund and HRA balances   |       | (426)   | -                              | -                                      | -                                       | -                                    | -                                       | (426)                               | 426                                   | -                                      |
| Adjustments involving the Capital Grants Unapplied Account:   |       |   |                                |  |   |                                      |   |                                     |                                       |  |
| Capital Grants and Contributions unapplied credited to CIES   |       | (17,987)                                      | -                              | -                                      | -                                       | -                                    | 17,987                                  | -                                   |                                       | -                                      |
| Application of grants to capital financing transferred to the Capital Adjustment Account  |       | -   | -                              | -                                      | -                                       | -                                    | (18,276)                                | (18,276)                            | 18,276                                | -                                      |
| Adjustments involving the Capital Receipts Reserve:   |       |   |                                | (500)                                  |   |                                      |   | 0.4.000                             | (0.4.000)                             |  |
| Transfer of sale proceeds credited as part of the gain/loss on disposal to the CIES   |       | 3,259   | -                              | (526)                                  | 22,230                                  | -                                    | -                                       | 24,963                              | (24,963)                              | -                                      |
| Use of the Capital Receipts Reserve to finance new capital expenditure  |       | -   | -                              | -                                      | (25,137)                                | -                                    | -                                       | (25,137)                            | 25,137                                | -                                      |
| Contribution from the Capital Receipts Reserve to finance the payments to the Government capital receipts pool  |       | 2,585   | -                              | -                                      | (2,585)                                 | -                                    | -                                       | -                                   | -                                     | -                                      |
| Transfer from Deferred Capital Receipts Reserve upon receipt of cash  |       | -   | -                              | -                                      | 65                                      | -                                    | -                                       | 65                                  | (65)                                  | -                                      |
| Adjustments involving the Major Repairs Reserve:  |       | (0.0)   |                                | (00 700)                               |   |                                      |   |                                     |                                       |  |
| Reversal of Major Repairs Allowance credited to the HRA   |       | (88)  | -                              | (32,720)                               | -                                       | 32,808                               | -                                       | (07.505)                            |                                       | -                                      |
| Use of the Major Repairs Reserve to finance new capital expenditure  Adjustments involving the Financial Instruments Adjustment Account:  |       | -   | -                              | -                                      | -                                       | (27,525)                             | -                                       | (27,525)                            | 27,525                                | -                                      |
| Amount by which finance costs charged to the CIES are different from finance costs chargeable in the year in accordance with statutory requirements   |       | (1)   | -                              | (1)                                    | -                                       | -                                    | -                                       | (2)                                 | 2                                     | -                                      |
| Adjustments involving the Pension Reserve:  Reversal of items relating to retirement benefits debited or credited to the Comprehensive  |       | 38,679  | -                              | -                                      | -                                       | -                                    | -                                       | 38,679                              | (38,679)                              | -                                      |
| Income and Expenditure Statement Employer's pension contributions and direct payments to pensioners payable in the year   |       | (22,204)                                      | -                              | -                                      | -                                       | -                                    | -                                       | (22,204)                            | 22,204                                | -                                      |
| Adjustments involving the Collection Fund Adjustment Account:  Amount by which council tax income credited to the CIES is different from council tax income   |       | 1,385   | _                              | _                                      | _                                       | -                                    | _                                       | 1,385                               | (1,385)                               | _                                      |
| calculated for the year in accordance with statutory requirements  Adjustment involving the Accumulated Absences Account:   |       |   |                                |  |   |                                      |   |                                     |                                       |  |
| Amount by which officer remuneration charged to the CIES on an accruals basis is different from remuneration chargeable in the year in accordance with statutory requirements                             |       | 237   | -                              | -                                      | -                                       | -                                    | -                                       | 237                                 | (237)                                 | -                                      |
| Adjustments between accounting basis nd funding basis under regulations   | _     | 27,807  | -                              | (54,576)                               | (5,427)                                 | 5,283                                | (289)                                   | (27,202)                            | 27,202                                | -                                      |
| Net Increase / (Decrease) before Transfers to Earmarked Reserves Transfer from/to Earmarked Reserves  | 8     | 10,375<br>(14,147)                            | -<br>(4,155)                   | (6,122)<br>-                           | (5,427)<br>-                            | 5,283<br>-                           | (289)                                   | 3,820<br>(18,302)                   | 84,588<br>18,302                      | 88,408                                 |
| (Decrease) /Increase in Year  | _     | (3,772)                                       | (4,155)                        | (6,122)                                | (5,427)                                 | 5,283                                | (289)                                   | (14,482)                            | 102,890                               | 88,408                                 |
| Balance as at 31 March 2016 carried forward   |       | 24,179  | 112,000                        | 8,820                                  | 40,175                                  | 23,213                               | 75,243                                  | 283,630                             | 471,063                               | 754,693                                |
|   | _     |   |                                |  |   |                                      |   |                                     |                                       |  |



# Adjustments between Accounting Basis and Funding Basis under Regulations 2014/15

|   | Note | General<br>Fund<br>Balance<br>£'000 * | Earmarked<br>Reserves<br>£'000 | Housing<br>Revenue<br>Account<br>£'000 * | Capital<br>Receipts<br>Reserve<br>£'000 | Major<br>Repairs<br>Reserve<br>£'000 | Capital<br>Grants<br>Unapplied<br>£'000 | Total<br>Usable<br>Reserves<br>£'000 | Total<br>Unusable<br>Reserves<br>£'000 | Total<br>Authority<br>Reserves<br>£'000 |
|---|------|---------------------------------------|--------------------------------|--|---|--------------------------------------|---|--------------------------------------|--|---|
| Balance as at 31 March 2014   | Note | 31,140                                | 91,624                         | 14,831                                   | 24,326                                  | 10,921                               | 64,788                                  | 237,630                              | 416,364                                | 653,994                                 |
|   | -    |                                       |                                |  |   | -,-                                  | - ,                                     |                                      | -,                                     |   |
| Movement in reserves during 2014/15   |      |                                       |                                |  |   |                                      |   |                                      |  |   |
| (Deficit)/Surplus on provision of services  |      | 18,663                                | -                              | 73,779                                   | -                                       | -                                    | -                                       | 92,442                               | -                                      | 92,442                                  |
| Other Comprehensive Income and Expenditure  |      | -                                     | -                              | -  | -                                       | -                                    | -                                       | -                                    | (80,151)                               | (80,151)                                |
| Total Comprehensive Income and Expenditure  |      | 18,663                                | -                              | 73,779                                   | -                                       | -                                    | -                                       | 92,442                               | (80,151)                               | 12,291                                  |
| Adjustments involving the Capital Adjustment Account:   |      |                                       |                                |  |   |                                      |   |                                      |  |   |
| Reversal of items debited or credited to the Comprehensive Income and Expenditure   |      |                                       |                                |  |   |                                      |   |                                      |  |   |
| Statement: Charges for depreciation and impairment of non current assets  |      | 26,674                                |                                | 20,180                                   | _                                       |                                      | _                                       | 46,854                               | (46,854)                               | _                                       |
| Revaluation losses on Property Plant and Equipment  |      | (3,256)                               | _                              | (63,350)                                 | _                                       | _                                    | _                                       | (66,606)                             | 66,606                                 | _                                       |
| Movements in the market value of Investment Properties  |      | (14,253)                              | -                              | -  | -                                       | _                                    | -                                       | (14,253)                             | 14,253                                 | _                                       |
| Amortisation of Intangible Assets   |      | 659                                   | -                              | -  | -                                       | -                                    | -                                       | 659                                  | (659)                                  | -                                       |
| Capital Grants and Contributions applied  |      | (17,912)                              | -                              | -  | -                                       | -                                    | -                                       | (17,912)                             | 17,912                                 | -                                       |
| Movement in donated assets account  |      | -                                     | _                              | -  | -                                       | -                                    | -                                       | -                                    | - (00.000)                             | -                                       |
| Revenue Expenditure Funded From Capital Under Statute  Amounts of Non- Current assets written off on disposal or sale as part of the gain/loss on     |      | 32,396                                | -                              | -  | -                                       | -                                    | -                                       | 32,396                               | (32,396)                               | -                                       |
| disposal to the CIES  |      | 7                                     |                                | -  | _                                       | -                                    | -                                       | -                                    | -                                      | -                                       |
| Inclusion of items not debited or credited to the Comprehensive Income and Expenditure  |      |                                       |                                |  |   |                                      |   |                                      |  |   |
| Statement   |      |                                       |                                |  |   |                                      |   |                                      |  |   |
| Statutory provision for the financing of capital investment   |      | (713)                                 | -                              | -  | -                                       | -                                    | -                                       | (713)                                | 713                                    | -                                       |
| Capital expenditure charged against the General Fund and HRA balances   |      | (6,628)                               | -                              | -  | -                                       | -                                    | -                                       | (6,628)                              | 6,628                                  | -                                       |
| Adjustments involving the Capital Grants Unapplied Account:   |      | (00)                                  |                                |  |   |                                      |   |                                      |  |   |
| Capital Grants and Contributions unapplied credited to CIES  Application of grants to capital financing transferred to the Capital Adjustment Account |      | (29,557)                              | -                              | -  | -                                       | -                                    | 29,557<br>(18,063)                      | (18,063)                             | 18,063                                 | -                                       |
| Adjustments involving the Capital Receipts Reserve:   |      | -                                     |                                | -  | -                                       | -                                    | (10,063)                                | (10,003)                             | 10,003                                 | -                                       |
| Transfer of sale proceeds credited as part of the gain/loss on disposal to the CIES   |      | (556)                                 | 3,479                          | (2,394)                                  | 22,827                                  | _                                    | _                                       | 23,356                               | (23,356)                               | _                                       |
| Use of the Capital Receipts Reserve to finance new capital expenditure  |      | (2,268)                               | -                              | -  | (3,520)                                 | -                                    | -                                       | (5,788)                              | 5,788                                  | _                                       |
| Contribution from the Capital Receipts Reserve to finance the payments to the Government  |      | 1,582                                 | -                              | -  | (1,582)                                 | -                                    | -                                       | -                                    | -                                      | -                                       |
| capital receipts pool   |      |                                       |                                |  |   |                                      |   |                                      |  |   |
| Transfer from Deferred Capital Receipts Reserve upon receipt of cash  |      | -                                     | -                              | -  | 72                                      | -                                    | -                                       | 72                                   | (72)                                   | -                                       |
| Adjustments involving the Major Repairs Reserve: Reversal of Major Repairs Allowance credited to the HRA  |      | (49)                                  |                                | (28,109)                                 |   | 28,158                               |   |                                      |  |   |
| Use of the Major Repairs Reserve to finance new capital expenditure   |      | (49)                                  | -                              | (28,109)                                 | _                                       | (21,149)                             | -                                       | (21,149)                             | 21,149                                 | _                                       |
| Adjustments involving the Financial Instruments Adjustment Account:   |      |                                       |                                |  |   | (2.,)                                |   | (21,110)                             | 2.,                                    |   |
| Amount by which finance costs charged to the CIES are different from finance costs chargeable   |      | 5                                     | -                              | 5  | -                                       | -                                    | -                                       | 10                                   | (10)                                   | -                                       |
| in the year in accordance with statutory requirements   |      |                                       |                                |  |   |                                      |   |                                      |  |   |
| Adjustments involving the Pension Reserve:  |      |                                       |                                |  |   |                                      |   |                                      |  |   |
| Reversal of items relating to retirement benefits debited or credited to the Comprehensive  |      | 36,218                                | -                              | -  | -                                       | -                                    | -                                       | 36,218                               | (36,218)                               | -                                       |
| Income and Expenditure Statement Employer's pension contributions and direct payments to pensioners payable in the year                               |      | (21,944)                              |                                |  |   |                                      |   | (21,944)                             | 21,944                                 |   |
| Adjustments involving the Collection Fund Adjustment Account:   |      | (21,944)                              | -                              | -  | -                                       | _                                    | -                                       | (21,944)                             | 21,944                                 | -                                       |
| Amount by which council tax income credited to the CIES is different from council tax income  |      | 2,463                                 | -                              | -  | -                                       | _                                    | -                                       | 2,463                                | (2,463)                                | _                                       |
| calculated for the year in accordance with statutory requirements   |      |                                       |                                |  |   |                                      |   |                                      | , , ,                                  |   |
| Adjustment involving the Accumulated Absences Account:  |      |                                       |                                |  |   |                                      |   |                                      |  |   |
| Amount by which officer remuneration charged to the CIES on an accruals basis is different  |      | (932)                                 | -                              | -  | -                                       | -                                    | -                                       | (932)                                | 932                                    | -                                       |
| from remuneration chargeable in the year in accordance with statutory requirements  |      |                                       |                                |  |   |                                      |   |                                      |  |   |
| Adjustments between accounting basis and funding basis under regulations  |      | 1,929                                 | 3,479                          | (73,668)                                 | 17,797                                  | 7,009                                | 11,494                                  | (31,960)                             | 31,960                                 |   |
| Net Increase / (Decrease) before Transfers to Earmarked Reserves  |      | 20,592                                | 3,479                          | 111                                      | 17,797                                  | 7,009                                | 11,494                                  | 60,482                               | (48,191)                               | 12,291                                  |
| Transfer from/to Earmarked Reserves   | 8    | (23,781)                              | 21,052                         | -  | 3,479                                   | _                                    | (750)                                   | -                                    | -                                      |   |
| (Decrease) /Increase in Year  | -    | (3,189)                               | 24,531                         | 111                                      | 21,276                                  | 7,009                                | 10,744                                  | 60,482                               | (48,191)                               | 12,291                                  |
| Balance as at 31 March 2015 carried forward   | _    | 27,951                                | 116,155                        | 14,942                                   | 45,602                                  | 17,930                               | 75,532                                  | 298,112                              | 368,173                                | 666,285                                 |



#### 8. Transfers to / from Earmarked Reserves

Earmarked reserves are amounts of money set aside to cover expenditure in future years on specified projects or major initiatives that would not be able to proceed unless money had previously been set aside.

The movement on the council's earmarked reserves during the year is shown below:

|                                    | Reserve     | In year     | Written | New      | Reserve     | In year     | Written | New      | Reserve     |
|------------------------------------|-------------|-------------|---------|----------|-------------|-------------|---------|----------|-------------|
|                                    | b/fwd at 31 | related     | back in | Reserves | c/fwd at 31 | related     | back in | Reserves | c/fwd at 31 |
|                                    | March 2014  | Expenditure | year    | Raised   | March 2015  | Expenditure | year    | Raised   | March 2016  |
|                                    | £'000       | £'000       | £'000   | £'000    | £'000       | £'000       | £'000   | £'000    | £'000       |
| Central - Capital Financing (i)    | 2,672       | (1,735)     | -       | 3,111    | 4,048       | (2,119)     | -       | 1,261    | 3,190       |
| Central - Infrastructure (ii)      | 22,565      | (533)       | -       | 12,507   | 34,539      | (16,923)    | -       | 17,842   | 35,458      |
| Central - Risk (iii)               | 15,500      | (4,885)     | -       | 1,653    | 12,268      | (2,936)     | -       | -        | 9,332       |
| Central - Service Development (iv) | 9,577       | (13,578)    | -       | 11,945   | 7,944       | (11,144)    | -       | 13,782   | 10,582      |
| Central - Transformation (v)       | 11,293      | (7,213)     | -       | 11,000   | 15,080      | (6,727)     |         | 4,300    | 12,653      |
| Service - Other (vi)               | 29,608      | (13,604)    |         | 24,336   | 40,340      | (15,122)    |         | 13,653   | 38,871      |
| Sub Total General Fund Earmarked   | 91,215      | (41,548)    | -       | 64,553   | 114,219     | (54,971)    |         | 50,838   | 110,086     |
| Special Parking Account (SPA)      | 409         | -           | -       | 1,527    | 1,936       | (22)        | -       | -        | 1,914       |
| Total Earmarked Reserves           | 91,624      | (41,548)    | -       | 66,080   | 116,155     | (54,993)    | -       | 50,838   | 112,000     |

- i) Capital financing receipts not yet applied to capital expenditure to enable the effective management of the medium term financial strategy
- ii) Infrastructure the new homes bonus is set aside in this reserve to fund the cost of infrastructure in Barnet
- iii) Risk to manage litigation and other corporate risks not otherwise recognised
- iv) Service development to fund new commissions and service transformation proposals
- v) Transformation to fund the transformation programme to change, protect and improve council services
- vi) Service –other Including: Dedicated Schools Grant (DSG) balances in respect of delegated schools budgets. Changes in Benefit subsidy to cover anticipated costs in respect of Department for Works and Pensions enforced changes to benefits administration. Street lighting scheme improvements to management.

# 9. Other Operating Expenditure

|   | £'000 | £'000 |
|---|-------|-------|
| Precepts and levies                     | 1,454 | 1,450 |
| Trading operations                      | 1,062 | 2,028 |
| Contribution to government housing pool | 2,585 | 1,583 |
| (Gain) / loss on disposal *             | 3,110 | (806) |
| Total                                   | 8,211 | 4,255 |

<sup>\* £5.280</sup>m transferred in respect of two schools to academy status in 2015/16 (in 2014/15 no schools transferred).



2015/16 2014/15

# 10. Financing and Investment Income and Expenditure

|   | £'000   | £'000    |
|---|---------|----------|
| Interest and Investment Income                    | (4,111) | (4,122)  |
| Net interest on the net defined benefit liability | 14,890  | 15,980   |
| Interest payable and similar charges              | 6,071   | 6,337    |
| Movement in investment property valuation         | (8,235) | (20,721) |
| Total   | 8,615   | (2,526)  |

#### 11. Taxation and Non-Specific Grant Income

|                           | 2015/16   | 2014/15   |
|---------------------------|-----------|-----------|
|                           | £'000     | £'000     |
| Demand on Collection Fund | (178,948) | (173,908) |
| Revenue grant support     | (50,240)  | (65,246)  |
| Business Rates Related    | (20,390)  | (19,004)  |
| Non-specific grants       | (21,240)  | (19,949)  |
| Public Health Grant       | (15,879)  | (14,335)  |
| Capital grants unapplied  | (8,903)   | (22,908)  |
| Capital grants applied    | (10,403)  | (10,112)  |
| Total                     | (306,003) | (325,462) |

# 12. Movement in Property, Plant and Equipment, Investment Properties, Intangible Assets and Assets Held for Sale

The Principal Valuation Manager, Judith Ellis MRICS, values the council's freehold property portfolio in accordance with the statements of asset valuation practice and the guidance notes of the Royal Institute of Chartered Surveyors (RICS). The valuation basis for each of the asset categories included in the council's Balance Sheet is detailed in the accounting policies.

The valuation date for council dwellings was 31 March 2016. Where applicable the valuation date for all other assets was 1 April 2015. This date was used as directed by the RICS, to allow sufficient time to collect and assess valuation information.

Consideration has been given by the Principal Valuation Manager as to whether there have been any significant adverse changes in the statutory or regulatory environment during the accounting period which could have affected the above valuations with the conclusion that there has not been any such change.

From 2015/16, local authority maintained schools are capable of being treated as separate entities for control purposes. As a consequence, schools' assets, will be recognised in the Council's single entity accounts where applicable.

For 2015/16 each school has been considered on a school by school basis, to establish whether the school controls the non-current assets (including land, property, plant, equipment and playing fields). As a result all community and foundation schools have been included in the Balance Sheet.

At 31 March 2016, the council had entered into a number of contracts for the construction or enhancement of Property, Plant and Equipment in 2016/17 and future years, budgeted to cost £32.917m (£20.702m in 2014/15).



**2015/16** 2014/15

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# Movement in Property, Plant and Equipment, Heritage Assets, Investment Properties, Intangible Assets and Assets Held for Sale 2015/16

| 101 Gaic 2010/10  |                    |                  | Pro     | perty, Plant        | and Equipmer   | nt (PPE)  |         |                       |           |        |            |          |             |           |
|---|--------------------|------------------|---------|---------------------|----------------|-----------|---------|-----------------------|-----------|--------|------------|----------|-------------|-----------|
|   |                    | Other land       | Schools |                     | Infrastructure | Community | Surplus | Assets                | Total PPE |        | Investment | •        | Assets Held | Total     |
|   | House<br>Dwellings | and<br>Buildings |         | Plant and Equipment |                | Assets    | assets  | under<br>Construction |           | Assets | Properties | assets   | for Sale    | Assets    |
|   | £'000              | £'000            | £'000   | £'000               | £'000          | £'000     | £'000   | £'000                 | £'000     | £'000  | £'000      | £'000    | £'000       | £'000     |
| Value of Assets at 31 March 2015                        | 659,097            | 142,124          | 227,335 | 58,991              | 168,045        | 316       | 18,320  | 15,362                | 1,289,590 | 1,084  | 101,266    | 13,825   | 350         | 1,406,115 |
| Reclassifications                                       | 1,170              | 48               | (1,890) | -                   | -              | 39        | 665     | -                     | 32        | -      | (32)       | -        | -           | -         |
| Additions from Assets under Construction                | 33,384             | 15,502           | 4,981   | 2,204               | 25,929         | -         | -       | (98,244)              | (16,244)  | -      | 15,527     | 717      | -           | -         |
| Additions   | -                  | -                | -       | -                   | 430            | -         | -       | 108,943               | 109,373   | -      | -          | -        | -           | 109,373   |
| Revaluation increases recognised in the Revaluation     |                    |                  |         |                     |                |           |         |                       |           |        |            |          |             |           |
| Reserve   | -                  | 5,208            | 10,122  | -                   | -              | -         | 5,930   | -                     | 21,260    | 577    | -          | -        | -           | 21,837    |
| Revaluation decreases recognised in the Revaluation     |                    |                  |         |                     |                |           |         |                       |           |        |            |          |             |           |
| Reserve   | (17,607)           | (2,276)          | (801)   | -                   | -              | (5)       |         | -                     | (20,689)  | (3)    | -          | -        | -           | (20,692)  |
| Revaluation increases recognised in the Surplus/Deficit |                    |                  |         |                     |                |           |         |                       |           |        |            |          |             |           |
| on the Provision of Service                             | 42,862             | 2,411            | 4,004   | -                   | -              | -         |         | -                     | 49,277    | 12     | 9,244      | -        | -           | 58,533    |
| Revaluation decreases recognised in the Surplus/Deficit |                    |                  |         |                     |                |           |         |                       |           |        |            |          |             |           |
| on the Provision of Services                            | -                  | (2,701)          | -       | -                   | -              | (10)      | -       | -                     | (2,711)   | (103)  | (1,028)    | -        | -           | (3,842)   |
| Derecognition - Disposals                               | (11,483)           | (72)             | (5,681) | -                   |                |           | -       | -                     | (17,236)  | -      | (7,851)    | -        | (350)       | (25,437)  |
| Derecognition - Other                                   | -                  | (23)             | -       | -                   | (133)          | -         | -       | -                     | (156)     | -      | -          | (1,322)  | -           | (1,478)   |
| Other   |                    |                  |         |                     |                |           |         |                       | -         |        |            |          |             | -         |
| Value of Assets at 31 March 2016                        | 707,423            | 160,221          | 238,070 | 61,195              | 194,271        | 340       | 24,915  | 26,061                | 1,412,496 | 1,567  | 117,126    | 13,220   | -           | 1,544,409 |
| Accumulated Depreciation at 31 March 2015               | (19,003)           | (15,654)         | (7,368) | (39,694)            | (88,593)       | -         | (85)    | _                     | (170,397) | (4)    | (2)        | (6,625)  | _           | (177,028) |
| Reclassifications                                       | (16)               | (51)             | 93      | -                   | -              | (7)       | -       | _                     | 19        | -      | (19)       | (0,020 ) | _           | (,020)    |
| Writeback of depreciation on revaluation                | 19,019             | 6,743            | 6,877   | _                   | -              | 7         | -       | -                     | 32,646    | 4      | 19         | -        | _           | 32,669    |
| Derecognition - Disposals                               | -                  | 6                | 466     | _                   | -              |           | -       | -                     | 472       | -      |            | -        | -           | 472       |
| Derecognition - Other                                   | -                  | 23               |         |                     | 133            |           | -       | -                     | 156       | -      | _          | 1,322    | -           | 1,478     |
| Depreciation charge                                     | (21,477)           | (5,221)          | (8,280) | (3,413)             | (11,240)       | -         | (28)    | -                     | (49,659)  | -      |            | (1,267)  | -           | (50,926)  |
|   | (21,477)           | (14,154)         | (8,212) | (43,107)            | (99,700)       | -         | (113)   | -                     | (186,763) | -      | (2)        | (6,570)  | -           | (193,335) |
|   |                    |                  |         |                     |                |           |         |                       |           |        |            |          |             |           |
| Net book value of Assets at 31 March 2015               | 640,094            | 126,470          | 219,967 | 19,297              | 79,452         | 316       | 18,235  | 15,362                | 1,119,193 | 1,080  | 101,264    | 7,200    | 350         | 1,229,087 |
| Net book value of Assets at 31 March 2016               | 685,946            | 146,067          | 229,858 | 18,088              | 94,571         | 340       | 24,802  | 26,061                | 1,225,733 | 1,567  | 117,124    | 6,650    | -           | 1,351,074 |



# Movement in Property, Plant and Equipment, Heritage Assets, Investment Properties, Intangible Assets and Assets Held for Sale 2014/15

| 101 Sale 2014/15  |           |            | Dre      | perty, Plant a | and Equipmor   | of (DDE)  |         |              |           |          |            |            |                      |           |
|---|-----------|------------|----------|----------------|----------------|-----------|---------|--------------|-----------|----------|------------|------------|----------------------|-----------|
|   | Council   | Other land |          |                | nfrastructure  | , ,       | Curplus | Acceto       | Total PPE | Haritaga | Investment | Intonaible | Acceta Hold          | Total     |
|   |           |            | Schools  | Plant and      | IIIIaStructure | Community | Surplus | Assets       | TOTAL PPE | -        | Investment | •          | Assets Held for Sale | Total     |
|   | House     | and        |          |                |                | Assets    | assets  | under        |           | Assets   | Properties | assets     | ioi Sale             | Assets    |
|   | Dwellings | Buildings  |          | Equipment      |                |           |         | Construction |           |          |            |            |                      |           |
|   | £'000     | £'000      | £'000    | £'000          | £'000          | £'000     | £'000   | £'000        | £'000     | £'000    | £'000      | £'000      | £'000                | £'000     |
| Value of Assets at 31 March 2014                        | 652,133   | 163,692    | 207,036  | 55,766         | 162,213        | 336       | 16,595  | 44,270       | 1,302,041 | 1,112    | 68,306     | 7,759      | 398                  | 1,379,616 |
| Reclassifications                                       | -         | (19,522)   |          | (73)           |                | (10)      |         |              | (19,605)  | -        | 19,605     |            | -                    | ' -       |
| Additions from Assets under Construction                | 25,572    | 1,959      | 32,259   | 3,298          | 5,415          | `         |         | (74,569)     | (6,066)   | -        | · -        | 6,066      | -                    |           |
| Additions   | -         | -          |          | -              | 417            | -         | -       | 45,661       | 46,078    | -        | -          | -          | -                    | 46,078    |
| Revaluation increases recognised in the Revaluation     |           |            |          |                |                |           |         |              |           |          |            |            |                      |           |
| Reserve   | 1,359     | -          | 2,016    | -              | -              |           | 1,725   | -            | 5,100     | -        | -          | -          | - [                  | 5,100     |
| Revaluation decreases recognised in the Revaluation     | ,         |            |          |                |                |           |         |              | ,         |          |            |            |                      |           |
| Reserve   | (31)      | (2,040)    | (11,798) | -              | -              |           |         | -            | (13,869)  | (28)     | -          | -          | -                    | (13,897)  |
| Revaluation increases recognised in the Surplus/Deficit | , ,       | , ,        | , ,      |                |                |           |         |              | ` , ,     | ,        |            |            |                      |           |
| on the Provision of Service                             | -         | 565        | 2,821    | _              |                | -         |         | -            | 3,386     | -        | 22,258     | -          | -                    | 25,644    |
| Revaluation decreases recognised in the Surplus/Deficit |           |            |          |                |                |           |         |              |           |          |            |            |                      |           |
| on the Provision of Services                            | (3,821)   | (2,410)    | (4,999)  | -              | -              | (10)      | -       | -            | (11,240)  | -        | (1,772)    | -          | -                    | (13,012   |
| Derecognition - Disposals                               | (16,115)  | (120)      | -        | -              | -              |           | -       | -            | (16,235)  | -        | (7,131)    | -          | (48)                 | (23,414   |
| Derecognition - Other                                   | -         | -          |          | -              | -              | -         | -       | -            | -         | -        | -          | -          | -                    | -         |
| Other   |           |            |          |                |                |           |         |              | -         |          |            |            |                      | -         |
| Value of Assets at 31 March 2015                        | 659,097   | 142,124    | 227,335  | 58,991         | 168,045        | 316       | 18,320  | 15,362       | 1,289,590 | 1,084    | 101,266    | 13,825     | 350                  | 1,406,115 |
|   |           |            |          |                |                |           |         |              |           |          |            |            |                      |           |
| Accumulated Depreciation at 31 March 2014               | (67,343)  | (18,744)   | (9,881)  | (36,358)       | (77,735)       | -         | (56)    | -            | (210,117) | (12)     | (2)        | (5,967)    | -                    | (216,098  |
| Reclassifications                                       | -         | 211        | -        | 25             | -              | -         | -       | -            | 236       | -        | (236)      | -          | -                    | -         |
| Writeback of depreciation on revaluation                | 67,343    | 7,065      | 9,716    | -              | -              | -         | -       | -            | 84,124    | 8        | 236        | -          | -                    | 84,368    |
| Derecognition - Disposals                               | -         | 55         | -        | -              | -              | -         | -       | -            | 55        | -        | -          | -          | -                    | 55        |
| Derecognition - Other                                   | -         | -          |          | -              | -              | -         | -       | -            | -         | -        | -          | -          | -                    | -         |
| Depreciation charge                                     | (19,003)  | (4,241)    | (7,203)  | (3,361)        | (10,858)       | -         | (29)    | -            | (44,695)  | -        | -          | (658)      | -                    | (45,353)  |
|   | (19,003)  | (15,654)   | (7,368)  | (39,694)       | (88,593)       | -         | (85)    | -            | (170,397) | (4)      | (2)        | (6,625)    | -                    | (177,028  |
|   |           |            |          |                |                |           |         |              |           |          |            |            |                      |           |
| Net book value of Assets at 31 March 2014               | 584,790   | 144,948    | 197,155  | 19,408         | 84,478         | 336       | 16,539  | 44,270       | 1,091,924 | 1,100    | 68,304     | 1,792      | 398                  | 1,163,518 |
| Net book value of Assets at 31 March 2015               | 640,094   | 126,470    | 219,967  | 19,297         | 79,452         | 316       | 18,235  | 15,362       | 1,119,193 | 1,080    | 101,264    | 7,200      | 350                  | 1,229,087 |



#### 13. Heritage Assets

The council's heritage assets are held in support of the primary objective of increasing the knowledge, understanding and appreciation of the council's history and local area.

Movement on heritage asset balances are detailed in Note 12 (Movement in Property, Plant and Equipment, Investment Properties, Intangible Assets and Assets Held for Sale).

#### 14. Investment Properties

The following items of income and expense have been accounted for in the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement:

| Investment Properties                                      | 2015/16 | 2014/15 |
|--|---------|---------|
|  | £'000   | £'000   |
| Rental income from investment property                     | (2,746) | (2,797) |
| Direct operating expenses arising from investment property | -       | -       |
| Net gain   | (2,746) | (2,797) |

Movements in the fair value of investment properties are detailed in Note 12 (Movement in Property, Plant and Equipment, Investment Properties, Intangible Assets and Assets Held for Sale).

Gains or losses arising from changes in the fair value of the investment property are recognised in Surplus or Deficit on the Provision of Services – Financing and Investment Income and Expenditure line.

#### Valuation Techniques available to determine the Fair Values for Investment Properties

- Quoted prices in active markets for identical assets that the authority can access at the measurement date (Level 1)
- Significant Observable inputs, are those that are developed using market data, such
  as publicly available information about actual events or transactions, and that reflect
  the assumptions that market participants would use when pricing the asset or liability.
  This will include where applicable recent sales prices and other relevant information
  such as full rental value for similar assets in the local authority area. (Level 2).
- Significant unobservable inputs are inputs for which market data is not available and that are developed using the best information available to the authority about the assumptions that market participants would use when pricing the asset or liability. For example where the assets are measured using the income approach, by means of the discounted cash flow method, where the expected cash flows from the properties are discounted (using a market-derived discount rate) to establish the present value of the net income stream. The approach has been developed using the authority's own data requiring it to factor in assumptions such as the duration and timing of cash inflows and outflows, rent growth, occupancy levels, bad debt levels, maintenance costs etc, and there is no reasonably available information that indicates that market participants would use different assumptions. (Level 3)

All investment properties are valued using level 2 observable inputs

### Highest and Best Use of Investment Properties

In estimating the fair value of the authority's investment properties, the highest and best use of the properties is their current use.



#### Valuation Techniques

There has been no change in the valuation techniques used during the year for investment properties.

### 15. Intangible Assets

The council accounts for its software as intangible assets, unless the software is an integral part of a particular IT system in which case it is accounted for as part of the hardware item of Property, Plant and Equipment. None of the intangible assets have been internally generated. Movements on Intangible Asset balances are detailed in Note 12 (Movement in Property, Plant and Equipment, Investment Properties, Intangible Assets and Assets Held for Sale).

#### 16. Financial Instruments

#### **Financial Liabilities**

A Financial Liability is an obligation to transfer economic benefits controlled by the council and can be represented by a contractual obligation to deliver cash or financial assets or an obligation to exchange financial assets and liabilities with another entity that are potentially unfavourable to the council.

The council's loan portfolio at year end consisted of Public Works Loan Board (PWLB) and market debt. Under the 15/16 Code these forms of borrowing are measured at amortised cost. This form of measurement does not change the amount of cash paid under the terms of the loan but can impact on the charge made to the Comprehensive Income and Expenditure Statement.

#### **Financial Assets**

A Financial Asset is a right to future economic benefits controlled by the council that is represented by cash or other instruments or a contractual right to receive cash or another financial asset.

The three classifications for financial assets under the Code:

- Loans and Receivables;
- Available for Sale; and
- Fair Value through Profit or Loss.

The council's portfolio of investments consists of fixed term deposits, money market funds, call/notice accounts. Term deposits and call accounts are classed as 'Loans and Receivables' and are measured at amortised cost. This form of measurement does not change the amount of cash received under the terms of the investment. Trade receivables (i.e. trade debtors) are classified as Loans and Receivables. These have been measured at cost on the Balance Sheet.

Balances in money market funds and call accounts at 31 March 2016 are shown under 'cash and cash equivalents' in the Balance Sheet, as they represent highly liquid investments that are readily convertible to known amounts of cash, with an insignificant risk of changes in value.

The council does not have any investments required to be measured at Fair Value through Profit or Loss.



#### **Transaction Costs**

Measurement at amortised cost permits transaction costs relating to financial instruments to be attached to the loan or investment and charged to the Comprehensive Income and Expenditure Statement over the life of the instrument. Where these are considered to be immaterial they can be charged in full to the Comprehensive Income and Expenditure Statement in the financial year in which they are incurred. The Council has adopted this latter approach.

#### Financial Instruments - Balances

The financial assets and liabilities disclosed in the Balance Sheet are analysed across the following categories:

|  | Long Term     | Long Term     | Current       | Current       |
|--|---------------|---------------|---------------|---------------|
|  | 31 March 2016 | 31 March 2015 | 31 March 2016 | 31 March 2015 |
|  | £'000         | £'000         | £'000         | £'000         |
| Borrowing                                | 304,704       | 304,735       | 1,433         | 2,777         |
| Trade Creditors                          | -             | -             | 65,359        | 40,342        |
| Bank Overdraft                           | -             | -             | 1,290         | 16,880        |
| PFI/Finance Lease Liabilities            | 16,401        | 16,780        | 378           | 334           |
| Total Financial Liabilities at amortised | 321,105       | 321,515       | 68,460        | 60,333        |
| cost                                     |               |               |               |               |
| Loans                                    | 830           | 825           |               | -             |
| Receivables                              | 12,973        | 23,090        | 273,798       | 327,215       |
| Total Financial Assets                   | 13,803        | 23,915        | 273,798       | 327,215       |

The following table reflects the composition of investments and debt recorded on the Balance Sheet:

|  | Long Term     | Long Term     | Current       | Current       |
|--|---------------|---------------|---------------|---------------|
|  | 31 March 2016 | 31 March 2015 | 31 March 2016 | 31 March 2015 |
| Borrowing:                             | £'000         | £'000         | £'000         | £'000         |
| Nominal Amount                         | 304,080       | 304,080       | -             | -             |
| Accrued Interest                       | -             | -             | 1,433         | 2,777         |
| Unamortised Discounts/(Premiums) on    | 624           | 655           | -             | -             |
| Modified Loan(s)                       |               |               |               |               |
| Total Borrowings as per Balance Sheet  | 304,704       | 304,735       | 1,433         | 2,777         |
|  |               |               |               |               |
| Investments:                           |               |               |               | _             |
| Nominal Amount                         | 12,952        | 22,953        | 161,600       | 203,700       |
| Accrued Interest                       | 21            | 137           | 641           | 712           |
| Total Investments as per Balance Sheet | 12,973        | 23,090        | 162,241       | 204,412       |
|  |               |               |               |               |

The portion of long-term liabilities and investments due to be settled within 12 months of the Balance Sheet date are presented in the Balance Sheet under 'current liabilities' or 'current investments'. This would include accrued interest on long term liabilities and investments that are payable/receivable in 2015/16.



Current investments include £115.626m which appears on the Balance Sheet under cash and cash equivalents being investments repayable within 90 days. The balance of £46.615m is shown as short term investments.

#### Soft Loans - Balances

From 1 April 2015, the Care Act 2014 made it a legal requirement for local authorities in England to offer Deferred Payment Agreements (DPAs) to fund residential care fees for individuals meeting certain eligibility criteria. This was previously a discretionary arrangement. In 2015/16, the Council held £0.060m in loans to individuals to fund residential care fees. These have been accounted for as 'soft loans' because the authority has elected to charge below the statutorily prescribed maximum interest rate.

#### **Financial Instruments - Gains and Losses**

The gains and losses recognised in the Comprehensive Income and Expenditure Statement in relation to financial instruments consists of the following items:

Interest payable and similar charges Interest income Net (loss)/gain for the year

| Financial Liabilities   | Financial Assets |          |
|-------------------------|------------------|----------|
| Liabilities measured at | Loans and        | Total    |
| amortised cost          | receivables      |          |
| £'000                   | £'000            | £'000    |
| (11,747)                |                  | (11,747) |
| -                       | 1,535            | 1,535    |
| (11,747)                | 1,535            | (10,212) |

### **Financial Instruments - Fair Values**

For each class of financial assets and financial liabilities, a council is required to disclose the fair value of that class of assets and liabilities in such a way that a comparison with the carrying amount is possible.

The Council's long term loans are carried in the Balance Sheet at amortised cost. Investments consist of loans and receivables which are carried on the Balance Sheet at amortised cost.

The portion of debt and investments due to be settled within 12 months of the Balance Sheet date are presented in the Balance Sheet under short term liabilities or short term investments. This also includes accrued interest for long term investments and borrowings, as well as accrued interest for cash and cash equivalents.

The Code requires the fair values of these assets and liabilities to be disclosed for comparison purposes.

The fair value of an instrument is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

The Code sets out the fair value valuation hierarchy that should be followed to increase consistency and comparability in fair value measurements and related disclosures.

The valuation basis adopted in this report uses Level 2 inputs – i.e. inputs other than quoted prices that are observable for the financial asset/liability. These have been independently measured and provided by the Council's treasury advisor Capita Asset Services.

The following valuation basis has been used:



- Valuation of fixed term deposits (maturity investments): The valuation is made by comparing the fixed term investment with a comparable investment with the same/similar lender for the remaining period of the deposit.
- Valuation of loans receivable: For loans receivable prevailing benchmark market rates have been used to provide the fair value.
- Valuation of PWLB loans: For loans from the PWLB, fair value estimates using both redemption and new borrowing (certainty rate) discount rates have been used. As the Debt Management Office provides a transparent approach to allow the exit cost of PWLB loans to be calculated this can be used for disclosure purposes.
- Valuation of non-PWLB loans payable: For non-PWLB loans, fair value estimates using both PWLB redemption and new loan discount rates has been used.

#### Inclusion of accrued interest

The purpose of the fair value disclosure is primarily to provide a comparison with the carrying value in the Balance Sheet. Since this will include accrued interest as at the Balance Sheet date, we have included accrued interest is included in the fair value calculation.

#### Discount rates used in NPV calculation

The rates quoted in this valuation were obtained by Capita Asset Services from the market on 31 March 2016, using bid prices where applicable.

The fair value of a financial instrument on initial recognition is generally the transaction price. The council's debt outstanding at 31 March 2015 and 31 March 2016 consisted of loans from PWLB and market loans. The PWLB has provided the council with fair value amounts in relation to its debt portfolio. The PWLB has assessed the fair values by calculating the amounts the council would have had to pay to extinguish the loans on these dates. In the case of market loans, the council's treasury adviser has calculated the fair value based on equivalent swap rates at the Balance Sheet date.

The Council's investment portfolio at the Balance Sheet date consisted almost entirely of term deposits with banks and building societies, call/notice account deposits and Money Market Fund (MMF) investments. The maturity dates of these investments i.e. trade debtors and creditors, were all within 12 months of the Balance Sheet date. In the case of short term instruments and deferred liabilities (PFI, finance leases, etc) the Council deems the carrying amount to be a reasonable approximation of the fair value.

| Short term instruments and deferred liabilities | Carrying Amount | Fair Value    | Carrying Amount | Fair Value    |
|---|-----------------|---------------|-----------------|---------------|
|   | 31 March 2016   | 31 March 2016 | 31 March 2015   | 31 March 2015 |
| Financial Liabilities:                          | £'000           | £'000         | £'000           | £'000         |
| Borrowing                                       | 306,137         | 352,670       | 307,512         | 413,558       |
| Deferred Liabilities                            | 14,255          | 14,255        | 13,444          | 13,444        |
| Trade Payables (Creditors)                      | 65,359          | 65,359        | 42,502          | 42,502        |
| Total Financial Liabilities                     | 385,751         | 432,284       | 363,458         | 469,504       |
| Financial Assets:                               |                 |               |                 |               |
| Long Term Investments                           | 12,973          | 12,973        | 23,090          | 23,090        |
| Short Term Deposits                             | 115,626         | 115,626       | 171,171         | 171,171       |
| Short Term Investments                          | 46,615          | 46,615        | 33,241          | 33,241        |
| Trade Receivables (Debtors)                     | 98,878          | 98,878        | 87,437          | 87,437        |
| Total Financial Assets                          | 274,092         | 274,092       | 314,939         | 314,939       |



The fair value for financial assets and financial liabilities in the table above are measured as Level 2 inputs (other significant observable inputs).

#### **Financial Liabilities**

The fair value of long term liabilities is higher than the carrying amount because the Council's portfolio of loans includes a number of loans where the interest rate payable is higher than the current rates available for similar loans as at the Balance Sheet date.

#### **Financial Assets**

The fair value for long term investments at the Balance Sheet date includes £2.942m representing the outstanding investment in Icelandic banks.

#### 17. Inventories

|       | 31 March 2016 | 31 March 2015 |
|-------|---------------|---------------|
|       | £'000         | £'000         |
| Stock | 608           | 612           |
| Total | 608           | 612           |
|       |               |               |

#### 18. Construction Contracts

At 31 March 2016 the council had no construction contracts in progress. The construction of a free school for the Department for Education (DfE) was completed in 2014/15 with final costs incurred in that year of £0.060m.

#### 19. Debtors

|                                       | 31 March 2016 | 31 March 2015 |
|---------------------------------------|---------------|---------------|
|                                       | £'000         | £'000         |
| Central Government Bodies             | 17,869        | 10,759        |
| Other Local Authorities               | 290           | 475           |
| Public Corporations and Trading Funds | 726           | 596           |
| NHS bodies                            | 3,888         | 99            |
| Other Bodies                          | 98,878        | 87,437        |
| Payments in Advance                   | 39,202        | 27,489        |
| Sub total                             | 160,853       | 126,855       |
| Less: provision for bad debts         | (33,873)      | (32,655)      |
| Net Total                             | 126,980       | 94,200        |

The following approach was taken with regards to estimating the provision for bad debts. In this context, provision for bad debts means the extent to which the original amount of debt is impaired (recovery could be doubtful). The council will still continue to pursue these debts. The council's debtors were considered collectively for impairment, as there was no individual



debtor that was considered to be individually significant. Total debtors were then divided into the following sub-group:

- Tenants
- Council tax
- Other local authorities and public bodies
- Sundry (trade) debtors

Historical data shows that each of these sub-groups has different characteristics as to the debtor's propensity to pay all amounts due. An assessment of impairment of debtors of each sub-group was undertaken at the balance sheet date based primarily on historical loss experience and adjusted to reflect the current economic climate and the council's debt management procedures. There are currently no debts past due which are not impaired.

#### 20. Assets Held for Sale

Movements in the assets held for sale are detailed in Note 12 (Movement in Property, Plant and Equipment, Investment Properties, Intangible Assets and Assets Held for Sale).

# 21. Cash and Cash Equivalents

The balance of cash and cash equivalents is made up of the following elements:

|   | 31 March 2016 | 31 March 2015 |
|---|---------------|---------------|
|   | £'000         | £'000         |
| Cash  | 12,679        | 35,366        |
| Short term deposits                         | 115,626       | 171,171       |
| Amount disclosed in Current Assets          | 128,305       | 206,537       |
| Overdraft: disclosed in Current Liabilities | (1,290)       | (16,880)      |
| Total                                       | 127,015       | 189,657       |

Excluded from Cash and Cash Equivalents is £1.603m held on behalf of third parties and not available to support the council's operations.

#### 22. Creditors

|                                       | 31 March 2016 | 31 March 2015 |
|---------------------------------------|---------------|---------------|
|                                       | £'000         | £'000         |
| Central Government Bodies             | 17,356        | 23,451        |
| Other Local Authorities               | 5,240         | 5,299         |
| Public Corporations and Trading Funds | 5,970         | 8,924         |
| NHS bodies                            | 1,297         | -             |
| Other Bodies                          | 65,359        | 42,502        |
| Receipts in Advance                   | 10,250        | 10,261        |
| Creditor total                        | 105,472       | 90,437        |

#### 23. Provisions

Provisions are amounts of money set aside to meet liabilities that have arisen from past events and which are likely to result in the future transfer of economic benefit to a third party. However, the precise amount and timing of such a transfer is uncertain. Provisions are included as expenditure within the Deficit/Surplus on Continuing Operations within the



Comprehensive Income and Expenditure Statement and are split between current and long term on the Balance Sheet.

#### **Provisions**

|                             | Note | As at 1<br>April<br>2014 | In year related | Written back in |            | As at 1<br>April 2015 | In year related | Written back in | New provisions | As at 31<br>March |
|-----------------------------|------|--------------------------|-----------------|-----------------|------------|-----------------------|-----------------|-----------------|----------------|-------------------|
|                             |      |                          | payments        | year            | raised     | CIOOO                 | payments        | year            | raised         | 2016              |
| Carbon Reduction Commitment |      | £'000<br>373             | £'000<br>(373)  | £'000           | £'000      | £'000                 | £'000           | £'000           | £'000          | £'000             |
| Grants to Voluntary Sector  | i)   | 105                      | (71)            | (12)            | 61         | 83                    | (102)           |                 | 19             |                   |
| Housing and Property        | ii)  | 256                      | -               | -               |            | 256                   | (256)           | -               | 117            | 117               |
| Insurance                   | iii) | 8,850                    | -               | -               | -          | 8,850                 | -               | -               | -              | 8,850             |
| Legal                       | iv)  | 84                       | (29)            | -               | 794        | 849                   | (744)           | -               | 136            | 241               |
| Services Provision          | v)   | 795                      | (376)           | -               | 347        | 766                   | (540)           | -               | 261            | 487               |
| Redundancy Costs            |      | 52                       | (52)            | -               | -          |                       |                 |                 | 120            | 120               |
| Business Rates Appeals      | vi)  | -                        | -               | -               | 2,640      | 2,640                 |                 | -               | 1,800          | 4,440             |
| Total                       |      | 10,515                   | (901)           | (12)            | 3,842      | 13,444                | (1,642)         |                 | 2,453          | 14,255            |
|                             | •    |                          |                 |                 | Short Term | 7,691                 |                 |                 | Short Term     | 7,698             |
|                             |      |                          |                 |                 | Long term  | 5,753                 |                 |                 | Long term      | 6,557             |

- i) Grants to Voluntary Sector Awards, or proportions of awards, to voluntary and community groups from the corporate grants budget in previous years remain outstanding pending compliance with special conditions in each case.
- ii) Housing and Property Relates predominately to the North London Business Park service charges.
- iii) Insurance Provision is for liabilities that have occurred but where the timing of the payment is dependent upon the claim settlement process. The provision reflects 100% of the council's ultimate projected liabilities.
- iv) Legal This provision is to cover the potential liability of an ongoing legal case.
- v) Service Provision The majority of items relate to residential care- ordinary residents cases.
- vi) Business Rates Appeals Provision is to cover settlement of previous and potential appeals by rate payers.

#### 24. Usable Reserves

Movements in the council's usable reserves are detailed in the Movement in Reserves Statement.



# 25. Unusable Reserves

Movements in the council's unusable reserves are detailed below:

|  | Revaluation                 | Capital                                   | Financial   | Collection  | Pension  | Accumulating                                       | Deferred                              | Total  | Total  |
|--|-----------------------------|---|---|---|--|--|---------------------------------------|--|--|
|  | Reserve                     | Adjustment                                | Instruments                                       | Fund  | Reserve  | Absences   | Capital                               | Unusable   | Authority  |
|  |                             | Account                                   | Adjustment<br>Account                             | Adjustment<br>Account   |  | Adjustment<br>Account                              | Receipts                              | Reserves   | Reserves   |
|  |                             |   |   |   |  |  |                                       |  |  |
| Balance as at 31 March 2015  | £'000<br>134,414            | £'000<br>708,105                          | £'000<br>(546)                                    | £'000<br>6,919  | £'000<br>(476,254)   | £'000<br>(4,576)                                   | £'000<br>111                          | £'000<br>368,173   | £'000<br>666,285   |
| Movement in reserves during 2015/16  | 134,414                     | 700,103                                   | (340)   | 0,919   | (470,234)  | (4,370)  | - 111                                 | 300,173  | 000,203  |
| Surplus on provision of services   | _                           | _   | _   |   |  | -  | <u>-</u>                              | _  | 31,022   |
| Other Comprehensive Income   | 33,794                      | _   | _   |   | 23,592   | _  | _                                     | 57,386   | 57,386   |
| Total Comprehensive Income and   | 33,794                      | -   | -   | -   | 23,592   |  | -                                     | 57,386   | 88,408   |
| Expenditure  | ·                           |   |   |   |  |  |                                       | ŕ  | •  |
| Adjustments between accounting basis and funding basis under regulations   | (7,433)                     | 52,795                                    | 2   | (1,385)   | (16,475)   | (237)  | (65)                                  | 27,202   | -  |
| Net Increase / (Decrease) before Transfers from/to Earmarked Reserves  | 26,361                      | 52,795                                    | 2   | (1,385)   | 7,117  | (237)  | (65)                                  | 84,588   | 88,408   |
| Transfer from Earmarked Reserves   | -                           | 18,302                                    | -   | -   | -  | -  | -                                     | 18,302   | -  |
| Increase / (Decrease) in Year  | 26,361                      | 71,097                                    | 2   | (1,385)   | 7,117  | (237)  | (65)                                  | 102,890  | 88,408   |
| Balance as at 31 March 2016  | 160,775                     | 779,202                                   | (544)   | 5,534   | (469,137)  | (4,813)  | 46                                    | 471,063  | 754,693  |
|  |                             |   |   |   |  |  |                                       |  |  |
|  | Revaluation<br>Reserve      | Capital<br>Adjustment<br>Account          | Financial<br>Instruments<br>Adjustment<br>Account | Collection<br>Fund<br>Adjustment<br>Account                                     | Pension<br>Reserve   | Accumulating Absences Adjustment Account           | Deferred<br>Capital<br>Receipts       | Total<br>Unusable<br>Reserves  | Total<br>Authority<br>Reserves   |
| Balance as at 31 March 2014  |                             | Adjustment                                | Instruments<br>Adjustment                         | Fund<br>Adjustment  |  | Absences<br>Adjustment                             | Capital                               | Unusable   | Authority  |
| Balance as at 31 March 2014 Movement in reserves during 2014/15 Surplus on provision of services Other Comprehensive Income and Expenditure  | Reserve                     | Adjustment<br>Account                     | Instruments Adjustment Account £'000              | Fund<br>Adjustment<br>Account<br>£'000  | Reserve<br>£'000   | Absences Adjustment Account £'000                  | Capital<br>Receipts<br>£'000          | Unusable<br>Reserves<br>£'000  | Authority<br>Reserves  |
| Movement in reserves during 2014/15<br>Surplus on provision of services  | £'000<br>130,844            | Adjustment<br>Account                     | Instruments Adjustment Account £'000              | Fund<br>Adjustment<br>Account<br>£'000<br>9,382                                 | £'000<br>(373,665)   | Absences Adjustment Account £'000                  | Capital<br>Receipts<br>£'000<br>183   | Unusable<br>Reserves<br>£'000<br>416,364   | Authority<br>Reserves<br>£'000<br>653,994                                |
| Movement in reserves during 2014/15 Surplus on provision of services Other Comprehensive Income and Expenditure  | <b>£'000</b> 130,844        | Adjustment<br>Account                     | Instruments Adjustment Account £'000              | Fund<br>Adjustment<br>Account<br>£'000<br>9,382                                 | £'000<br>(373,665)   | Absences Adjustment Account £'000                  | Capital<br>Receipts<br>£'000<br>183   | £'000<br>416,364<br>(80,151)   | Authority<br>Reserves<br>£'000<br>653,994<br>92,442<br>(80,151)          |
| Movement in reserves during 2014/15 Surplus on provision of services Other Comprehensive Income and Expenditure Total Comprehensive Income and Expenditure Adjustments between accounting basis and  | <b>£'000</b> 130,844  8,164 | Adjustment<br>Account<br>£'000<br>655,664 | Instruments Adjustment Account £'000 (536)        | Fund<br>Adjustment<br>Account<br>£'000<br>9,382                                 | £'000<br>(373,665)<br>-<br>(88,315)<br>(88,315)                          | Absences Adjustment Account £'000 (5,508)          | Capital<br>Receipts<br>£'000<br>183   | £'000<br>416,364<br>(80,151)   | Authority<br>Reserves<br>£'000<br>653,994<br>92,442<br>(80,151)          |
| Movement in reserves during 2014/15 Surplus on provision of services Other Comprehensive Income and Expenditure  Total Comprehensive Income and Expenditure  Adjustments between accounting basis and funding basis under regulations Net Increase / (Decrease) before Transfers to  | 8,164<br>8,164<br>(4,594)   | Adjustment<br>Account<br>£'000<br>655,664 | Instruments Adjustment Account £'000 (536)  (10)  | Fund<br>Adjustment<br>Account<br>£'000<br>9,382<br>-<br>-<br>(2,463)<br>(2,463) | £'000<br>(373,665)<br>-<br>(88,315)<br>(88,315)<br>(14,274)<br>(102,589) | Absences Adjustment Account £'000 (5,508)  932 932 | Capital Receipts  £'000 183 (72) (72) | ### Company of the content of the co | Authority<br>Reserves  £'000 653,994  92,442 (80,151)  12,291  -  12,291 |
| Movement in reserves during 2014/15 Surplus on provision of services Other Comprehensive Income and Expenditure  Total Comprehensive Income and Expenditure  Adjustments between accounting basis and funding basis under regulations Net Increase / (Decrease) before Transfers to Earmarked Reserves                                     | 8,164<br>8,164<br>(4,594)   | Adjustment<br>Account<br>£'000<br>655,664 | Instruments Adjustment Account £'000 (536)        | Fund Adjustment Account £'000 9,382   | £'000<br>(373,665)<br>-<br>(88,315)<br>(88,315)<br>(14,274)              | Absences Adjustment Account £'000 (5,508)  932     | £'000<br>183                          | ### Company of the content of the co | ### Authority Reserves  ### 2000 653,994  92,442 (80,151)  12,291        |
| Movement in reserves during 2014/15 Surplus on provision of services Other Comprehensive Income and Expenditure  Total Comprehensive Income and Expenditure  Adjustments between accounting basis and funding basis under regulations Net Increase / (Decrease) before Transfers to Earmarked Reserves Transfer from/to Earmarked Reserves | 8,164<br>8,164<br>(4,594)   | Adjustment<br>Account<br>£'000<br>655,664 | Instruments Adjustment Account £'000 (536)  (10)  | Fund<br>Adjustment<br>Account<br>£'000<br>9,382<br>-<br>-<br>(2,463)<br>(2,463) | £'000<br>(373,665)<br>-<br>(88,315)<br>(88,315)<br>(14,274)<br>(102,589) | Absences Adjustment Account £'000 (5,508)  932 932 | Capital Receipts  £'000 183 (72) (72) | ### Company of the content of the co | Authority<br>Reserves  £'000 653,994  92,442 (80,151)  12,291  -  12,291 |



#### Revaluation Reserve

The Revaluation Reserve contains the gains made by the council arising from increases in the value of its Property, Plant and Equipment. The balance is reduced when assets with accumulated gains are:

- Revalued downwards or impaired and the gains are lost
- Used in the provision of services and the gains are consumed through depreciation, or
- Disposed of and the gains are realised.

The reserve contains only revaluation gains accumulated since 1 April 2007, the date that the reserve was created. Accumulated gains arising before that date are consolidated into the balance on the Capital Adjustment Account.

#### Capital Adjustment Account

The Capital Adjustment Account absorbs the timing differences arising from the different arrangements for accounting for the consumption of non-current assets and for financing the acquisition, construction or enhancement of those assets under statutory provisions. The account is debited with the cost of acquisition, construction or enhancement as depreciation, impairment losses and amortisations are charged to the Comprehensive Income and Expenditure Statement (with reconciling postings from the Revaluation Reserve to convert fair value figures to a historical cost basis). The account is credited with the amounts set aside by the council as financing for the costs of acquisition, construction and enhancement.

The account contains accumulated gains and losses on Investment Properties and gains recognised on donated assets that have yet to be consumed by the council. The account also contains revaluation gains accumulated on Property, Plant and Equipment before 1 April 2007, the date that the revaluation reserve was created to hold such gains. Note 7 provides details of the source of all the transactions posted to the accounts, apart from those involving the Revaluation Reserve.

#### Financial Instruments Adjustment Account

The Financial Instruments Adjustment Account absorbs the timing differences arising from the different arrangements for accounting for income and expenses relating to certain financial instruments and for bearing losses or benefiting from gains under statutory provisions.

The council uses the account to manage premiums paid on the early redemption of loans. Premiums are debited to the Comprehensive Income and Expenditure Statement when they are incurred, but reversed out of the General Fund Balance to the Account in the Movement in Reserves Statement. Over time, the expense is posted back to the General Fund Balance in accordance with statutory arrangements for spreading the burden on council tax.

#### Pensions Reserve

The Pensions Reserve absorbs the timing differences arising from the different arrangements for accounting for post- employment benefits and for funding benefits in the



Comprehensive Income and Expenditure Statement as the benefits are earned by employees accruing years of service, updating the liabilities recognised to reflect inflation, changing assumptions and investment returns on any resources set aside to meet the costs. However, statutory arrangements require that benefits earned to be financed as the council makes employer's contributions to pension funds or eventually pays any pensions for which it is directly responsible. The debit balance on the Pensions Reserve therefore shows a substantial shortfall in the benefits earned by past and current employees and the resources the council has set aside to meet them. The statutory arrangements will ensure that funding will have been set aside by the time the benefits come to be paid.

#### **Deferred Capital Receipts Reserve**

The Deferred Capital Receipts Reserve holds the gains recognised on the disposal of noncurrent assets but for which cash settlement has yet to take place. Under statutory arrangements, the council does not treat these gains as usable for financing new capital expenditure until they are backed by cash receipts. When the deferred cash settlement eventually takes place, amounts are transferred to the Capital Receipts Reserve.

#### Collection Fund Adjustment Account

The Collection Fund Adjustment Account manages the differences arising from the recognition of council tax and non-domestic rates income in the Comprehensive Income and Expenditure Statement as it falls due from council tax and business ratepayers compared with the statutory arrangements for paying across amounts to the General Fund from the Collection Fund.

#### Accumulated Absences Account

The Accumulated Absences Account absorbs the differences that would otherwise arise on the General Fund Balance from accruing for compensated absences earned but not taken in the year, e.g. annual leave entitlement carried forward at 31 March. Statutory arrangements require that the impact on the General Fund Balance is neutralised by transfers to or from the Accumulated Absences Account.



# 26. Operating Activities

| <b>Net Cash Flows from Operating Activities</b>  | 2015        |                     | 2014/15<br>£'000 £'000 |                 |  |  |
|--|-------------|---------------------|------------------------|-----------------|--|--|
| Net Surplus on the Provision of Services   | £'000       | <b>£'000</b> 31,022 | £.000                  | £'000<br>92,442 |  |  |
| Adjust net Surplus on the Provision of Services for non cash movements  Depreciation   | 52,816      |                     | 46,699                 |                 |  |  |
| Impairment and downward valuations   | (49,502)    |                     | (65,396)               |                 |  |  |
| Amortisation   | 1,265       |                     | 659                    |                 |  |  |
| Increase/(Decrease) in Creditors   | 10,110      |                     | (2,404)                |                 |  |  |
| (Increase)/Decrease in Debtors   | (31,765)    |                     | 14,643                 |                 |  |  |
| Decrease in Inventories Increase in Pension Liability  | 4<br>16,097 |                     | 51<br>14,274           |                 |  |  |
| Carrying amount of non-current assets and non-   | 23,016      |                     | 23,356                 |                 |  |  |
| current assets held for sale, sold or derecognised   |             |                     | _0,000                 |                 |  |  |
| Other non-cash items charged to the net Surplus  | (6,146)     |                     | (9,928)                |                 |  |  |
| on the Provision of Services   |             | 15,895              |                        | 21,954          |  |  |
| Adjust for items included in the net Surplus on the Provision of Services that are investing or financing activities   |             | 10,090              |                        | 21,934          |  |  |
| Proceeds from the sale of property, plant and equipment, investment property and intangible assets   | (22,230)    |                     | (26,307)               |                 |  |  |
| Any other item of which the cash effects are investing or financing cashflow   | (31,946)    |                     | (47,469)               |                 |  |  |
|  |             | (54,176)            |                        | (73,776)        |  |  |
| Net Cash Flows from Operating Activities   | -           | (7,259)             | -                      | 40,620          |  |  |
| The state of the s |             | (1,200)             | -                      | 10,020          |  |  |
| Operating activities within the cash flow statement include the following cash flows   | 2015        | /16                 | 2014/15                |                 |  |  |
| relating to interest   | £'000       | £'000               | £'000                  | £'000           |  |  |
| Ordinary interest received   | 1,364       |                     | 1,325                  |                 |  |  |
| Interest charge for year   | (4,696)     |                     | (7,733)                |                 |  |  |
| Net Interest   |             | (3,332)             |                        | (6,408)         |  |  |



# 27. Investing Activities

| Cash Flows from Investing Activities  | 2015/16     | 2014/15     |
|---|-------------|-------------|
|   | £'000 £'000 | £'000 £'000 |
| Property, Plant and Equipment purchased   | (103,671)   | (53,747)    |
| Donah and of the off to one investments   | (40,000)    | (00.044)    |
| Purchase of short term investments  | (46,602)    | (38,241)    |
| Other payments for Investing Activities   | (71)        | -           |
| Proceeds from the sale of Property Plant and Equipment, Investment Property and Intangible Assets | 22,296      | 26,379      |
| Proceeds from short term investments  | 43,345      | 26,832      |
| Other Receipts from Investing Activities  | 31,946      | 47,485      |
| Total Cash Flows from Investing Activities  | (52,757)    | 8,708       |

# 28. Financing Activities

| Cash Flows from Financing Activities                  | 2015/16     | 2014/15     |
|---|-------------|-------------|
|   | £'000 £'000 | £'000 £'000 |
| Cash payments for the reduction of outstanding        | (335)       | (296)       |
| liabilities relating to finance leases and on-Balance |             |             |
| Sheet PFI contracts                                   |             |             |
| Other payments/receipts for financing activities      | (2,281)     | 2,871       |
| Total Cash Flows from Financing Activities            | (2,616)     | 2,575       |

### 29. Amounts Reported for Resource Allocation Decisions

The analysis of income and expenditure by service on the face of the Comprehensive Income and Expenditure Statement is that specified by the Service Reporting Code of Practice. However, decisions about resource allocation are taken by the council's Performance and Contracts Committee on the basis of budget reports analysed across directorates. These reports are prepared on a different basis from the accounting policies used in the financial statements. In particular:

- No charges are made in relation to capital expenditure (whereas depreciation, revaluation and impairment losses in excess of the balance on the revaluation reserve and amortisations are charged to services in the Comprehensive Income and Expenditure Statement)
- The cost of retirement benefits is based on cash flows (payments of employer's pension contributions) rather than current service cost of benefits accrued in the year in directorates.



| Service Area                    | 2015/16 |         |           |  |  |  |  |  |
|---------------------------------|---------|---------|-----------|--|--|--|--|--|
|                                 | Budget  | Actual  | (Under)/  |  |  |  |  |  |
|                                 |         |         | Overspend |  |  |  |  |  |
|                                 | £'000   | £'000   | £'000     |  |  |  |  |  |
| Adults and Communities          | 87,756  | 90,591  | 2,835     |  |  |  |  |  |
| Assurance                       | 4,193   | 4,132   | (61)      |  |  |  |  |  |
| Central Expenses                | 49,279  | 47,216  | (2,063)   |  |  |  |  |  |
| Education and Skills            | 7,248   | 7,248   | -         |  |  |  |  |  |
| Family Services (inc DSG)       | 48,415  | 48,466  | 51        |  |  |  |  |  |
| Commissioning Group             | 21,019  | 21,019  | -         |  |  |  |  |  |
| Customer and Support Group      | 22,107  | 22,607  | 500       |  |  |  |  |  |
| HB Public Law                   | 2,011   | 2,329   | 318       |  |  |  |  |  |
| Housing Needs and Resources     | 5,560   | 5,772   | 212       |  |  |  |  |  |
| Parking and Infrastructure      | (717)   | (752)   | (35)      |  |  |  |  |  |
| Public Health                   | 15,835  | 15,835  | -         |  |  |  |  |  |
| Regional Enterprise (Re)        | 1,130   | 1,712   | 582       |  |  |  |  |  |
| Registrar Service               | (161)   | (34)    | 127       |  |  |  |  |  |
| Street Scene                    | 14,290  | 14,152  | (138)     |  |  |  |  |  |
| Total Expenditure               | 277,965 | 280,293 | 2,328     |  |  |  |  |  |
| Schools Services contribution   |         |         | 1,444     |  |  |  |  |  |
| Movement on General Fund (MiRS) |         |         | 3,772     |  |  |  |  |  |

School balances at 31 March 2016 were £11.636m (£13.079m as at 31 March 2015). This is a decrease in the schools balances of £1.444m which combined with the outturn decrease in the General Fund of £2.328m shown in the table above gives the overall decrease of £3.772m as seen in the Movement in Reserves Statement.



**Subjective Analysis by Service Area 2015/16** 

| Service Area Income and Expenditure 2015/16 | Adults and Communities | Assurance | Central<br>Expenses | Education and Skills |         | Commissioning<br>Group | Customer<br>and Support<br>Group | HB Public<br>Law | Housing<br>Needs and<br>Resources | Parking and Infrastructure | Public<br>Health | Regional<br>Enterprise<br>(Re) | Registrar<br>Service | Street Scene | Total   |
|---|------------------------|-----------|---------------------|----------------------|---------|------------------------|----------------------------------|------------------|-----------------------------------|----------------------------|------------------|--------------------------------|----------------------|--------------|---------|
| Income                                      | £'000                  | £'000     | £'000               | £'000                | £'000   | £'000                  | £'000                            | £'000            | £'000                             | £'000                      | £'000            | £'000                          | £'000                | £'000        | £'000   |
| Grants, Fees and Charges                    | 33,470                 | 874       | 2,277               | 13,419               | 230,000 | 271,413                | 9,888                            | 1,003            | 20,174                            | 12,877                     | 312              | 33,051                         | 733                  | 4,580        | 634,071 |
|   | 33,470                 | 874       | 2,277               | 13,419               | 230,000 | 271,413                | 9,888                            | 1,003            | 20,174                            | 12,877                     | 312              | 33,051                         | 733                  | 4,580        | 634,071 |
| Expenditure                                 |                        |           |                     |                      |         |                        |                                  |                  |                                   |                            |                  |                                |                      |              |         |
| Employment Costs                            | 16,389                 | 3,683     | 4,564               | 11,861               | 30,674  | 11,208                 | 15                               | -                | -                                 | 1,349                      | 1,559            | 30                             | 511                  | 14,926       | 96,769  |
| Other Service Costs                         | 107,672                | 1,323     | 44,929              | 8,806                | 247,792 | 281,224                | 32,480                           | 3,332            | 25,946                            | 10,776                     | 14,588           | 34,733                         | 188                  | 3,806        | 817,595 |
|   | 124,061                | 5,006     | 49,493              | 20,667               | 278,466 | 292,432                | 32,495                           | 3,332            | 25,946                            | 12,125                     | 16,147           | 34,763                         | 699                  | 18,732       | 914,364 |
| Outturn reported to Management              | 90,591                 | 4,132     | 47,216              | 7,248                | 48,466  | 21,019                 | 22,607                           | 2,329            | 5,772                             | (752)                      | 15,835           | 1,712                          | (34)                 | 14,152       | 280,293 |
| Recharges                                   | 6,863                  | (461)     | 29                  | 3,169                | 10,103  | (19,530)               | (15,908)                         | (2,329)          | 1,409                             | 982                        | 209              | 4,042                          | 98                   | 11,324       | -       |
| Net employer pension costs (IAS 19)         | 201                    | 42        | (1,585)             | 167                  | 792     | 139                    | -                                |                  | -                                 | 24                         |                  | -                              | -                    | 220          | -       |
| Capital charges                             | 202                    | 19        | (41,760)            | 494                  | 25,886  | 330                    | (4,632)                          | -                | 128                               | 2,088                      | -                | 14,315                         | 28                   | 2,902        | -       |
| Directorate Outturn                         | 97,857                 | 3,732     | 3,900               | 11,078               | 85,247  | 1,958                  | 2,067                            | •                | 7,309                             | 2,342                      | 16,044           | 20,069                         | 92                   | 28,598       | 280,293 |

| Service Area Income and Expenditure 2014/15 | Adults and Communities* | Assurance* | Central<br>Expenses | Education and Skills* | Family<br>Service (inc<br>DSG)* |         | Customer<br>and Support<br>Group | HB Public<br>Law | Housing<br>Needs and<br>Resources | Parking and<br>Infrastructure | Public<br>Health | Regional<br>Enterprise<br>(Re) | Registrar<br>Service* | Street Scene | Total   |
|---|-------------------------|------------|---------------------|-----------------------|---------------------------------|---------|----------------------------------|------------------|-----------------------------------|-------------------------------|------------------|--------------------------------|-----------------------|--------------|---------|
| Income                                      | £'000                   | £'000      | £'000               | £'000                 | £'000                           | £'000   | £'000                            | £'000            | £'000                             | £'000                         | £'000            | £'000                          | £'000                 | £'000        | £'000   |
| Grants, Fees and Charges                    | 29,358                  | 974        | 2,612               | 12,658                | 226,363                         | 259,030 | 18,436                           | 773              | 15,840                            | 14,727                        | -                | 25,043                         | 642                   | 7,479        | 613,935 |
|   | 29,358                  | 974        | 2,612               | 12,658                | 226,363                         | 259,030 | 18,436                           | 773              | 15,840                            | 14,727                        | -                | 25,043                         | 642                   | 7,479        | 613,935 |
| Expenditure                                 |                         |            |                     |                       |                                 |         |                                  |                  |                                   |                               |                  |                                |                       |              |         |
| Employment Costs                            | 17,312                  | 3,883      | 3,573               | 10,926                | 30,772                          | 10,295  | 12                               | -                | -                                 | 1,210                         | 32               | 30                             | 530                   | 15,889       | 94,464  |
| Other Service Costs                         | 103,696                 | 1,505      | 63,391              | 9,141                 | 245,133                         | 258,612 | 41,765                           | 2,656            | 21,010                            | 12,391                        | 14,303           | 26,270                         | 100                   | 6,989        | 806,962 |
|   | 121,008                 | 5,388      | 66,964              | 20,067                | 275,905                         | 268,907 | 41,777                           | 2,656            | 21,010                            | 13,601                        | 14,335           | 26,300                         | 630                   | 22,878       | 901,426 |
| Outturn reported to Management              | 91,650                  | 4,414      | 64,352              | 7,409                 | 49,542                          | 9,877   | 23,341                           | 1,883            | 5,170                             | (1,126)                       | 14,335           | 1,257                          | (12)                  | 15,399       | 287,491 |
| Recharges                                   | 4,671                   | (631)      | 29                  | 5,243                 | 10,620                          | (5,183) | (19,008)                         | (1,883)          | 469                               | 238                           | 130              | 1,926                          | 11                    | 3,368        |         |
| Net employer pension costs (IAS 19)         | (135)                   | (30)       | 1,707               | (98)                  | (1,206)                         | (79)    |                                  | -                | -                                 | (15)                          | -                | -                              | -                     | (144)        |         |
| Capital charges                             | 526                     | 19         | (42,220)            | -                     | 36,783                          | 2,602   | (18,167)                         | -                | 129                               | 1,837                         | -                | 15,563                         | 769                   | 2,159        | -       |
| Directorate Outturn                         | 96,712                  | 3,772      | 23,868              | 12,554                | 95,739                          | 7,217   | (13,834)                         |                  | 5,768                             | 934                           | 14,465           | 18,746                         | 768                   | 20,782       | 287,491 |





# **Reconciliation to Subjective Analysis 2015/16**

| Reconciliation to Subjective Analysis 2015/16  | Service Area<br>Analysis                         | Services not in<br>Analysis (HRA)                    | Amounts not reported to Committee                     | Amounts not included in CIES | Allocation<br>of<br>Recharges | Deficit on Continuing Operations  | Corporate<br>Amounts                                    | Total   |
|--|--|--|---|------------------------------|-------------------------------|---|---|---|
|  | £'000  | £'000  | £'000   | £'000                        | £'000                         | £'000   | £'000   | £'000   |
| Grants, Fees and Charges   | 634,071  | 66,893   | -   | -                            | -                             | 700,964   | -   | 700,964   |
| Depreciation, Amortisation and Impairment  | -  | -  | (29,055)  | -                            | -                             | (29,055)  | 42,029  | 12,974  |
| Interest and Investment Income   | -  | 243  | -   | -                            | -                             | 243   | 4,111   | 4,354   |
| Income from Council Tax  |  | -  | -   | -                            | -                             | -   | 306,003   | 306,003   |
| Income   | 634,071  | 67,136   | (29,055)  | -                            | -                             | 672,152   | 352,143   | 1,024,295   |
| Employment Costs   | 96,769   | 18   |   | -                            | -                             | 96,787  | (23,592)  | 73,195  |
| Other Service Costs  | 817,595  | 32,772   | (76,641)  | -                            | -                             | 773,726   | 26,062  | 799,788   |
| Depreciation, Amortisation and Impairment  | -  | 34,346   | 25,448  | -                            | -                             | 59,794  |   | 59,794  |
| Loss on disposal of non-current assets   | -  | -  |   | -                            | -                             | -   | 3,110   | 3,110   |
| Expenditure  | 914,364  | 67,136   | (51,193)  | -                            | -                             | 930,307   | 5,580   | 935,887   |
| Total Comprehensive Income and Expenditure   | (280,293)  | -  | 22,138  | -                            | -                             | (258,155)   | 346,563   | 88,408  |
| Reconciliation to Subjective Analysis 2014/15  | Service Area<br>Analysis                         | Services not in<br>Analysis (HRA)                    |   | Amounts not included in CIES | Allocation of Recharges       | Deficit on Continuing Operations  | Corporate<br>Amounts                                    | Total   |
|  |  |  |   |                              |                               |   |   |   |
|  | £'000  | £'000  | £'000   | £'000                        | £'000                         | £'000   | £'000   | £'000   |
| Grants, Fees and Charges   | <b>£'000</b><br>613,935                          | <b>£'000</b><br>69,234                               | £'000   | £'000                        | £'000                         |   | £'000   | £'000<br>683,169  |
| Grants, Fees and Charges Depreciation, Amortisation and Impairment   |  |  | <b>£'000</b><br>-<br>(40,540)                         | £'000<br>-<br>-              |                               | £'000   | £'000<br>-<br>8,164                                     |   |
|  |  |  | -   | £'000<br>-<br>-              | -                             | £'000<br>683,169  | -   | 683,169   |
| Depreciation, Amortisation and Impairment  |  | 69,234   | -<br>(40,540)   | £'000<br>-<br>-<br>-         | -                             | <b>£'000</b> 683,169 (40,540)   | -<br>8,164  | 683,169<br>(10,849)   |
| Depreciation, Amortisation and Impairment Interest and Investment Income   |  | 69,234   | -<br>(40,540)   | £'000                        | -                             | <b>£'000</b> 683,169 (40,540)   | -<br>8,164<br>4,122                                     | 683,169<br>(10,849)<br>25,247   |
| Depreciation, Amortisation and Impairment Interest and Investment Income Income from Council Tax   | 613,935<br>-<br>-<br>-                           | 69,234<br>-<br>1,522                                 | (40,540)<br>19,603                                    | -<br>-<br>-                  | -<br>-<br>-                   | £'000<br>683,169<br>(40,540)<br>21,125                                      | -<br>8,164<br>4,122<br>325,462                          | 683,169<br>(10,849)<br>25,247<br>325,462  |
| Depreciation, Amortisation and Impairment Interest and Investment Income Income from Council Tax Income  | 613,935<br>-<br>-<br>-<br>-<br>613,935           | 69,234<br>-<br>1,522<br>-<br>70,756                  | (40,540)<br>19,603                                    | -<br>-<br>-                  | -<br>-<br>-<br>-              | £'000<br>683,169<br>(40,540)<br>21,125<br>-<br>663,754                      | -<br>8,164<br>4,122<br>325,462<br>337,748               | 683,169<br>(10,849)<br>25,247<br>325,462<br>1,023,029                                 |
| Depreciation, Amortisation and Impairment Interest and Investment Income Income from Council Tax Income Employment Costs   | 613,935<br>-<br>-<br>-<br>-<br>613,935<br>94,464 | 69,234<br>-<br>1,522<br>-<br>70,756<br>157           | (40,540)<br>19,603<br>-<br>(20,937)                   | -<br>-<br>-                  | -<br>-<br>-<br>-              | £'000<br>683,169<br>(40,540)<br>21,125<br>-<br>663,754<br>94,621            | 8,164<br>4,122<br>325,462<br>337,748<br>88,315          | 683,169<br>(10,849)<br>25,247<br>325,462<br>1,023,029<br>182,936                      |
| Depreciation, Amortisation and Impairment Interest and Investment Income Income from Council Tax Income Employment Costs Other Service Costs   | 613,935<br>-<br>-<br>-<br>-<br>613,935<br>94,464 | 69,234<br>-<br>1,522<br>-<br>70,756<br>157<br>51,027 | (40,540)<br>19,603<br>-<br>(20,937)<br>-<br>(133,610) | -<br>-<br>-                  | -<br>-<br>-<br>-              | £'000<br>683,169<br>(40,540)<br>21,125<br>-<br>663,754<br>94,621<br>724,379 | 8,164<br>4,122<br>325,462<br>337,748<br>88,315          | 683,169<br>(10,849)<br>25,247<br>325,462<br>1,023,029<br>182,936<br>747,502           |
| Depreciation, Amortisation and Impairment Interest and Investment Income Income from Council Tax Income Employment Costs Other Service Costs Depreciation, Amortisation and Impairment | 613,935<br>-<br>-<br>-<br>-<br>613,935<br>94,464 | 69,234<br>-<br>1,522<br>-<br>70,756<br>157<br>51,027 | (40,540)<br>19,603<br>-<br>(20,937)<br>-<br>(133,610) | -<br>-<br>-                  | -<br>-<br>-<br>-              | £'000<br>683,169<br>(40,540)<br>21,125<br>-<br>663,754<br>94,621<br>724,379 | 8,164<br>4,122<br>325,462<br>337,748<br>88,315<br>6,657 | 683,169<br>(10,849)<br>25,247<br>325,462<br>1,023,029<br>182,936<br>747,502<br>76,045 |



Reconciliation of Outturn reported to Council and the Total Comprehensive Income and Expenditure Statement

| Reconciliation to CIES                                 | 2015/16   | 2014/15   |
|--|-----------|-----------|
|  | £'000     | £'000     |
| Outturn reported to Council                            | 280,293   | 287,491   |
| Settlement of HRA self-financing                       |           |           |
| Revaluations and Pension costs charged to services     | (22,138)  | (56,200)  |
| (Surplus)/Deficit on Continuing Operations             | 258,155   | 231,291   |
| Loss on transfer of Schools to Academies               | 5,280     | -         |
| Other operating expenditure                            | 2,931     | 4,255     |
| Net Interest received or paid on investments and loans | 8,615     | (2,526)   |
|  |           |           |
| Council Tax, Business Rates and Grant Income           | (306,003) | (325,462) |
| (Surplus)/Deficit on the Provision of Services         | (31,022)  | (92,442)  |
| (Surplus)/Deficit on revaluation of non-current assets | (33,794)  | (8,164)   |
|  |           |           |
| (Gains) or Losses on the pension fund                  | (23,592)  | 88,315    |
| Total Comprehensive Income and Expenditure             | (88,408)  | (12,291)  |
|  |           |           |

## **30. Acquired and Discontinued Operations**

The operation acquired in 2014/15 was in respect of public health services to the community. This is operated as a shared service with the London Borough of Harrow with the London Borough of Harrow discharging Barnet's relevant functions through the service in accordance with Section 101 of the 1972 Local Government Act and of the Local Government (arrangements for the discharge of functions) (England) Regulations 2000. In October 2015 a further part of this service - the commissioning 0-5 children's public health services element was transferred from the Department for Health.

There are no discontinued operations.

#### 31. Trading Operations

A number of operations that the council undertakes are technically classified as trading operations. This is where the client can choose who provides the service and is not obliged to use the council run trading undertakings. Most of the council's trading operations provide services on an internal basis only to other parts of the Council and the accounts of those undertakings are shown below.



| 2015/16                     | Income               | Internal recharges  | Expenditure      | Trading surplus/ (deficit)               |
|-----------------------------|----------------------|---------------------|------------------|--|
|                             |                      |                     |                  | (donois)                                 |
|                             | £000                 | £000                | £000             | £000                                     |
| Catering                    | 9,378                | (49)                | (9,183)          | 146                                      |
| Transport                   | 414                  | 7,372               | (7,636)          | 150                                      |
| Other                       | -                    | (209)               | -                | (209)                                    |
| Total                       | 9,792                | 7,114               | (16,819)         | 87                                       |
|                             |                      |                     |                  |  |
| 2014/45                     | Incomo               | Internal            | Evnenditure      | Trading                                  |
| 2014/15                     | Income               | Internal            | Expenditure      | •  |
| 2014/15                     | Income               | Internal recharges  | Expenditure      | surplus/                                 |
| 2014/15                     | Income               |                     | Expenditure      | •  |
| 2014/15                     |                      |                     | Expenditure £000 | surplus/<br>(deficit)                    |
|                             | £000                 | recharges           | £000             | surplus/<br>(deficit)                    |
| 2014/15  Catering Transport |                      | <b>£000</b> (2,052) | £000<br>(8,565)  | surplus/<br>(deficit)<br>£000<br>(1,919) |
| Catering                    | <b>£000</b><br>8,698 | recharges           | £000             | surplus/<br>(deficit)                    |

# 32. Pooled Budgets

The authority has eight pooled budget arrangements with Barnet Clinical Commissioning Group (CCG).

The arrangements are for the provision of community equipment services provision, of learning disability services, to support people with Learning Disabilities who have been living in long stay NHS accommodation to be re-settled to live within the local community and to develop an approach to commissioning preventative services to reduce duplication, maximise outcomes and improve health and social care outcomes for service users of speech and language therapy, occupational therapy and looked after children.

From 1 April 2015 the council entered into aligned budget arrangement with the CCG for the Better Care Fund, identifying spend and jointly reporting on income and expenditure. The fund is used for continued delivery of services in the Better Care Fund plan under the existing integrated health and social care section 75.

Section 75 agreement in respect of Community Equipment Services

**Barnet** NHS **Total Barnet Total Barnet** CCG **Barnet** £'000 £'000 £'000 £'000 £'000 £'000 Equipment, servicing and repairs 1.900 665 1,235 2.214 1,143 1.071 Contract management (including delivery, 622 397 225 344 563 219 collection and storage) 2,522 1,062 1,460 2,777 1,487 1,290

2015/16



2014/15

# Section 75 agreement in respect of Learning Disability Services

|   | 2015/16 |        |            |       |        |               |
|---|---------|--------|------------|-------|--------|---------------|
|   | Total   | Barnet | Barnet CCG | Total | Barnet | NHS<br>Barnet |
|   | £'000   | £'000  | £'000      | £'000 | £'000  | £'000         |
| Social Work Team (Staff & Non-staff budget) | 2,639   | 1,017  | 1,622      | 2,786 | 1,164  | 1,622         |
| Head of Service contribution                | 80      | 40     | 40         | 80    | 40     | 40            |
| Transition Team (Staff & non-staff budget)  | 234     | 234    | -          | 189   | 189    | -             |
| Accommodation & IT support                  | 227     | -      | 227        | 227   | -      | 227           |
|   | 3,180   | 1,291  | 1,889      | 3,282 | 1,393  | 1,889         |

Section 75 agreement in respect of Learning Disability Services for the campus re-provision programme.

|                              | 2015/16 |        |            | 2014/15 |        |               |
|------------------------------|---------|--------|------------|---------|--------|---------------|
|                              | Total   | Barnet | Barnet CCG | Total   | Barnet | NHS<br>Barnet |
|                              | £'000   | £'000  | £'000      | £'000   | £'000  | £'000         |
| Campus re-provision services | 1,707   | 870    | 837        | 1,546   | 800    | 746           |
|                              | 1,707   | 870    | 837        | 1,546   | 800    | 746           |

Section 75 agreement in respect of Voluntary Services Commissioning within a Prevention Framework

|                               | 2015/16      |         |               | 2014/15            |        |        |
|-------------------------------|--------------|---------|---------------|--------------------|--------|--------|
|                               | Total Barnet |         | Barnet Barnet | Barnet Total Barne | Barnet | NHS    |
|                               | Total        | Darriet | CCG           | Total              | Daniel | Barnet |
|                               | £'000        | £'000   | £'000         | £'000              | £'000  | £'000  |
| Third party contract payments | 2,504        | 1,772   | 732           | 2,504              | 1,772  | 732    |
|                               | 2,504        | 1,772   | 732           | 2,504              | 1,772  | 732    |



# **Section 75 agreement in respect of Better Care Fund**

|                                      |        | 2015/16 |            |       | 2014/15 |               |
|--------------------------------------|--------|---------|------------|-------|---------|---------------|
|                                      | Total  | Barnet  | Barnet CCG | Total | Barnet  | NHS<br>Barnet |
|                                      | £'000  | £'000   | £'000      | £'000 | £'000   | £'000         |
| Carers Support                       | 300    | 300     | -          | -     | -       | -             |
| Integrated Care                      | 1,159  | 1,159   | -          | -     | -       | -             |
| Personalised Support                 | 993    | 993     | -          | -     | -       | -             |
| Reablement                           | 238    | 238     | -          | -     | -       | -             |
| Social Care                          | 2,373  | 2,373   | -          | -     | -       | -             |
| Care Act                             | 846    | 846     | -          | -     | -       | -             |
| Disabled Facilites Grant             | 1,066  | 1,066   | -          | -     | -       | -             |
| Social Care Capital Grant            | 806    | 806     | -          | -     | -       | -             |
| Community Equipment (see note above) |        |         |            |       |         |               |
| Frail Elderly                        | 508    | -       | 508        | -     | -       | -             |
| Community Services                   | 10,125 | -       | 10,125     | -     | -       | -             |
| Enablement                           | 377    | -       | 377        | -     | -       | -             |
| Hospice Contracts                    | 1,245  | -       | 1,245      | -     | -       | -             |
| Memory Assessment                    | 215    | -       | 215        | -     | -       | -             |
| Additional Enablement                | 845    |         | 845        | -     | -       |               |
|                                      | 21,096 | 7,781   | 13,315     | -     | -       | -             |

Section 75 agreement in respect of the provision of Occupational Therapy services in relation to Speech and Language Therapy

|                               | 2015/16 |        |            | 2014/15 |        |               |
|-------------------------------|---------|--------|------------|---------|--------|---------------|
|                               | Total   | Barnet | Barnet CCG | Total   | Barnet | NHS<br>Barnet |
|                               | £'000   | £'000  | £'000      | £'000   | £'000  | £'000         |
| Third party contract payments | 1,999   | 349    | 1,650      | 1,999   | 349    | 1,650         |
|                               | 1,999   | 349    | 1,650      | 1,999   | 349    | 1,650         |

# Section 75 agreement in respect of the provision of Occupational Therapy services

|                               | 2015/16 |        | 2014/15    |       |        |               |
|-------------------------------|---------|--------|------------|-------|--------|---------------|
|                               | Total   | Barnet | Barnet CCG | Total | Barnet | NHS<br>Barnet |
|                               | £'000   | £'000  | £'000      | £'000 | £'000  | £'000         |
| Third party contract payments | 401     | 60     | 341        | 401   | 60     | 341           |
|                               | 401     | 60     | 341        | 401   | 60     | 341           |



Section 75 agreement in respect of the provision of Occupational Therapy services in relation to Looked After Children

Third party contract payments

|       | 2015/16 |            |       |        |               |
|-------|---------|------------|-------|--------|---------------|
| Total | Barnet  | Barnet CCG | Total | Barnet | NHS<br>Barnet |
| £'000 | £'000   | £'000      | £'000 | £'000  | £'000         |
| 132   | 41      | 91         | 132   | 41     | 91            |
| 132   | 41      | 91         | 132   | 41     | 91            |

### 33. Members' Allowances

Member Allowances Member Expenses

| 2015/16 | 2014/15 |
|---------|---------|
| £'000   | £'000   |
| 1,098   | 1,143   |
| 61      | 63      |
| 1,159   | 1,206   |

### 34. Officers' Remuneration

The number of employees who received taxable remuneration in excess of £0.050m, excluding employer's pension contributions for the year (including teachers) was:

|                     | 2015/16   | 2014/15   |
|---------------------|-----------|-----------|
| Remuneration band   | Total     | Total     |
|                     | Number of | Number of |
|                     | Employees | Employees |
| £50,000 - £54,999   | 156       | 95        |
| £55,000 - £59,999   | 75        | 69        |
| £60,000 - £64,999   | 45        | 46        |
| £65,000 - £69,999   | 36        | 39        |
| £70,000 - £74,999   | 24        | 21        |
| £75,000 - £79,999   | 15        | 16        |
| £80,000 - £84,999   | 11        | 18        |
| £85,000 - £89,999   | 10        | 11        |
| £90,000 - £94,999   | 6         | 10        |
| £95,000 - £99,999   | 5         | 4         |
| £100,000 - £104,999 | 3         | 3         |
| £105,000 - £109,999 | 5         | 3         |
| £110,000 - £114,999 | 4         | 4         |
| £115,000 - £119,999 | -         | 2         |
| £120,000 - £124,999 | 1         | 1         |
| £125,000 - £129,999 | 2         | 1         |
| £130,000 - £134,999 | -         | 1         |
| >£150,000           | 2         | 4         |
| Total               | 400       | 348       |



#### Senior Officers 2015/16

Senior Officers are defined as all those whose salary is £0.150m or above, the following statutory posts; Head of Paid service, Director of Children's service, Director of Adults social service, Chief Education officer, Monitoring Officer and the Section 151 officer, and any office that reports directly to the Head of Paid Service whose salary is more than £0.050m.

| Post Title and Name  | Note  | Salary<br>(including<br>fees &<br>allowances) | Expenses /<br>Allowances | Pension<br>Contributions | Total<br>Remuneration |
|--|-------|---|--------------------------|--------------------------|-----------------------|
|  |       | £   | £                        | £                        | £                     |
| Chief Executive (Head of Paid Service) - Mr Andrew Travers   |       | 187,613                                       | -                        | 48,592                   | 236,205               |
| Chief Operating Officer (Section 151 Officer) - Mr John Hooton   |       | 145,548                                       | -                        | 39,796                   | 185,344               |
| Strategic Director for Commissioning - Ms Kate Kennally  | (i)   | 123,178                                       | 70                       | 31,885                   | 155,133               |
| Commissioning Director (Adults and Health), (Director of Adults Social Service) - Mrs Dawn Wakeling          |       | 129,870                                       |                          | 33,636                   | 163,506               |
| Commissioning Director (Environment) - Jamie Blake   | (ii)  | 102,325                                       | 1,027                    | 26,502                   | 129,854               |
| Interim Commissioning Director (Environment)   | (iii) | 41,974  |                          |                          | 41,974                |
| Education and Skills Director (Chief Education Officer) - Mr Ian Harrison                                    |       | 113,846                                       |                          | 29,486                   | 143,332               |
| Assurance Director (Monitoring Officer) - Mrs Davina Fiore   | (iv)  | 82,387  | 147                      | 21,300                   | 103,834               |
| Interim Assurance Director   | (v)   | 22,800  |                          | -                        | 22,800                |
| Commissioning Director (Children and Young People) (Director of Children's Services) - Mr Christopher Munday |       | 111,107                                       |                          | 28,777                   | 139,884               |

- i) Ms Kate Kennally was an employee at LB Barnet until 10 January 2016.
- ii) Mr Jamie Blake began employment at LB Barnet on 11 May 2015.
- iii) This figure represents the fees paid in respect of an interim director appointed until 22 May 2015.
- iv) This employee was appointed as Assurance Director for LB Barnet on 29 June 2015.
- v) This figure represents the fees paid in respect of an interim appointed until 28 June 2015.

The table includes individuals whose annual equivalent exceeds £0.150m



2014/15

| Post Title and Name  | Note  | Salary<br>(including<br>fees &<br>allowances) | Expenses /<br>Allowances | Pension<br>Contributions | Total<br>Remuneration |
|--|-------|---|--------------------------|--------------------------|-----------------------|
|  |       | £   | £                        | £                        | £                     |
| Chief Executive (Head of Paid service) - Mr Andrew Travers   |       | 187,613                                       | -                        | 48,545                   | 236,158               |
| Chief Operating Officer (Section 151 officer) - Mr Chris Naylor                                    | (i)   | 132,053                                       | -                        | 34,162                   | 166,215               |
| Deputy Chief Operating Officer and Chief Operating Officer (Section 151 officer) - Mr John Hooton  |       | 110,925                                       | 2,486                    | 29,346                   | 142,757               |
| Strategic Director for Commissioning (Director of Children's Service) - Ms Kate Kennally           | (iii) | 156,703                                       | -                        | 40,548                   | 197,251               |
| Commissioning Director (Adults and Health)-(Director of Adults social service) - Mrs Dawn Wakeling | (iv)  | 129,453                                       |                          | 33,497                   | 162,950               |
| Strategic Director for Growth and Enivironment   | (v)   | 134,870                                       |                          | 34,898                   | 169,768               |
| Education and Skills Director (Chief Education officer) - Mr Ian Harrison                          | Ì     | 113,846                                       |                          | 29,458                   | 143,304               |
| Assurance Director (Monitoring Officer)  | (vi)  | 80,397  |                          | 13,422                   | 93,819                |
| Interim Assurance Director   | (vii) | 62,400  |                          |                          | 62,400                |

- i) Mr Chris Naylor was an employee at LB Barnet until 31 January 2015.
- ii) Mr John Hooton was the Deputy Chief Operating Officer at LB Barnet until 18 March 2015; he was then appointed Chief Operating Officer.
- iii) Ms Kate Kennally was the Strategic Director for Communities at LB Barnet until 4 January 2015; she was then appointed Strategic Director for Commissioning.
- iv) Mrs Dawn Wakeling was the Adults and Communities Director at LB Barnet until 4 January 2015; she was then appointed Commissioning Director (Adults and Health).
- v) This employee left the employment of LB Barnet on 31 March 2015.
- vi) This employee left the employment of LB Barnet on 9 January 2015.
- vii)This figure represents the fee paid in respect of an interim director until 31 March 2015.

The Council operates a Public Health service in conjunction with the London Borough of Harrow. The Public Health Director is directly employed by the London Borough of Harrow and as such does not appear specifically in these accounts.

The number of exit packages, all compulsory redundancies, with total cost per band, is set out in the table below.

| £nil to | £20,000   |
|---------|-----------|
| £20,001 | - £40,000 |
| £40,001 | - £60,000 |

| UT           | 311          |              | 010   |
|--------------|--------------|--------------|-------|
| 84           | 977          | 88           | 810   |
| -            | -            | 1            | 43    |
| 14           | 391          | 7            | 219   |
| 70           | 586          | 80           | 548   |
| Number       | £'000        | Number       | £'000 |
| Band         | Band         | Band         | Band  |
| Packages by  | Packages by  | Packages by  | •     |
| 2015/16 Exit | 2015/16 Exit | 2014/15 Exit |       |



#### 35. Audit Costs

The cost to the council of external audit and inspection fees is as follows:

|  | 2015/16 | 2014/15 |
|--|---------|---------|
|  | £'000   | £'000   |
| Fees payable to the council's appointed external auditors for: |         |         |
| -Audit and inspection fee                                      | 170     | 226     |
| -Certification of grant claims and returns                     | 20      | 27      |
| - Pension Fund audit   | 4       | 21      |
|  | 194     | 274     |

In 2014/15 the council's external auditor was Grant Thornton UK LLP and in 2015/16 the external auditor BDO.

### 36. Dedicated Schools Grant (DSG)

The council's expenditure on schools is funded primarily by grant monies provided by the Department for Education: the Dedicated Schools Grant (DSG). The DSG is ring fenced and can only be applied to meet expenditure properly included in the Schools' Budget, as defined in the School Finance (England) Regulations 2012.

The Schools Budget includes elements for a range of educational services provided on a Council-wide basis and for the Individual Schools Budget (ISB), which is divided into a budget share for each maintained school.

|  | 2015/16     |                | 2014/15   |             |                           |           |
|--|-------------|----------------|-----------|-------------|---------------------------|-----------|
|  | Central     | Individual     |           | Central     | <b>Individual Schools</b> |           |
|  | Expenditure | Schools Budget | Total     | Expenditure | Budget                    | Total     |
|  | £'000       | £'000          | £'000     | £'000       | £'000                     | £'000     |
| Final DSG for 2015/16 before Academy recoupment  | -           | -              | 295,446   | -           | -                         | 278,346   |
| Academy figure recouped for 2015/16              | -           | -              | 90,407    | -           | -                         | 73,979    |
| Total DSG after academy recoupment for 2015/16   | -           | -              | 205,039   | -           | -                         | 204,367   |
| Plus: Brought forward from 2014/15               | -           | -              | 4,856     | -           | -                         | 3,428     |
| Less: Carry-forward to 2016/17 agreed in advance | -           | -              | (4,856)   | -           | -                         | (3,428)   |
| Agreed initial budget distribution in 2015/16    | 64,693      | 140,346        | 205,039   | 66,723      | 137,644                   | 204,367   |
| In-year adjustments                              | 3,131       | (493)          | 2,638     | 1,940       | 143                       | 2,083     |
| Final budget distribution for 2015/16            | 67,824      | 139,853        | 207,677   | 68,663      | 137,787                   | 206,451   |
| Less: Actual central expenditure                 | (65,022)    | -              | (65,022)  | (65,152)    | -                         | (65,152)  |
| Less: Actual ISB deployed to schools             | -           | (139,853)      | (139,853) | -           | (137,787)                 | (137,787) |
| Plus Local authority contribution for 2015/16    | -           | -              | -         | -           | -                         | -         |
| Carry-forward to 2016/17                         | 2,802       | -              | 2,802     | 3,511       | -                         | 3,511     |
| Total DSG Carried forward                        |             | _              | 5,019     |             | _                         | 4,856     |



#### 37. Grant Income

The grants and contributions credited to the Taxation and Non-Specific Grant Income line on the CIES are disclosed in Note 11 of the Core statements. The council credited the following grants, contributions to services in the Comprehensive Income and Expenditure Statement:

|  | 2015/16 | 2014/15 |
|--|---------|---------|
| Credited to Services                     | £'000   | £'000   |
| Education (excluding DSG)                | 23,245  | 22,327  |
| DSG                                      | 205,039 | 204,367 |
| Community Care and Other Social Services | 1,590   | 700     |
| Asylum Seekers                           | 904     | 760     |
| Other                                    | 4,090   | 5,666   |
|  | 234,868 | 233,820 |

The council has received a number of grants and contributions that have conditions attached to them. As long as the council intends to use the capital grant in accordance with the condition, the income is to be shown in the CIES and then moved to the Capital Grants Unapplied Account via the Movement in Reserves Statement.

| Capital Grants Unapplied | 2015/16 | 2014/15* |
|--------------------------|---------|----------|
|                          | £'000   | £'000    |
| S106                     | 9,174   | 22,890   |
| Grants and Contributions | 8,813   | 6,667    |
| Total                    | 17,987  | 29,557   |
| * restated               |         |          |

#### 38. Related Parties

The council is required to disclose material transactions with related parties. These are bodies or individuals that have the potential to control or influence, or to be controlled or influenced by, the council. Disclosure of these transactions allows readers to assess the extent to which the council might have been constrained in its ability to operate independently or might have secured the power to limit another party's ability to bargain freely with it.

Central government has effective control over the general operations of the council. It is responsible for the statutory framework within which the council operates, provides the majority of its funding, in the form of grants, and prescribes the terms of many of the transactions that the council has with other parties e.g. housing benefits. Grant income is shown in note 37.

Members of the council have direct control over the council's financial and operating policies. The total of members' allowances paid in 2015/16 is shown in note 33. By virtue of their office, through their residence in the borough and/or as active members of the community, members of the council participate in and are members of a variety of other public bodies and community groups. The council has well established mechanisms and procedures for preventing undue influence. Part of these mechanisms is the disclosure of interests in the register of members' interests. In addition, every year members are asked to complete a Declaration of any related party transactions. In financial year 2015/16 several members declared that they had acted as Trustees for local voluntary organisations and as School



Governors. The Council paid grants totalling £2.927m (£2.596m in 2014/15) to voluntary organisations in which seventeen members (eleven members in 2014/15) had positions on the governing body. The council paid £31.546m (£38.788m in 2014/15) to schools in which 26 members (25 members in 2014/15) had positions on the governing body.

The council has a number of significant transactions with other local authorities and local health authorities. The council has pooled budget arrangements in place with the Barnet Clinical Commissioning Group (CCG) details of which are in note 32. In addition the council places pupils into neighbouring authorities' schools, the expenditure for which is included within the Children's and Education Services line of the Comprehensive Income and Expenditure account. In 2015/16 investments in line with the council's Treasury Management Strategy were placed with other local authorities and totalled £30.3m as at the financial year end.

Every year all chief officers are required to complete a related party transactions declaration. For the financial year 2015/16 three officers were directors for companies with which transactions of £35.1m took place (Barnet Holdings Ltd and the Inglis Consortium).

The Pension Fund accounts are set out in Section 6 of these Statements. In 2015/16 the council's employer's contributions to the Fund were £20.239m (£19.387m in 2014/15). The Council charged the Fund £0.663m (£0.609m in 2014/15) for its administration.

The London Borough of Barnet (the reporting authority) has two subsidiary companies:

- The Barnet Group Ltd
- Barnet (Holdings) Ltd

The London Borough of Barnet owns 100% of the share capital of The Barnet Group Ltd. The Barnet Group Ltd owns 100% of the share capital of Your Choice (Barnet) Ltd and is the sole member and guarantor of Barnet Homes Ltd, a company limited by guarantee. The London Borough of Barnet contracts with The Barnet Group Ltd for the provision of Adult Social Care Services and Housing Management Services. The Barnet Group Ltd then contracts on a back to back basis with Your Choice (Barnet) Ltd and Barnet Homes Ltd in respect of Adult Social Care Services and Housing Management Services respectively. As a result, The Barnet Group Ltd receives a management fee from The London Borough of Barnet on behalf of Barnet Homes Ltd and Your Choice (Barnet) Limited. It also invoices for ad hoc services on behalf of the two companies. The outstanding balances owed to and from The Barnet Group Ltd at 31 March 2016 were £6.323m and £9.151m respectively.

The Barnet Group Ltd had a board consisting of six members, of which two are Members of the council.

The reported (profits)/losses for the subsidiaries mentioned above were:

Barnet Group Ltd Barnet Homes Ltd Your Choice (Barnet) Ltd

\* Restated

| 2014/15* |
|----------|
| £'000    |
| 18       |
| 9,021    |
| 1,119    |
|          |

The London Borough of Barnet owns 100% of the share capital of Barnet (Holdings) Ltd. which own 49% of the share capital in the joint venture in Regional Enterprise Ltd. The joint



venture is owned with Capita Ltd. The London Borough of Barnet contracts with RE Ltd for the provision of development and regulatory services in the Borough. The council's Chief Executive and Leader are company directors of Barnet Holdings Ltd and Regional Enterprise Ltd.

The London Borough of Barnet (the reporting authority) has a 13.9% share in the Inglis Consortium Ltd which is a joint venture with VSM Estates Ltd and Annington Property Ltd. The London Borough of Barnet is in receipt of income from the Inglis Consortium LLP and the council's profit share for 2015/16 as recorded in the accounts was £6.859m (2014/15 £3.479m). The Chief Operating Officer and Director of Finance and the Director of Strategy sit on the Board of the Inglis Consortium LLP.

# 39. Capital Expenditure and Capital Financing

**Capital Investment** 

The total amount of capital expenditure incurred in the year is shown in the table below, together with the resources that have been used to finance it.

2015/16 2014/15

| Capital investment                     | 2013/10    | 2014/13    |
|--|------------|------------|
|  | £'000      | £'000      |
| Adults and Communities                 | 3,977      | 956        |
| Education and Skills                   | 24,430     | 31,183     |
| Family Service                         | 961        | 1,240      |
| Commissioning Group                    | 18,445     | 1,308      |
| Housing Needs and Resources            | -          | 1          |
| Parking and Infrastructure             | 364        | -          |
| Regional Enterprise (Re)               | 44,629     | 15,272     |
| Street Scene                           | 743        | 2,525      |
| Housing Revenue Account                | 38,787     | 25,572     |
|  | 132,336    | 78,057     |
|  |            |            |
| Sources of Finance                     | Capital    | Capital    |
|  | financed   | financed   |
|  | in 2015/16 | in 2014/15 |
|  | £'000      | £'000      |
| Capital receipts                       | 25,137     | 3,520      |
| General fund revenue contributions     | 657        | 6,679      |
| Reserves                               | 18,302     | 2,268      |
| HRA revenue contributions/MRA          | 27,525     | 24,555     |
| Contributions including S 106 receipts | 3,868      | 5,286      |
| Borrowing                              | 28,709     | 8,516      |
| Grants                                 | 28,138     | 27,233     |
|  | 132,336    | 78,057     |

The total capital expenditure of £132.336m is made up of £109.373m additions (less the £0.430m of Infrastructure that relates to PFI) and the £23.393m of Revenue Expenditure Funded from Capital under Statute shown in note 7.

The Capital Financing Requirement as at the 31<sup>s</sup> March 2016 was £383.087m (at 31 March 2015 it was £387.783m).



#### 40. Leases

Operating Lease.

The Council does not own all of the property, vehicles and other equipment that it uses. These items are held under Operating Leases.

In the year 2015/16 the council paid £3.655m in respect of Operating Leases and there are commitments in place of £32.797m for future years.

Properties are leased out and in 2015/16 this produced an income of £4.006m with £125.976m contracted for future years.

| Operating Lease Payments | Vehicles, | Property  | <b>Property</b> |
|--------------------------|-----------|-----------|-----------------|
|                          | plant and | leased in | leased          |
|                          | equipment |           | out             |
|                          | leased in |           |                 |
|                          | £'000     | £'000     | £'000           |
| 2015/16                  | 82        | 3,573     | (4,006)         |
| 2016/17                  | 14        | 2,326     | (3,648)         |
| 2017/18- 2020/21         | -         | 9,192     | (7,732)         |
| 2021/22 to completion    | -         | 21,265    | (114,596)       |
| Total                    | 96        | 36,356    | (129,982)       |

# 41. Private Finance Initiatives (PFI) and Similar Contracts

In April 2006 the council entered into a PFI contract to provide street lighting. This consisted of a Core Investment Programme (CIP) for five years followed by a post CIP operating period of 20 years. The 25 year contract will expire in 2031/32.

At year end street lights that have been erected are recognised on the Council's Balance Sheet as infrastructure assets. Each year the CIP assets and corresponding liabilities are to be acknowledged.

Below is the movement in the carrying value of the assets recognised under the PFI arrangement:

| PFI Street Lights        | 2014/15 | In Year  | 2015/16 |
|--------------------------|---------|----------|---------|
|                          |         | Movement |         |
|                          | £'000   | £'000    | £'000   |
| Gross book value         | 25,914  | 430      | 26,344  |
| Accumulated depreciation | (6,864) | (1,395)  | (8,259) |
| Net book value           | 19,050  | (965)    | 18,085  |

Below is the movement in the lease liability for the PFI arrangement:



|                 | 2014/15 | In Year  | 2015/16 |
|-----------------|---------|----------|---------|
|                 |         | Movement |         |
|                 | £'000   | £'000    | £'000   |
| Lease liability | 17,114  | (335)    | 16,779  |

Payments to be made under the PFI arrangement are as follows:

| Years             | Repayment of liability | Interest | Service charges | Other charges | Total  |
|-------------------|------------------------|----------|-----------------|---------------|--------|
|                   | £'000                  | £'000    | £'000           | £'000         | £'000  |
| 2016/17           | 378                    | 2,256    | 1,552           | 1,140         | 5,326  |
| 2017/18 - 2020/21 | 2,082                  | 8,443    | 6,700           | 5,356         | 22,581 |
| 2021/22 - 2025/26 | 4,572                  | 8,549    | 9,603           | 9,442         | 32,166 |
| 2026/27 - 2030/31 | 9,546                  | 4,503    | 11,174          | 10,182        | 35,405 |
| 2031/32           | 201                    | 27       | 201             | 78            | 507    |
| Total Commitments | 16,779                 | 23,778   | 29,230          | 26,198        | 95,985 |

If the assumptions around inflation were to vary by 2% it would result in a £1.4m increase/decrease in payments over the life of the arrangement.

# 42. Impairment Losses

The Code requires disclosure by class of assets of the amounts for impairment losses and impairment reversals charged to the Surplus or Deficit on the Provision of Services and to Other Comprehensive Income and Expenditure. These disclosures are consolidated in Note 12, reconciling the movement over the year in the Property, Plant and Equipment, Heritage Assets, Investment Properties and Intangible Asset balances.

The impairment reversals in 2015/16 were £50.097m.

#### 43. Termination Benefits

The Council terminated the contracts of a number of employees in 2015/16, incurring unreduced early retirement benefits of £0.200m (£0.809m in 2014/15) of which £0.200m was payable to the employees and there was no effect on the pension strain.

#### 44. Pension Schemes Accounted for as Defined Contribution Schemes

The Council contributes to the Department for Education's Teachers' Pension Fund at a rate of 16.4% of pensionable pay. The rate changed from 14.1% in September 2015. The amount paid in the year, £16.933m is included in the Children's and education service costs (2014/15 £16.631m).

Although this is a defined benefit scheme the nature of it is that the council is unable to identify its share of the underlying assets and liabilities and so cannot report these. Contributions are set in relation to the current service period only.

The council's contributions to the Local Government Pension Scheme (LGPS) for the year to 31 March 2016 are 25.8% and expected contributions to March 2017 are 25.8%.



#### 45. Defined Benefit Pension Schemes

The council has its own defined benefit local government pension scheme. This means that although these benefits will not actually be payable until employees retire, the council has an obligation to make relevant payments at the time future entitlements are earned. The council's contributions to pensions earned by employees in the year of account are included in the Deficit on Continuing Operations. The net pension interest cost counts against net operating expenditure. Pension interest cost is the amount BY WHICH current service cost increases as members of the scheme approach retirement. The actuary calculates this using the projected unit method. These are all notional costs calculated to show the Council's true liability change for the year in line with pension regulations.

The actuary's calculation of the net deficit on the pension fund is shown below\*. The change in the net value of the pension fund includes actuarial gains of £23.592m in 2015/16, compared to losses of £88.315m in 2014/15. These arise from the differences between actual events as they have turned out and assumptions that were made at the date of the earlier actuarial valuation, known as experience gains and losses as well as changes in actuarial assumptions

| Movement of Pension Fund                                    | 2015/16  |           | ension Fund 2015/16 |           | <b>2015/16</b> 2014/15 |  |
|---|----------|-----------|---------------------|-----------|------------------------|--|
|   | £'000    | £'000     | £'000               | £'000     |                        |  |
| Deficit at the beginning of the year                        |          | (476,254) |                     | (373,665) |                        |  |
| Cost of Services  |          |           |                     |           |                        |  |
| Service Cost  | (23,126) |           | (19,629)            |           |                        |  |
| Administration expenses                                     | (663)    |           | (609)               |           |                        |  |
| Net interest expense  | (14,890) |           | (15,980)            |           |                        |  |
| Total Post-employment Benefits charged to the Surplus       |          | (38,679)  |                     | (36,218)  |                        |  |
| or Deficit on the Provision of Services                     |          |           |                     |           |                        |  |
| Return on plan assets (excluding the amount included in the |          |           |                     |           |                        |  |
| net interest expense)                                       | (28,849) |           | 36,705              |           |                        |  |
| Change in financial assumptions                             | 52,509   |           | (129,145)           |           |                        |  |
| Experience loss on defined benefit obligation               | (68)     |           | 4,125               |           |                        |  |
| Remeasurement of the net defined benefit liability*         |          | 23,592    |                     | (88,315)  |                        |  |
|   | _        | (491,341) | _                   | (498,198) |                        |  |
| Amount charged for pensions in the year                     |          | 22,204    |                     | 21,944    |                        |  |
| Fund deficit at end of year                                 | _        | (469,137) | _                   | (476,254) |                        |  |
|   | _        | , ,       | _                   | , , ,     |                        |  |
|   |          |           |                     |           |                        |  |
|   |          |           |                     |           |                        |  |
| Pension Reserve   | 2015/16  |           | 2014/15             |           |                        |  |
|   | £'000    | £'000     | £'000               | £'000     |                        |  |
| Balance at the beginning of the year                        |          | (476,254) |                     | (373,665) |                        |  |
| Remeasurement of the net defined benefit liability          | 23,592   |           | (88,315)            |           |                        |  |
| Adjustments between accounting basis and funding basis      | (16,475) |           | (14,274)            |           |                        |  |
| under regulations   |          |           | _                   |           |                        |  |
| Balance at the end of the year                              |          | (469,137) | _                   | (476,254) |                        |  |
|   |          |           | _                   |           |                        |  |

The amount included in the balance sheet arising from the authority's obligation in respect of its defined benefit plan is as follows:



| Pension assets and liabilities recognised in the Balance Sheet | 2015/16   |         | 2014/15     |         |
|--|-----------|---------|-------------|---------|
|  | £'000     | £'000   | £'000       | £'000   |
| Present Value of Funded Obligation                             | 1,005,676 |         | 1,031,554   |         |
| Fair Value of Plan Assets                                      | (561,449) |         | (581,710)   |         |
| Net Liability  |           | 444,227 | <del></del> | 449,844 |
| Present Value of Unfunded Obligation                           |           | 24,910  |             | 26,410  |
| Net Liability in Balance Sheet                                 |           | 469,137 | _           | 476,254 |

The movements in the funded and unfunded obligation are explained in the Scheme Asset and Benefit Obligation Reconciliation table on the following page.

To ensure that the net figure in the accounts is the actual amount paid to the pension fund rather than a notional sum, the IAS 19 figure is reversed out of the General Fund Balance reconciliation statement and replaced with the actual figure.

Barnet as the administrating authority receives administration expenses that were £0.663m in 2015/16 (£0.609m in 2014/15).

The surplus is calculated by the assets minus the present value of the funded obligation (liabilities). The increase in assets exceeded the increase in liabilities. The underlying assets and liabilities for retirement benefits attributable to the council were:

| Scheme assets and liabilities       | 2011/12   | 2012/13   | 2013/14   | 2014/15     | 2015/16     |
|-------------------------------------|-----------|-----------|-----------|-------------|-------------|
|                                     | £'000     | £'000     | £'000     | £'000       | £'000       |
| Estimated liabilities of the scheme | (849,881) | (932,387) | (907,591) | (1,057,964) | (1,030,586) |
| Estimated assets of the scheme      | 507,479   | 554,532   | 533,926   | 581,710     | 561,449     |
| Net Liability                       | (342,402) | (377,855) | (373,665) | (476,254)   | (469,137)   |

| Reconciliation in the movements in the fair value of scheme assets | 2015/16  | 2014/15  |
|--|----------|----------|
|  | £'000    | £'000    |
| Opening fair value of Scheme assets                                | 581,710  | 533,926  |
| Interest on assets   | 18,469   | 23,257   |
| Return on assets less interest                                     | (28,849) | 36,705   |
| Administration expenses  | (663)    | (609)    |
| Contributions by employer including unfunded                       | 22,204   | 21,944   |
| Contributions by scheme participants                               | 5,188    | 3,166    |
| Estimated benefit paid plus unfunded net of transfers in           | (36,508) | (38,546) |
| Settlement prices (paid)/received                                  | (102)    | 1,867    |
| Closing Fair Value of Scheme assets                                | 561,449  | 581,710  |

The estimated asset allocation for the London Borough of Barnet as at 31 March 2016 is as follows:



| Scheme Asset and Benefit Obligation Reconciliation   | 2015/16   | 2014/15   |
|--|-----------|-----------|
|  | £'000     | £'000     |
| Opening Defined Benefit Obligation                   | 1,057,964 | 907,591   |
| Current service cost                                 | 23,011    | 18,985    |
| Interest cost  | 33,359    | 39,237    |
| Actuarial change in financial assumptions            | (52,509)  | 129,145   |
| Actuarial change in demographic assumptions          | -         | -         |
| Experience loss/(gain) on defined benefit obligation | 68        | (4,125)   |
| Liabilties (extinguished)/assumed on settlements     | (187)     | 2,372     |
| Estimated benefits paid net of transfers in          | (34,921)  | (36,829)  |
| Past service costs, including curtailments           | 200       | 139       |
| Contributions by scheme participants                 | 5,188     | 3,166     |
| Unfunded pension payments                            | (1,587)   | (1,717)   |
| Closing Defined Benefit Obligation                   | 1,030,586 | 1,057,964 |

| Employer Asset Share - Bid Value | 31 March 2016 |     | 31 March 2015 | 5   |
|----------------------------------|---------------|-----|---------------|-----|
|                                  | £'000         | %   | £'000         | %   |
| Equities                         | 267,599       | 48  | 388,101       | 67  |
| Gilts                            | 55,431        | 10  | -             | -   |
| Other Bonds                      | 234,458       | 41  | 187,703       | 32  |
| Cash                             | 3,961         | 1   | 5,906         | 1   |
|                                  | 561,449       | 100 | 581,710       | 100 |

# Basis for estimating assets and liabilities

To assess the value of the Employer's liabilities at 31st March 2016, the council's actuary rolled forward the value of the Employer's liabilities calculated for the funding valuation as at 31st March 2013, using the financial assumptions that comply with IAS 19.

To calculate the asset share the assets allocated to the Employer at 31st March 2013 have been rolled forward allowing for investment returns (estimated where necessary), contributions paid into and estimated benefits paid from, the Fund by and in respect of the Employer and its employees.

The actuary has adopted a set of demographic assumptions that are consistent with those used for the most recent Fund valuation, which was carried out as at 31 March 2013. The post retirement mortality tables adopted are the S1PA tables with a multiplier of 110%. These tables are then projected using the CMI 2012 Model, allowing for a long-term rate of improvement of 1.5% per annum.

|  | 31 March 2016 |      | 31 March 2015 |       |
|--|---------------|------|---------------|-------|
| Assumed life expectancy from age 65 years: | Υ             | ears | `             | Years |
| Retiring today                             | Males         | 22.1 | Males         | 22.1  |
|  | Females       | 24.5 | Females       | 24.4  |
|  |               |      |               |       |
| Retiring in 20 years                       | Males         | 24.4 | Males         | 24.2  |
|  | Females       | 26.9 | Females       | 26.8  |



It is assumed that scheme members will exchange half of their commutable pension for cash at retirement, scheme members will retire at one retirement age for all tranches of benefit, which will be the pension weighted average tranche retirement age and 10% of active members will take up the option under the new LGPS to pay 50% of contributions for 50% of benefits.

| Financial Assumptions | 31 March 201 | 16    | 31 March 2015 |       |  |
|-----------------------|--------------|-------|---------------|-------|--|
|                       | % pa         | Real  | % pa          | Real  |  |
| RPI increases         | 3.2          | -     | 3.1           | -     |  |
| CPI increases         | 2.3          | (0.9) | 2.3           | (0.8) |  |
| Salary increases      | 4.1          | 0.9   | 4.1           | 1.0   |  |
| Pension increases     | 2.3          | (0.9) | 2.3           | (8.0) |  |
| Discount rate         | 3.5          | 0.3   | 3.2           | 0.1   |  |

The figures are from the Barnett Waddingham IAS 19 disclosures report, and these assumptions are set with reference to market conditions at 31 March 2016. The estimate of the Employer's liabilities is 17 years.

The discount rate is the annualised yield at the 17 year point on the Merrill Lynch AA-rated corporate bond yield curve which has been chosen to meet the requirements of IAS 19 and with consideration of the duration of the Employer's liabilities. This is consistent with the approach used at the last accounting date.

The Retail Prices Index (RPI) increase assumption is set based on the difference between conventional gilt yields and index-linked gilt yields at the accounting date using data published by the Bank of England (BoE), specifically the 17 year point on the BoE market implied inflation curve. The RPI assumption is therefore 3.2% per annum. This is consistent with the approach used at the last accounting date.

As future pension increases are expected to be based on the Consumer Prices Index (CPI) rather than RPI, the actuaries have made a further assumption about CPI which is that it will be 0.9% per annum below RPI i.e. 2.3%. This is a slightly higher differential than last year. This is believed to be a reasonable estimate for the future differences in the indices, based on the different calculation methods and recent independent forecasts.

Salaries are assumed to increase at 1.8% per annum above CPI in addition to a promotional scale.



| Sensitivity Analysis                                     |           | 2015/16   |           |           | 2014/15   |           |
|--|-----------|-----------|-----------|-----------|-----------|-----------|
|  | £'000     | £'000     | £'000     | £'000     | £'000     | £'000     |
| Adjustment to discount rate                              | 0.1%      | 0.0%      | -0.1%     | 0.1%      | 0.0%      | -0.1%     |
| Present Value of Total Obligation                        | 1,013,513 | 1,030,586 | 1,047,964 | 1,040,386 | 1,057,964 | 1,075,856 |
| Projected Service Cost                                   | 20,784    | 21,244    | 21,714    | 22,952    | 23,461    | 23,982    |
|  |           |           |           |           |           |           |
| Adjustment to long term salary increase                  | 0.1%      | 0.0%      | -0.1%     | 0.1%      | 0.0%      | -0.1%     |
| Present Value of Total Obligation                        | 1,032,043 | 1,030,586 | 1,029,137 | 1,059,640 | 1,057,964 | 1,056,298 |
| Projected Service Cost                                   | 21,254    | 21,244    | 21,234    | 23,472    | 23,461    | 23,450    |
|  |           |           |           |           |           |           |
| Adjustment to pension increases and deferred revaluation | 0.1%      | 0.0%      | -0.1%     | 0.1%      | 0.0%      | -0.1%     |
| Present Value of Total Obligation                        | 1,046,695 | 1,030,586 | 1,014,746 | 1,074,320 | 1,057,964 | 1,041,882 |
| Projected Service Cost                                   | 21,709    | 21,244    | 20,789    | 23,975    | 23,461    | 22,958    |
|  |           |           |           |           |           |           |
| Adjustment to mortality age rating assumption*           | +1 Year   | None      | -1 Year   | +1 Year   | None      | -1 Year   |
| Present Value of Total Obligation                        | 1,062,663 | 1,030,586 | 999,507   | 1,020,107 | 1,057,964 | 1,096,183 |
| Projected Service Cost                                   | 21,786    | 21,244    | 20,715    | 22,647    | 23,461    | 24,282    |

<sup>\*</sup>For the adjustment to the life expectancy assumption, the actuaries are assuming a member will live a year longer or a year less. For example, under +1 year the actuaries have assumed that a member with a 25 year life expectancy is actually expected to live for 26 years.

## Expected return on assets

For accounting years beginning on or after the 1 January 2013, the expected return and the interest cost has been replaced with a single net interest cost, which effectively sets the expected return equal to the discount rate.

| Expected return on assets | 31/03/2016 |
|---------------------------|------------|
|                           | % pa       |
| Expected return on assets | (2.0)      |
|                           |            |
| Expected return on assets | 31/03/2015 |
|                           | % pa       |
| Expected return on assets | 3.2        |



#### Amounts for the Current and Previous Periods:

| Scheme history                               | 2010/11   | 2011/12   | 2012/13   | 2013/14   | 2014/15     | 2015/16     |
|--|-----------|-----------|-----------|-----------|-------------|-------------|
|  | £'000     | £'000     | £'000     | £'000     | £'000       | £'000       |
| Defined Benefit Obligation                   | (720,595) | (849,881) | (932,387) | (907,591) | (1,057,964) | (1,030,586) |
| Scheme assets                                | 484,111   | 507,479   | 554,532   | 533,926   | 581,710     | 561,449     |
| Surplus (Deficit)                            | (236,484) | (342,402) | (377,855) | (373,665) | (476,254)   | (469,137)   |
| Experience adjustments on Scheme liabilities | 64,522    | (1,000)   | (1,276)   | (22,344)  | (125,020)   | (52,441)    |
| Percentage of liabilities                    | 9.0%      | -0.1%     | -0.1%     | -2.46%    | 11.82%      | 5.09%       |
| Experience adjustments on Scheme assets      | 7,802     | (7,167)   | 27,881    | 17,420    | 36,705      | 23,592      |
| Percentage of assets                         | 1.6%      | 1.4%      | 5.0%      | 3.3%      | 6.3%        | 4.2%        |
| Cumulative Actuarial Gains and (Losses)      | 5,263     | (109,589) | (137,841) | (147,895) | (236,210)   | (212,618)   |

| Amounts recognised in the Comprehensive Income and Expenditure statement | 2015/16         | 2014/15         |
|--|-----------------|-----------------|
| Service Cost   | £'000<br>23,126 | £'000<br>19,629 |
| Net interest on the defined liability Administration expenses            | 14,890<br>663   | 15,980<br>609   |
| Total loss   | 38,679          | 36,218          |
|  |                 | <u> </u>        |
| Projections for the year to 31 March 2017                                |                 | £'000           |
| Service Cost   |                 | 21,244          |
| Net interest on the defined liability                                    |                 | 16,061          |
| Administration expense   |                 | 640             |
| Total  |                 | 37,945          |
| Employer Contributions   |                 | 19,079          |
| Projections for the year to 31 March 2016                                |                 | £'000           |
| Service Cost   |                 | 23,461          |
| Net interest on the defined liability                                    |                 | 14,931          |
| Administration expense   |                 | 663             |
| Total  | _               | 39,055          |
|  | •               |                 |
| Employer Contributions   | -               | 19,446          |

Contributions are set every three years as a result of the actuarial valuation of the Fund required by the Regulations. The next actuarial valuation of the Fund will be carried out as at 31 March 2016 and will set contributions for the period from 1 April 2017 to 31 March 2020. There are no minimum funding requirements in the LGPS but the contributions are generally set to target a funding level of 100% using the actuarial valuation assumptions.

The full actuarial valuation involved projecting future cashflows to be paid from the Fund and placing a value on them. These cashflows include pensions currently being paid to members of the Scheme as well as pensions (and lump sums) that may be payable in future to



members of the Fund or their dependants. These pensions are linked to inflation and will normally be payable on retirement for the life of the member or a dependant following a member's death.

The Employer currently participates in the London Borough of Barnet pool with ten other employers in order to share experience of risks they are exposed to in the Fund. At the 2013 valuation, the deficit for the whole pool was calculated and allocated to each Employer in proportion to their active payroll. The next re-allocation will be carried out at the 2016 valuation, should the Employer remain in the pool. Each employer within the pool pays a contribution rate based on the cost of benefits of the combined membership of the pool. The employers' contribution anticipated for the year to 31 March 2017 is £19.079m.

## 46. Contingent Liabilities

Contingent liabilities are possible obligations that arise from past events and whose existence will be confirmed only by the occurrence of one or more uncertain future events that are not wholly within the council's control.

- The council is in dispute over the receipt of a capital payment from a developer, the outcome of which will not be known for a number of years.
- The Council has received appeals from various NHS trusts and limited companies seeking charitable relief for business rates. This is an on-going issue and the outcome of these appeals will not be known until future years.
- The council is a partner in the Inglis Consortium LLP. As part of the contract with the consortium the council needs to deliver the vacant land to the Consortium by January 2017. Due to unforeseen circumstances the council will not be in a position to meet the January 2017 deadline. This may result in financial implications the extents of which are not yet known.
- There are a number of Ordinary Residence cases where until the Secretary of State has made a ruling a decision cannot be made.

## 47. Contingent Assets

A Contingent Assets is a possible asset that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the authority.

 There are a number of Ordinary Residence cases where until the Secretary of State has made a ruling a decision cannot be made.

# 48. Nature and Extent of Risks Arising from Financial Instruments

#### Financial Instruments - Risks

The council has adopted CIPFA's Code of Practice on Treasury Management (and subsequent amendments) and complies with The Prudential Code for Capital Finance in Local.

As part of the adoption of the Treasury Management Code, the council approves a Treasury Management Strategy before the commencement of each financial year. The Strategy sets out the parameters for the management of risks associated with Financial Instruments. The



council also produces Treasury Management Practices specifying the practical arrangements to be followed to manage these risks.

The Treasury Management Strategy includes an Annual Investment Strategy in compliance with the CLG's Guidance on local government investments. This guidance emphasises that priority is to be given to security and liquidity, rather than yield. The council's Treasury Management Strategy, together with its Treasury Management Practices are based on seeking the highest rate of return consistent with the proper levels of security and liquidity.

The main risks covered are:

- Credit Risk: The possibility that one party to a financial instrument will fail to meet its contractual obligations, causing a loss for the other party.
- Liquidity Risk: The possibility that a party will be unable to raise funds to meet the commitments associated with financial instruments.
- Market Risk: The possibility that the value of an instrument will fluctuate because of changes in interest rates, market prices etc.

#### Credit Risk

The Council manages credit risk by ensuring that investments are placed with the Debt Management Office, other local authorities, AAA-rated money market funds and banks and building societies of sufficiently high credit quality as set out in the Treasury Management Strategy. A limit of £25m is placed on the amount of money that can be invested with a single counterparty. The council also sets a total group investment limit for institutions that are part of the same banking group. The council's current Treasury Management Strategy allows deposits to be placed for a maximum period of ten years and £100m total in non-specified investments, In 15/16 investments were placed for less than 365 days.

It must also be noted that although credit ratings remain a key source of information, the council recognises that they have limitations and investment decisions are based on a range of credit indicators. All investments have been made in line with the Council's Treasury Management Strategy for 2015/16, approved by Council on 3 March 2015.

The table below summarises the nominal value of the council's investment portfolio at 31 March 2016, and confirms that all investments were made in line with the council's approved credit rating criteria at the time of placing the investment:

| Counterparty            | Credit Rating<br>Criteria Met When<br>Investment Placed | Credit Rating<br>Criteria Met on<br>31 March 2016 |               | alance Inve                  | sted as at 3° | 1 March 2010 | 6       | Total   |
|-------------------------|---|---|---------------|------------------------------|---------------|--------------|---------|---------|
|                         | Yes/No  | Yes/No  | Up to 1 month | >1 month<br>and <3<br>months | and <6        | and <12      | and <24 |         |
|                         |   |   | £'000         | £'000                        | £'000         | £'000        | £'000   | £'000   |
| Other Local Authorities | Yes   | Yes   | 20,218        | -                            | 8,139         | -            | 5,021   | 33,378  |
| Banks – UK              | Yes   | Yes   | 25,081        | 21,058                       | 15,925        | -            | -       | 62,064  |
| Banks – Non UK          | Yes   | Yes   | -             | -                            | 10,013        | 12,537       | -       | 22,550  |
| Total Banks             |   |   | 25,081        | 21,058                       | 25,938        | 12,537       | -       | 84,614  |
| Building Societies – UK | Yes   | Yes   | -             | 2,406                        |               |              | -       | 2,406   |
| Money Market Funds      | Yes   | Yes   | 21,312        | -                            |               | -            | -       | 21,312  |
| Call Accounts           | Yes   | Yes   | 4,502         | 21,050                       | -             | -            | -       | 25,552  |
| Total                   |   |   | 71,113        | 44,514                       | 34,077        | 12,537       | 5,021   | 167,262 |



The above analysis shows that all deposits outstanding as at 31 March 2016 met the Council's credit rating criteria on 31 March 2016. The above analysis excludes the estimated carrying value after impairment of the council's Icelandic Bank investment of £2.941m.

#### **Trade Receivables**

The following analysis summarises the council's potential maximum exposure credit risk, based on the experience gathered over the last five financial years on the level of default on trade debtors, adjusted for current market conditions. As per the Code requirements, the disclosure below includes details only of debtors that have arisen as a result of trading activities. Balances and transactions arising from statutory functions (i.e. council tax and NNDR payments) are excluded from this disclosure note, as they have not arisen from contractual trading activities.

| Trade Receivables      | Gross<br>Debtors | Average % Default based on Previous Experience | Average % Default based on Previous Experience | Bad Debt<br>Provision |
|------------------------|------------------|--|--|-----------------------|
|                        | £'000            |  |  | £'000                 |
| 2015/16 Sundry Debtors | 98,878           | 5%   | 5%   | 33,873                |
|                        |                  |  |  |                       |
| 2014/15 Sundry Debtors | 87,437           | 5%   | 5%   | 32,655                |

### Liquidity Risk

The council has access to borrowing facilities via the Public Works Loan Board, commercial banks, bond issues, medium term notes, tax increment financing, the European Investment Bank and other local authorities. There is no perceived risk that the council will be unable to raise finance to meet its commitments. The Council also has to manage the risk that it will not be exposed to replenishing a significant proportion of its borrowing at a time of unfavourable interest rates.

The council would only borrow in advance of need where there is a clear business case for doing so and will only do so for the current capital programme or to finance future debt maturities.

The maturity analysis of the nominal value of the council's debt at 31 March 2016 was as follows:



| Maturity analysis             | 31      |                 |               |                |
|-------------------------------|---------|-----------------|---------------|----------------|
|                               | March   |                 |               |                |
| Years                         | 2016    | % of total debt | 31 March 2015 | % of total     |
|                               | £'000   | portfolio       | £'000         | debt portfolio |
| Long Term Borrowing           |         |                 |               |                |
| Over 5 but not over 10 years  | 2,000   | 0.66%           | 2,000         | 0.66%          |
| Over 10 but not over 15 years | 48,516  | 15.96%          | 20,516        | 6.75%          |
| Over 15 but not over 20 years | 85,032  | 27.96%          | 70,516        | 23.19%         |
| Over 20 but not over 25 years | 20,516  | 6.75%           | 42,516        | 13.98%         |
| Over 25 but not over 30 years | 65,516  | 21.55%          | 86,032        | 28.29%         |
| Over 35 but not over 40 years | 29,500  | 9.70%           | 29,500        | 9.70%          |
| Over 45 years                 | 53,000  | 17.43%          | 53,000        | 17.43%         |
| Total Long Term Borrowing     |         |                 |               |                |
| Total Borrowing               | 304,080 | 100.00%         | 304,080       | 100.00%        |

| Loans and other long term      |               |               |
|--------------------------------|---------------|---------------|
| liabilities outstanding        | 31 March 2016 | 31 March 2015 |
| (nominal value):               | £'000         | £'000         |
| Public Works Loan Board        | 241,580       | 241,580       |
| Market Debt                    | 62,500        | 62,500        |
| Deferred Liabilities – PFI and | 16,779        | 17,114        |
| finance leases                 |               |               |
| Total                          | 320,859       | 321,194       |

#### Market Risk

Interest Rate Risk: The council is exposed to risks arising from movements in March 2016, The Treasury Management Strategy aims to mitigate these risks by setting an upper limit of 30% on external debt that can be subject to variable interest rates. At 31 March 2016, 100% of the debt portfolio was held in fixed rate instruments.

If all interest rates had been 1% higher (with all other variables held constant) the financial effect would be:

|  | £'000   |
|--|---------|
| Increase in interest receivable on variable rate investments | 213     |
| Impact on Surplus or Deficit on the Provision of Services    | 213     |
| Share of overall impact debited/credited to HRA              | 19      |
| Decrease in fair value of fixed rate investment assets       | (1,456) |
| Impact on Other Comprehensive Income and Expenditure         |         |
| Decrease in fair value of fixed rate borrowings/liabilities* | (2,113) |

<sup>\*</sup>No impact on the Surplus or Deficit on the Provision of Services or Other Comprehensive Income and Expenditure.

The approximate impact of a 1% fall in interest rates would be as above but with the movements being reversed. These assumptions are based on the same methodology as used in the 'Fair Value' disclosure note. (Note 16)



Investments are also subject to movements in interest rates. As investments are made at fixed rates, but for shorter periods of time, there is greater exposure to interest rate movements. This risk has to be balanced against actions taken to mitigate credit risk.

- Price Risk: The council does not invest in equity shares and therefore is not subject
  to any price risk (i.e. the risk that the council will suffer loss as a result of adverse
  movements in the price of financial instruments).
- Foreign Exchange Risk: The council currently has approximately £2.9M in Icelandic Krona (ISK) remaining in escrow in Iceland. The council has worked with the LGA, solicitors Bevan Brittan and other affected authorities to research ways of converting the ISK element of the impaired Icelandic deposit into foreign exchange.(\*No impact on the Surplus or Deficit on the Provision of Services or Other Comprehensive Income and Expenditure).

#### **Unusable Reserves**

## Financial Instruments Adjustment Account

The Financial Instruments Adjustment Account (FIAA) was established on 1 April 2007 when Financial Reporting Standards 25, 26 and 29 relating to Financial Instruments were adopted into the Code. The balance in the FIAA account at the end of the financial year represents the amount that should have been charged to the Comprehensive Income and Expenditure Statement in accordance with proper accounting practices under the Code of Practice, but which statutory provisions allow or require to be deferred over future years.

In the case of the Housing Revenue Account premiums and discounts are applied over a maximum ten year period in all circumstances in accordance with Statutory Requirements. The transactions reflected in the FIAA for 2015/16 are as follows:

|   | 2015/16 | 2014/15 |
|---|---------|---------|
| Financial Instrument Adjustment Account | £'000   | £'000   |
| Balance at 1 April                      | 546     | 536     |
| Effective Interest Rate Adjustment      | (2)     | 10      |
| Balance at 31 March                     | 544     | 546     |



# **Housing Revenue Account**

# **HRA Income and Expenditure Statement**

|  | 2015/1<br>£'000 | 16<br>£'000 | 2014/15<br>£'000 |
|--|-----------------|-------------|------------------|
| Income   |                 |             |                  |
| Dwelling rents                                     | 52,878          |             | 53,356           |
| Non-dwelling rents                                 | 1,715           |             | 1,595            |
| Charges for service and facilities                 | 7,449           |             | 7,744            |
| Total Income                                       | .,              | 62,042      |                  |
| Expenditure  |                 | 0_,0 :_     | ,                |
| Repairs and maintenance                            | 7,550           |             | 7,706            |
| Supervision and management                         | 21,035          |             | 20,716           |
| Rents, rates and other charges                     | 36              |             | 83               |
| Depreciation and impairment of fixed assets        | (22,191)        |             | (44,505)         |
| Debt management costs                              | (1)             |             | 5                |
| Increase in bad debt provision                     | 1,143           |             | 763              |
| Total Expenditure                                  |                 | 7,572       | (15,232)         |
| Net cost of HRA services included in the           |                 |             |                  |
| Comprehensive Income and Expenditure Account       |                 | 54,470      | 77,927           |
| Gain on sale of HRA non-current assets             |                 | 526         | ·                |
| Interest payable and similar charges               |                 | (6,698)     | ·                |
| Interest and investment income                     |                 | 156         | 149              |
| Surplus for the year on HRA services               |                 | 48,454      | 73,779           |
|  |                 |             |                  |
| Movement on the HRA Statement                      |                 |             |                  |
|  |                 | 2015/16     | 2014/15          |
|  |                 | £'000       | £'000            |
| Surplus for the year on the HRA Income and         |                 |             |                  |
| Expenditure Statement                              |                 | 48,454      | 73,779           |
| EIR interest costs on stepped loans                |                 | (1)         | 5                |
| Loss on HRA fixed assets                           |                 | (526)       |                  |
| Transfer tp Major Repairs Reserve                  |                 | (10,574)    | , ,              |
| Transfer to Capital Adjustment Account (Dwellings) |                 | •           | (62,706)         |
| Balance on HRA at end of current year              |                 | (6,122)     | 111              |
|  |                 | 44040       | 44004            |
| Balance on the HRA at end of previous year         |                 | 14,942      | 14,831           |
| (Deficit)/Surplus for the year                     |                 | (6,122)     | 111              |
| Housing Revenue Account balance carried forward    |                 | 8,820       | 14,942           |



# **Notes to the Housing Revenue Account**

| 1 | Number of Dwellings              | 2015/16<br>units | 2014/15<br>units |
|---|----------------------------------|------------------|------------------|
|   |                                  |                  |                  |
|   | Houses                           | 3,413            | 3,433            |
|   | Bungalows                        | 180              | 179              |
|   | Flats                            | 5,139            | 5,292            |
|   | Maisonettes                      | 1,137            | 1,272            |
|   | Hostels                          | 61               | 61               |
|   | Bedsits                          | 34               | 26               |
|   |                                  | 9,964            | 10,263           |
|   |                                  |                  |                  |
| 2 | Value of HRA Assets              | 2015/16          | 2014/15          |
|   |                                  | £'000            | £'000            |
|   | Valuation for Social Housing use |                  |                  |
|   | Dwellings                        | 685,946          | 640,094          |
|   | Other land and buildings         | 53,159           | 49,738           |
|   |                                  | 739,105          | 689,832          |
|   |                                  |                  |                  |
|   | Vacant Possession Valuation      | 2,698,000        | 2,525,000        |

The difference between vacant possession value and the Balance Sheet value represents the economic cost of providing council housing.

| 3 Major Repairs Reserve     |  | 2015/16  | 2014/15  |
|-----------------------------|--|----------|----------|
|                             |  | £'000    | £'000    |
|                             | Balance as at 1 April                  | (17,930) | (10,921) |
|                             | Capital expenditure charged to reserve | 27,525   | 21,149   |
|                             | Depreciation - dwellings               | (21,479) | (19,008) |
|                             | - non dwellings                        | (667)    | (528)    |
| Transfer to HRA - dwellings |  | 8,611    | 5,892    |
| Interest on balances        |  | (88)     | (49)     |
|                             | Voluntary Contribution                 | (19,185) | (14,465) |
|                             | Balance as at 31 March                 | (23,213) | (17,930) |

The Major Repairs Allowance (MRA) represents the capital cost of keeping the council's dwelling stock in its current condition. Authorities have the flexibility to spend MRA resources outside of the financial year in which they are allocated, enabling the more efficient planning of works or repayment of debt. The Major Repairs Reserve (MRR) represents balances carried forward. Under the item 8 determination, local authorities have a five year transitional period to use the MRA, after which traditional depreciation methods are required.



# **Notes to the Housing Revenue Account**

| 4 | Capital Expenditure and Financing | 2015/16<br>£'000 | 2014/15<br>£'000 |
|---|-----------------------------------|------------------|------------------|
|   | Capital Expenditure               | 2 000            | 2000             |
|   | Dwellings                         | 38,787           | 25,572           |
|   | <u> </u>                          | 38,787           | 25,572           |
|   |                                   |                  |                  |
|   | Financed by                       | 2015/16          | 2014/15          |
|   |                                   | £'000            | £'000            |
|   | Capital Receipts Reserve          | 7,490            | 1,017            |
|   | Borrowing                         | 314              | -                |
|   | Major Repairs Reserve             | 27,525           | 21,149           |
|   | Other Contributions               | 3,458            | 3,406            |
|   |                                   | 38,787           | 25,572           |
|   |                                   |                  |                  |
| 5 | Capital Receipts from Disposals   | 2015/16          | 2014/15          |
|   |                                   | £'000            | £'000            |
|   |                                   |                  |                  |
|   | Other                             | 1,803            | 2,164            |
|   | Dwellings                         | 11,611           | 16,821           |
|   | Paid over to "pool"               | (2,585)          | (1,583)          |
|   |                                   | 10,829           | 17,402           |

The authority has to pay a portion of the receipts from the sale of council houses into a government housing pool on the basis that the original cost of the housing would have been partly paid by government grant. Since 2012/13 local authorities have been able to to retain further amounts of right to buy receipts upon agreement with the Department for Communities and Local Government (DCLG). These funds must be spent on the provision of new build dwellings.

| 6 | Depreciation          | 2015/16  | 2014/15  |
|---|-----------------------|----------|----------|
|   | 2 oproduateri         | £'000    | £'000    |
|   | Dwellings             | 21,479   | 19,008   |
|   | Other property        | 667      | 528      |
|   |                       | 22,146   | 19,536   |
|   |                       |          |          |
|   |                       |          |          |
| 7 | Impairments           | 2015/16  | 2014/15  |
|   |                       | £'000    | £'000    |
|   | Dwellings             | (43,474) | (62,705) |
|   | Other property        | 544      | 36       |
|   | Investment Properties | (1,407)  | (1,373)  |
|   |                       | (44,337) | (64,042) |

The impairment charge relates to valuations for shops, lease valuation and buybacks



# **Notes to the Housing Revenue Account**

| 8 | Arrears                     | 2015/16 | 2014/15 |
|---|-----------------------------|---------|---------|
|   |                             | £'000   | £'000   |
|   | Leaseholder service charges | 9,548   | 5,995   |
|   | less bad debt provision     | (1,682) | (1,019) |
|   |                             | 7,866   | 4,976   |
|   | Housing rents               | 3,911   | 3,722   |
|   | less bad debt provision     | (1,996) | (1,404) |
|   |                             | 1,915   | 2,318   |
|   | Commercial rents            | 240     | 903     |
|   | less bad debt provision     | (28)    | (140)   |
|   |                             | 212     | 763     |
|   |                             |         |         |
|   |                             | 9,993   | 8,057   |

#### 9 Barnet Homes Limited

The management of the council's housing stock is undertaken by Barnet Homes Limited, a subsidiary of The Barnet Group Limited that is wholly owned by the authority.

## 10 Accounting for pensions in the HRA

As day to day housing management is carried out by Barnet Homes Limited, the HRA employs very few staff directly. Because of this, the cost of obtaining a separate HRA actuarial report, to split the notional cost of HRA staff from those employed by the General Fund, cannot be justified. Therefore although the HRA has been reported on an IAS19 basis, no attempt has been made to show a separate liability related to the defined benefit position.



# **Collection Fund**

The Collection Fund is an agent's statement that reflects the statutory obligation for billing authorities to maintain a separate Collection Fund. The statement shows the transactions of the billing authority in relation to the collection from taxpayers and distribution to local authorities and the Government of council tax and non-domestic rates.

|  | Note |            | 2015/16  |         |   |          | 2014/15  |         |
|--|------|------------|----------|---------|---|----------|----------|---------|
|  |      | A IIA IIDD | Council  |         |   | AINIDD   | Council  | T 4 4   |
|  |      | NNDR       | Tax      | Total   |   | NNDR     | Tax      | Total   |
|  |      | £'000      | £'000    | £'000   |   | £'000    | £'000    | £'000   |
| Income   |      |            |          |         |   |          |          |         |
| Council Tax  | 1    | _          | 191,069  | 191,069 |   | _        | 180,931  | 180,931 |
| Business Rates Receivable                          | 2    | 108,281    | -        | 108,281 |   | 108,596  | -        | 108,596 |
| BRS Income   |      | 2,609      | 4        | 2,609   |   | 2,836    | _        | 2,836   |
|  |      | 110,890    | 191,069  | 301,959 | _ | 111,432  | 180,931  | 292,363 |
| Disbursement                                       |      | 110,000    | 10.,000  | 001,000 | - | ,        | 100,001  |         |
| Apportionment of Previous Year's (Surplus)/Deficit | 3    |            |          |         |   |          |          |         |
| - Central Government                               |      | 7,872      |          | 7,872   |   | 4,081    | _        | 4,081   |
| - London Borough of Barnet                         |      | 4,723      | (11,642) | (6,919) |   | 2,448    | (11,831) | (9,383) |
| - Greater London Authority                         |      | 3,149      | (3,576)  | (427)   |   | 1,633    | (3,220)  | (1,587) |
| ,  |      | 15,744     | (15,218) | 526     | - | 8,162    | (15,051) | (6,889) |
| Precepts, Demands and Shares                       |      |            |          |         | - |          |          |         |
| - Central Government                               |      | 51,323     | -        | 51,323  |   | 55,493   | -        | 55,493  |
| - London Borough of Barnet                         |      | 30,794     | 145,640  | 176,434 |   | 33,296   | 141,575  | 174,871 |
| - Greater London Authority                         |      | 20,529     | 38,985   | 59,514  |   | 22,197   | 38,410   | 60,607  |
| - Crossrail  |      | 2,600      | -        | 2,600   |   | 2,825    | -        | 2,825   |
|  |      | 105,246    | 184,625  | 289,871 |   | 113,811  | 179,985  | 293,796 |
| Charges to Collection Fund                         |      |            |          |         | _ |          |          |         |
| - Cost of collection allowance                     |      | 418        | -        | 418     |   | 418      | -        | 418     |
| - Cost of collection allowance BRS                 |      | 9          | -        | 9       |   | 11       | -        | 11      |
| - Change in bad debt provision                     |      | 1,543      | 3,344    | 4,887   |   | (591)    | (722)    | (1,313) |
| - Change in provision for appeals                  |      | 6,000      | -        | 6,000   |   | 4,100    | -        | 4,100   |
| - Write off of uncollectable amounts               | 4    | -          | (971)    | (971)   | _ | 1,264    | -        | 1,264   |
| Total disbursed                                    |      | 7,970      | 2,373    | 10,343  |   | 5,202    | (722)    | 4,480   |
|  |      |            |          |         | _ |          |          |         |
| Surplus/(Deficit) for year                         |      | (2,326)    | 4,071    | 1,745   |   | (7,581)  | 1,668    | (5,913) |
|  |      |            |          |         |   |          |          |         |
| Collection Fund Balances                           |      | £'000      | £'000    | £'000   |   | £'000    | £'000    | £'000   |
| London Borough of Barnet                           |      | (5,421)    | 10,956   | 5,535   |   | (4,723)  | 11,642   | 6,919   |
| Greater London Authority                           |      | _          | 3,378    | 3,378   |   | <u> </u> | 3,576    | 3,576   |
|  |      | (5,421)    | 14,334   | 8,913   | _ | (4,723)  | 15,218   | 10,495  |
|  |      |            |          |         | _ |          |          |         |

#### 1. Council tax



## **Collection Fund**

The Government provides the authority with a valuation of each residential property as at 1 April 1991. Each property is allocated into one of eight bands on which individual council tax charges are calculated. The tax base is the total number of chargeable properties in all valuation bands converted to an equivalent number of band D dwellings, with an allowance made for discounts and exemptions.

The standard charge is found by taking the amount of income required by the Collection Fund's two preceptors combined and dividing this by the council tax base. The amount of council tax required from a property in any tax band is the band D charge of £1,397.07 (2014/15 £1,407.07) multiplied by the ratio specified for that band. The figures at the time of tax base calculation for the bands A to H were:

| Band             | Ratio |             |  |  |  |  |
|------------------|-------|-------------|--|--|--|--|
|                  |       | equivalents |  |  |  |  |
| A                | 0.67  | 1,181       |  |  |  |  |
| В                | 0.78  | 4,112       |  |  |  |  |
| С                | 0.89  | 16,270      |  |  |  |  |
| D                | 1.00  | 25,744      |  |  |  |  |
| E                | 1.22  | 29,763      |  |  |  |  |
| F                | 1.44  | 23,890      |  |  |  |  |
| G                | 1.67  | 23,591      |  |  |  |  |
| Н                | 2.00  | 7,519       |  |  |  |  |
| MOD Contribution |       | 81          |  |  |  |  |

**Tax Base** 132,151

## 2. Non-Domestic rateable value

The total non-domestic rateable value for Barnet at the yearend was £272,678,661 (2014/15: £275,928,486) and the national non-domestic rate multiplier for the year was 49.3p (2014/15: 48.2p).

### 3. Collection Fund surplus or deficit

The billing authority and preceptors share any council tax and NNDR surpluses or deficits in proportion to the precept requirement.

# 4. Council tax written off

Where persons have absconded owing council tax and, over several years, the money has proved irrecoverable, the arrears are prudently written out of the accounts to give a true picture of income it is reasonable to expect to receive. The arrears continue to be pursued.



| Consolidated Movement in Reserves Statement 2015/16                      |              |           |          |    |         |         |           |          |                |           |
|--|--------------|-----------|----------|----|---------|---------|-----------|----------|----------------|-----------|
|  | General Fund | Earmarked | Housing  |    | Capital | Major   | Capital   | Total 1  | Total Unusable | Total     |
|  | Balance      | Reserves  | Revenue  | Re | eceipts | Repairs | Grants    | Useable  | Reserves       | Authority |
|  |              |           | Account  | R  | eserve  | Reserve | Unapplied | Reserves |                | Reserves  |
|  |              |           |          |    |         |         |           |          |                |           |
|  | £'000        | £'000     | £'000    |    | £'000   | £'000   | £'000     | £'000    | £'000          | £'000     |
| Balance as at 31 March 2015  | 29,280       | 116,155   | 14,942   |    | 45,602  | 17,930  | 75,532    | 299,441  | 329,172        | 628,613   |
| Surplus / (Deficit) on provision of services                             | (18,465)     | -         | 48,454   |    | -       | -       | -         | 29,989   | -              | 29,989    |
| Other comprehensive expenditure and income                               | <u>-</u>     | -         | -        |    | -       | -       | -         | -        | 61,570         | 61,570    |
| Total comprehensive income and expenditure                               | (18,465)     | -         | 48,454   |    | -       | -       | -         | 29,989   | 61,570         | 91,559    |
| Adjustments between accounting basis and funding basis under regulations | 29,502       | <u>-</u>  | (54,576) |    | (5,427) | 5,283   | (289)     | (25,507) | 25,507         | -         |
| Net increase / decrease before transfers to earmarked reserves           | 11,037       | -         | (6,122)  |    | (5,427) | 5,283   | (289)     | 4,482    | 87,077         | 91,559    |
| Transfer to / from earmarked reserves                                    | (14,147)     | (4,155)   | -        |    | -       | -       | -         | (18,302) | 18,302         | -         |
| Increase / decrease in year  | (3,110)      | (4,155)   | (6,122)  |    | (5,427) | 5,283   | (289)     | (13,820) | 105,379        | 91,559    |
| Balance at 31 March 2016   | 26,170       | 112,000   | 8,820    |    | 40,175  | 23,213  | 75,243    | 285,621  | 434,551        | 720,172   |
|  |              |           |          |    |         |         |           |          |                |           |

| Consolidated | Movement | in Reserve | s Statement | 2014/15 |
|--------------|----------|------------|-------------|---------|
|              |          |            |             |         |

| Consolidated Movement in Reserves Statement 2014/15                      |              |           |          |          |         |           |          |                |                  |
|--|--------------|-----------|----------|----------|---------|-----------|----------|----------------|------------------|
|  | General Fund | Earmarked | Housing  | Capital  | Major   | Capital   | Total    | Total Unusable | Total            |
|  | Balance      | Reserves  | Revenue  | Receipts | Repairs | Grants    | Useable  | Reserves       | <b>Authority</b> |
|  |              |           | Account  | Reserve  | Reserve | Unapplied | Reserves |                | Reserves         |
|  |              |           |          |          |         |           |          |                |                  |
|  | £'000        | £'000     | £'000    | £'000    | £'000   | £'000     | £'000    | £'000          | £'000            |
| Balance as at 31 March 2014  | 32,586       | 91,624    | 14,831   | 24,326   | 10,921  | 64,788    | 239,076  | 387,404        | 626,480          |
| Surplus / (Deficit) on provision of services                             | 17,402       | -         | 73,779   | -        | -       | -         | 91,181   | -              | 91,181           |
| Other comprehensive expenditure and income                               | -            | -         | -        | -        | -       | -         | -        | (89,048)       | (89,048)         |
| Total comprehensive income and expenditure                               | 17,377       | -         | 73,779   | -        | -       | -         | 91,156   | (89,048)       | 2,133            |
| Adjustments between accounting basis and funding basis under regulations | 3,073        | 3,479     | (73,668) | 17,797   | 7,009   | 11,494    | (30,816) | 30,816         | <u>-</u>         |
| Net increase / decrease before transfers to earmarked reserves           | 20,475       | 3,479     | 111      | 17,797   | 7,009   | 11,494    | 60,365   | (58,232)       | 2,133            |
| Transfer to / from earmarked reserves                                    | (23,781)     | 21,052    | -        | 3,479    | -       | (750)     | -        | -              | -                |
| Increase / decrease in year  | (3,306)      | 24,531    | 111      | 21,276   | 7,009   | 10,744    | 60,365   | (58,232)       | 2,133            |
| Balance at 31 March 2015   | 29,280       | 116,155   | 14,942   | 45,602   | 17,930  | 75,532    | 299,441  | 329,172        | 628,613          |
|  |              |           |          |          |         |           |          |                |                  |



**Statement of Accounts 2015/16** 

This shows the consolidated income and expenditure for the council and its subsidiary company Barnet Homes on its day-to-day activities.

# **Group Comprehensive Income and Expenditure Statement**

| Statement  | Consolidated<br>Gross<br>expenditure |           | Net<br>expenditure | Consolidated<br>Gross<br>expenditure |           | Net<br>expenditure |
|--|--------------------------------------|-----------|--------------------|--------------------------------------|-----------|--------------------|
|  | £'000                                | £'000     | £'000              | £'000                                |           | £'000              |
| Central services to the public                           | 2,552                                | (2,918)   | (366)              | 2,807                                | (2,616)   | 189                |
| Cultural & Related Services                              | 16,622                               | (2,105)   | 14,517             | 18,514                               | (3,610)   | 14,887             |
| Environmental & Regulatory Services                      | 38,963                               | (8,356)   | 30,607             | 41,012                               | (9,220)   | 30,335             |
| Planning Services  | 3,443                                | (17,030)  | (13,587)           | 12,007                               | (22,006)  | (10,010)           |
| Public Health  | 16,195                               | (312)     | 15,883             | 14,383                               | -         | 14,370             |
| Children's and education services                        | 338,270                              | (234,416) | 103,854            | 339,527                              | (233,402) | 103,206            |
| Highways and transport services                          | 43,342                               | (15,860)  | 27,482             | 46,351                               | (17,783)  | 28,527             |
| Housing services   | 318,127                              | (351,762) | (33,635)           | 278,924                              | (343,000) | (64,329)           |
| Adult social services                                    | 138,025                              | (34,567)  | 103,458            | 132,235                              | (28,972)  | 101,249            |
| Corporate and democratic core costs                      | 6,131                                | (1,022)   | 5,109              | 7,156                                | (1,376)   | 12,507             |
| Non distributed costs                                    | 4,628                                | (4)       | 4,624              | 832                                  | (420)     | 412                |
| Surplus on Continuing Operations                         | 926,298                              | (668,352) | 257,946            | 893,748                              | (662,405) | 231,343            |
| Other Operating Expenditure                              | 8,211                                | -         | 8,211              | 5,061                                | (806)     | 4,255              |
| Financing and Investment Income & Expenditure            | 23,903                               | (14,046)  | 9,857              | 25,472                               | (26,789)  | (1,317)            |
| Taxation and Non-Specific Grant Income                   | -                                    | (306,003) | (306,003)          | =                                    | (325,462) | (325,462)          |
| Surplus on Provision of Services                         |                                      |           | (29,989)           |                                      |           | (91,181)           |
| (Surplus) / Deficit on revaluation of non-current assets |                                      |           | (33,794)           |                                      |           | (8,164)            |
| Remeasurement of the net defined benefit liability       |                                      |           | (27,821)           |                                      |           | 97,189             |
| Corporate taxation                                       |                                      |           | 45                 |                                      |           | 23                 |
| Other Comprehensive Income and Expenditure               |                                      |           | (61,570)           |                                      |           | 89,048             |
| Total Comprehensive Income and Expenditure               |                                      |           | (91,559)           |                                      |           | (2,133)            |





# **Group Balance Sheet**

|                                    | 31 Marc   | 31 March 2016 |           | 015*      |
|------------------------------------|-----------|---------------|-----------|-----------|
|                                    | £'000     | £'000         | £'000     | £'000     |
| Property, Plant and Equipment      | 1,226,356 |               | 1,119,788 |           |
| Hertiage Assets                    | 1,567     |               | 1,080     |           |
| Investment Properties              | 117,124   |               | 101,264   |           |
| Intangible assets                  | 8,084     |               | 9,020     |           |
| Long term debtors                  | 830       |               | 825       |           |
| Long term investments              | 12,973    |               | 23,090    |           |
| Total long term assets             |           | 1,366,934     |           | 1,255,067 |
| Inventories                        | 608       |               | 612       |           |
| Short term investments             | 46,615    |               | 33,241    |           |
| Short term debtors                 | 126,025   |               | 94,515    |           |
| Assets held for sale               | _         |               | 350       |           |
| Cash and cash equivalents          | 143,138   |               | 215,469   |           |
| Total Current Assets               |           | 316,386       |           | 344,187   |
| Short term Creditors               | (119,356) |               | (100,648) |           |
| Short term Borrowing               | (1,433)   |               | (2,777)   |           |
| Cash and cash equivalents          | (1,290)   |               | (16,880)  |           |
| Provisions                         | (7,698)   |               | (7,691)   |           |
| Total Current Liabilities          |           | (129,777)     | , , ,     | (127,996) |
| Long term borrowing                | (304,704) | ,             | (304,735) | , ,       |
| Long term Creditors                | _         |               | -         |           |
| Government grants deferred         | _         |               | _         |           |
| Capital grants received in advance | _         |               | _         |           |
| Provisions                         | (6,616)   |               | (5,875)   |           |
| Pensions Scheme                    | (505,650) |               | (515,255) |           |
| Long term lease                    | (16,401)  |               | (16,780)  |           |
| Total Long Term Liabilities        | (10,101)  | (833,371)     | (10,100)  | (842,645) |
| Net Assets                         |           | 720,172       |           | 628,613   |
| Usable reserves                    | 285,621   |               | 299,441   |           |
| Unsusable reserves                 | 434,551   |               | 329,172   |           |
| Total Equity                       |           | 720,172       | , –       | 628,613   |
| *Re-stated                         |           | ,             |           | ,         |



# **Group Cashflow Statement**

This consolidated statement summarises the movement within the group both for capital and revenue purposes.

|  | 2015/16     | 2014/15*    |
|--|-------------|-------------|
|  | £'000 £'000 | £'000 £'000 |
| Net surplus on the provision of services   | 29,985      | 91,181      |
| Adjustment to surplus or deficit on the provision of services for noncash movements  | 23,575      | 29,381      |
| Adjustment for items included in the net surplus or deficit on the provision of services that are investing and financing activities | (54,176)    | (73,776)    |
| Net Cash flows from operating activities   | (616)       | 46,786      |
| Net Cash flows from Investing Activities   | (53,509)    | 7,749       |
| Net Cash flows from Financing Activities   | (2,616)     | 2,575       |
| Net increase or decrease in cash and cash equivalents  | (56,741)    | 57,110      |
| Cash and cash equivalents at the beginning of the reporting period   | 198,589     | 141,479     |
| Cash and cash equivalents at the end of the reporting period   | 141,848     | 198,589     |

<sup>\*</sup>Re-stated



## Notes to group accounts

#### 1. Introduction

For a variety of legal, regulatory and other reasons, Local authorities often choose (or are required) to conduct their activities not through a single legal entity but through two or more legal entities which fall under its ultimate control. For this reason the financial statements of the local authority do not necessarily, in themselves, present a full picture of its economic activities or financial position. Because of this, The Code of Practice requires a local authority to prepare group accounts if it has a control over one or more other legal entities. The aim of the group accounts is to give an overall picture of the extended services and economic activity that is under the control of the local authority.

The London Borough of Barnet (the reporting authority) has two subsidiary companies:

- The Barnet Group Ltd. The London Borough of Barnet owns 100% of the share capital of The Barnet Group Ltd. The Barnet Group Ltd owns 100% of the share capital of Your Choice (Barnet) Ltd. The Barnet Group Ltd is the sole member and guarantor of Barnet Homes Ltd, a company limited by guarantee. The Barnet Group Ltd had a board consisting of six members, of which two are Members of the council.
- Barnet Holdings Ltd. The London Borough of Barnet owns 100% of the share capital
  of Barnet (Holdings) Ltd. who own 49% of the share capital in the joint venture in
  Regional Enterprise Ltd. The joint venture is owned with Capita Ltd. The council's
  Chief Executive and Leader are company directors of Barnet Holdings Ltd and
  Regional Enterprise Ltd.

#### 2. Basis of consolidation

The group income and expenditure account, group balance sheet, group movement in reserves statement and group cash flow statement have been prepared by consolidating the accounts of the reporting authority (London Borough of Barnet) and its subsidiaries (the Barnet Group Ltd and Barnet Holdings) on a line by line basis. The accounts of Barnet Group Ltd have been prepared using similar accounting policies and practices to that of the reporting authority. However some accounting policies and practices do differ in some respects from the authority's due to legislative requirements. The accounts of Barnet Holdings have been prepared in accordance with UK Accounting Standards and applicable law (UK Generally Accepted Accounting Practice). The accounts have been prepared under FRS 102. Any material differences are highlighted within the accounts themselves.

The detailed accounting policies are disclosed in note 1 of the notes to the accounts.

#### 3. The Barnet Group Ltd, a Local Authority Trading Company

#### i) Nature of the business

The London Borough of Barnet contracts with The Barnet Group Ltd for the provision of Adult Social Care Services and Housing Management Services. The Barnet Group Ltd then contracts on a back to back basis with Your Choice (Barnet) Ltd and Barnet Homes Ltd in respect of Adult Social Care Services and Housing Management Services respectively. As a result, The Barnet Group Ltd receives the management fee from The London Borough of



Barnet on behalf of Barnet Homes Ltd and Your Choice (Barnet) Limited. It also invoices for ad hoc services on behalf of the two companies.

# ii) Relationship with the authority

Under the Code of Practise, The Barnet Group Ltd is deemed a wholly owned subsidiary of Barnet Council. As such, the council is required to consolidate the financial statements of the Barnet Group Ltd with its own (single entity) accounts in order to form group accounts.

## iii) Financial performance

In 2015/16 the company made an operating loss of £0.209m (£0.052m surplus in 2014/15).

# iv) Transactions with the company

The authority paid and received from the company £60.001m and £5.676m in 2015/16 for the provision of housing management services and repair and maintenance works to housing stock (£54.541m and £2.811m in 2014/15) respectively. The outstanding balances owed to and from The Barnet Group Ltd at 31 March 2016 were £6.323m and £9.151m (£11.038m and £1.891m in 2014/15) respectively.

## 4. Barnet Holdings Ltd

## i) Nature of the business

The London Borough of Barnet contracts with Regional Enterprise Ltd for the provision of development and regulatory services in the Borough.

## ii) Relationship with the authority

Under the Code of Practice, Barnet Ltd is deemed a wholly owned subsidiary of Barnet Council. As such, the council is required to consolidate the financial statements of Barnet Holdings Ltd with its own (single entity) accounts in order to form group accounts. Barnet Holdings Ltd single entity accounts have been prepared in accordance with UK Accounting Standards and applicable law (UK Generally Accepted Accounting Practice). The accounts have been prepared under FRS 102.

#### iii) Financial performance

The company has not traded during the financial year. During these years, the company received no income and incurred no expenditure and therefore made neither profit nor loss.

# iv) Transactions with the company

The outstanding balance owed from Barnet Holdings Ltd at 31 March 2016 was £48 (£48 in 2014/15).

## 5. Group cash flow statement

The group cash flow statement, prepared in accordance with the Code of Practice, forms part of the group statements. The group cash flow statement shows the movement of cash in and out of the group. However, cash flows relating internally to the group are eliminated as are any intra-group gains and losses. Only cash receipts and payments that flow to and from the group as a whole are included.



### 6. Pension Reserve and Creditors

The London Borough of Barnet is required to prepare Group Accounts consolidating its subsidiaries where they have a material interest in the subsidiaries. The interest in the subsidiaries is considered material due to the respective pension scheme/reserve of the subsidiaries and the creditor balances. As such, the relative single entity pension funds, creditors and the consolidated group pension fund and creditors are highlighted below;

#### **Pension scheme**

|                          | 2015/16 | 2014/15 |
|--------------------------|---------|---------|
|                          | £'000   | £'000   |
| Single entity accounts   |         |         |
| London Borough of Barnet | 469,137 | 476,254 |
| The Barnet Group Ltd     | 36,513  | 39,001  |
| Barnet Holdings Ltd      | -       | -       |
| Total                    | 505,650 | 515,255 |
| Group Accounts           |         |         |
| Group                    | 505,650 | 515,255 |
|                          |         |         |

The detailed breakdown of the London Borough of Barnet Pension balance of £469.137m can be seen in note 45 to the accounts.

## **The Barnet Group Pension liability**

| Net pension liability as at                      | 2015/16  | 2013/14  |
|--|----------|----------|
|  | £'000    | £'000    |
| Present Value of Funded Obligation               | (84,769) | (86,277) |
| Fair Value of Scheme Assets (bid value)          | 48,822   | 47,884   |
| Net liability                                    | (35,947) | (38,393) |
| Present Value of Unfunded Obligation             | (566)    | (608)    |
| Unrecognised Past Service Cost                   |          |          |
| Net liability in statement of financial position | (36,513) | (39,001) |



Reconciliation of opening and closing balances of the present

| value of the defined benefit obligation       | 2015/16 | 2014/15 |
|---|---------|---------|
|   | £'000   | £'000   |
| Opening Defined Benefit Obligation            | 86,885  | 70,310  |
| Current service cost                          | 3,056   | 2,519   |
| Interest cost                                 | 2,941   | 3,146   |
| Change in financial assumptions               | (6,758) | 11,892  |
| Experience gain on defined benefit obligation | (8)     | (129)   |
| Estimated benefits paid (net of transfers in) | (1,495) | (1,667) |
| Past service cost                             | 25      | 108     |
| Contributions by Scheme participants          | 714     | 729     |
| Unfunded pension payments                     | (25)    | (23)    |
| Closing Defined Benefit Obligation            | 85,335  | 86,885  |

Reconciliation of opening and closing balances of the fair value

| of scheme assets                                      | 2015/16 | 2014/15 |
|---|---------|---------|
|   | £'000   | £'000   |
| Opening fair value of scheme assets                   | 47,884  | 41,353  |
| Interest on assets                                    | 1,660   | 1,900   |
| Return on assets less interest                        | (2,537) | 2,889   |
| Administration expenses                               | (55)    | (47)    |
| Contributions by employer including unfunded benefits | 2,675   | 2,750   |
| Contributions by scheme participants                  | 714     | 729     |
| Estimated benefits paid (net of transfers in)         | (1,520) | (1,690) |
| Fair value of scheme assets at end of period          | 48,821  | 47,884  |

# **Creditors**

|                                       | 2015/16 | 2014/15* |
|---------------------------------------|---------|----------|
|                                       | £'000   | £'000    |
| Central Government Bodies             | 17,356  | 23,451   |
| Other Local Authorities               | 5,240   | 5,299    |
| Public Corporations and Trading Funds | 5,970   | 8,924    |
| NHS bodies                            | 1,297   | -        |
| Bodies External to General Government | 59,036  | 31,464   |
| Receipts in Advance                   | 10,250  | 10,261   |
| Barnet Group creditors                | 20,207  | 21,249   |
| Creditor total                        | 119,356 | 100,648  |

\*Re-stated



## **Glossary**

For the purpose of compiling the statement of accounts, the following definitions have been adopted:

## **Accounting policies**

Those principles, bases, conventions, rules and practices applied by an entity that specify how the effects of transactions and other events are to be reflected in its financial statements through:

- (i) recognising
- (ii) selecting measurement bases for, and
- (iii) presenting assets, liabilities, gains, losses and changes to reserves.

Accounting policies define the process whereby transactions and other events are reflected in financial statements. For example, an accounting policy for a particular type of expenditure may specify whether an asset or a loss is to be recognised; the basis on which it is to be measured; and where in the revenue account or balance sheet it is to be presented.

# **Accounting standards**

A set of rules explaining how accounts are to be kept. By law, local authorities must follow 'proper accounting practices', which are set out in Acts of Parliament and in professional codes and statements of recommended practices. These standards make comparability, among other things, possible.

#### Accrual

The recognition of income and expenditure as it is earned or incurred, as opposed to when cash is received or paid.

## **Actuarial gains and losses**

For a defined benefit pension scheme, the changes in actuarial deficits or surpluses that arise because:

- (a) events have not coincided with the actuarial assumptions made for the last valuation (experience gains and losses), or
- (b) the actuarial assumptions have changed.

#### **Assets**

These can either be:

- Long term (non-current), tangible assets that give benefits to the authority for more than one year.
- Property, Plant and Equipment, assets which are held for use in the production or supply or goods and services, for rental to other, or for administrative purposes. These include items that were previously categorised in the following categories under UK GAAP:
  - Community assets, assets that the local authority intends to hold in perpetuity, that have no determinable useful life and that may have restrictions on their disposal. Examples include parks and historic buildings.
  - Council dwellings, these are owned by the council providing services to the communities.
     Such examples include leisure centres, libraries and museums.
  - Vehicles, these assets are used by the council for the direct delivery of services, such examples include dust carts.
  - Equipment, held by the local Authority in the delivery of those services for which it has either a statutory or discretionary responsibility or for the service or strategic objective of the authority.
  - Infrastructure assets, fixed assets that are inalienable, expenditure on which is recoverable only by continued use of the asset created. Examples of such fixed assets are highways and footpaths that cannot be transferred to another owner.
- Investment property is property (land or a building, or part of a building, or both) held solely to earn rentals or for capital appreciation or both, rather than for:
  - a) use in the production or supply of goods or services or for administrative purposes, or
  - b) sale in the ordinary course of operations.

If earning rentals were an outcome of a regeneration policy, for example, the properties concerned would be accounted for as property, plant and equipment rather than investment property. Social housing is delivering a service and shall be accounted for as property, plant and equipment.



- Non-operational assets, non-current assets held by an authority but not used or consumed in the delivery of services or for the service or strategic objectives of the authority. Examples of non-operational assets include investment properties and assets that are surplus to requirements, pending their sale. It should be noted that the incidence of rental income does not necessarily mean that the asset is an investment property; it would be deemed an investment property only if the asset is held solely for investment purposes and does not support the service or strategic objectives of the authority and the rental income is negotiated at arm's length.
- Intangible assets, these are usually stand-alone intellectual property rights such as software
  licences that, although they have no physical substance are right to show on the balance sheet
  where they have been capitalised as being of benefit for more than the year of account. Where
  software is integral to the running of hardware it is properly included in the value of the hardware.

## **Associate company**

An organisation is an associate of a parent local authority where the authority holds a long term, participatory interest and is in a position to exercise a significant but not dominant influence over that organisation.

#### **Balance Sheet**

A statement of the recorded assets, liabilities and other balances at the end of an accounting period.

#### **Benefits**

Benefits can be received in the form of future economic benefits or in the form of service potential. Assets that are used to deliver goods and services in accordance with the reporting authority's objectives but which do not directly generate net cash inflows can be described as embodying 'service potential'. Assets that are used to generate net cash inflows can be described as embodying 'future economic benefits'.

### **Billing authority**

A local authority empowered to set and collect council tax, and manage the collection fund, on behalf of itself and precepting authorities in its area.

### **Business Rate Supplement (BRS)**

The Business Rate Supplements Act 2009 enables levying authorities – county councils, unitary district councils and, in London, the Greater London Authority - to levy a supplement on the business rate to support additional projects aimed at economic development of the area.

## **Capital expenditure**

Expenditure on the acquisition of a non-current asset or expenditure which adds to, and not merely maintains, the value of an existing non-current asset. It is not necessary for the asset to be owned by the authority e.g. renovation grants.

## **Collection fund**

The fund, administered by a billing authority, into which council taxes are paid, and from which payments are made to the general fund of billing and major precepting authorities. NNDR collected by a billing authority is also paid into the fund before being distributed to central government and local authorities.

#### **Community assets**

Assets that a local authority intends to hold in perpetuity, that have no determinable useful life, and may have restrictions on their disposal. Examples of community assets are parks and allotments.

#### Corporate and democratic core

The corporate and democratic core comprises all activities that local authorities engage in specifically because they are elected, multi-purpose authorities. The cost of these activities are thus over and above those which would be incurred by a series of independent, single-purpose, nominated bodies managing the same services. There is therefore no logical basis for apportioning these costs to services.



## **Deferred capital receipts**

These represent amounts derived from the sale of assets, which will be received in instalments over agreed periods of time, such as payments from mortgages on the sale of council houses.

#### **Defined benefit scheme**

A pension or other retirement benefit scheme other than a defined contribution scheme. Usually, the scheme rules define the benefits independently of the contributions payable, and the benefits are not directly related to the investments of the scheme. The scheme may be funded or unfunded (including notionally funded).

#### **Defined contribution scheme**

A pension or other retirement benefit scheme into which an employer pays regular contributions fixed as an amount or as a percentage of pay and will have no legal or constructive obligation to pay further contributions if the scheme does not have sufficient assets to pay all employees benefits relating to employee service in the current year and prior periods.

## **Depreciation**

The measure of the cost or revalued amount of the benefits of the non-current asset that have been consumed during the period. Consumption includes wearing out, using up or other reduction in the useful life of a non-current asset whether arising from use, passage of time or obsolescence through either changes in technology or demand for the goods and services produced by the asset.

### **Events after the balance sheet date (post balance sheet events)**

Events after the balance sheet date are those events, favourable or unfavourable, that occur between the balance sheet date and the date when the statement of accounts is authorised for issue.

#### **Inventories**

The amount of unused or unconsumed stocks held in expectation of future use. When use will not arise until a later period, it is appropriate to carry forward the amount to be matched to the use or consumption when it arises.

#### **General fund**

The revenue fund of the authority, it shows income from and expenditure on the council's day to day activities.

#### **Government grants**

The amounts of money the authority receives from the Government and inter-government agencies to help fund both general and specific activities.

## **Heritage assets**

A heritage asset is an asset with historical, artistic, scientific, technological, geophysical or environmental qualities that is held and maintained principally for its contribution to knowledge and culture. Heritage assets are those assets that are intended to be preserved in trust for future generations, examples of heritage assets are historical buildings, archaeological sites, civic regalia, orders and decorations (medals), museum and gallery collections and works of art.

#### **Historic cost**

The actual cost of an asset in terms of past consideration as opposed to its current value.

#### Housing revenue account (HRA)

The account which shows the income from and expenditure on the provision of council housing. Other services are charged to the general fund.



## **Impairment**

A reduction in the value of a non-current asset, greater than normal depreciation, below its carrying amount on the balance sheet.

#### Infrastructure assets

Non-current assets that are inalienable, expenditure on which is recoverable only by continued use of the asset created. Examples of infrastructure are highways and footpaths.

#### Joint venture

A joint venture is where a parent local authority holds an interest on a long term basis in an organisation and that organisation is jointly controlled by the local authority and one or more other entities under a contractual arrangement.

#### Leases

These may be finance leases that transfer the risks and rewards of ownership of an asset to the authority. Alternatively they may be operating leases that are more akin to a hire agreement.

#### Liabilities

Amounts the authority either owes or anticipates owing to others, whether they are due for immediate payment or not.

### Long term contracts

A contract entered into for the design, manufacture or construction of a single substantial asset or the provision of a service (or a combination of assets or services which together constitute a single project), where the time taken substantially to complete the contract is such that the contract activity falls into different accounting periods. Some contracts with a shorter duration than one year should be accounted for as long term contracts if they are sufficiently material to the activity of the period.

## **Major repairs allowance (MRA)**

The MRA is a government subsidy that was introduced to replace housing revenue account borrowing for repairs to maintain the housing stock to a good standard.

### Major repairs reserve (MRR)

This reserve is for capital expenditure on HRA assets.

#### Minimum revenue provision (MRP)

The minimum amount that the council must charge to the revenue account in the year in respect of the repayment of principal of borrowing for capital purposes.

## **National non-domestic rates (NNDR)**

Rates are payable on business premises based on their rateable value and a national rate poundage multiplier. Barnet acts as the "billing authority" for its area and under the Localised Business Rates regime retains 30% of the net yield from business rates with the Greater London Authority receiving 20% and central government the other 50%.

## Net book value (NBV)

The amount at which non-current assets are included in the balance sheet, i.e. their historical cost or current value less the cumulative amounts provided for depreciation. The NBV should not be taken to represent a current market value.

#### **Operational assets**

Non-current assets held and occupied, used and consumed by the local authority in the direct delivery of those services for which it has either a statutory or discretionary responsibility or for the service or strategic objectives of the authority.



#### **Outturn**

Actual income and expenditure in a financial year.

#### **Pension funds**

For the Local Government Pension Scheme, these are the funds that invest employers' and employees' pension contributions in order to provide pensions for employees on their retirement and pensions for employees' dependants in the event of death of the employee.

## **Prior period adjustments**

Those material adjustments applicable to prior years, arising from changes in accounting policies, or from the correction of fundamental errors. A fundamental error is one that is of such significance as to destroy the validity of the financial statements. They do not include normal recurring corrections or adjustments of accounting estimates made in prior years.

### **Precept**

The amount of income demanded of the collection fund by an authority entitled to such income.

### **Preceptor**

An authority entitled to demand money of the collection fund. The preceptors on Barnet's collection fund are the council itself, the Greater London Authority and the Government.

#### **Provisions**

Amounts held in reserve against specific potential liabilities or losses where there is uncertainty as to amounts and/or due dates. Payment to a provision is counted as service expenditure; expenditure against a provision is therefore not charged to revenue as this would be double counting.

### **Prudential borrowing**

Borrowing by local authorities without government financial support, but in accordance with the CIPFA Prudential Code for local authority borrowing.

#### **Prudential Code**

A professional code of practice prepared by CIPFA, for the prudential system introduced on 1 April 2004. Local authorities are required by legislation to have regard to the code.

# **Public Works Loan Board (PWLB)**

A Government body that lends money to local authorities for periods in excess of one year, often at preferential interest rates.

### Rateable value

Assessment by the Inland Revenue of a property's value from which rates payable are calculated.

#### Revenue Expenditure Funded from Capital Under Statute (REFCUS)

REFCUS represents expenditure that may be classified under legislation as capital, but does not result in the creation of a fixed asset on the balance sheet.

## **Related parties**

Two or more parties are related parties when at any time during the financial period:

- (i) one party has direct or indirect control of the other; or
- (ii) the parties are subject to common control from the same source; or
- (iii) one party has influence over the financial and operational policies of the other party to the extent that the other party might be inhibited from pursuing at all times its own separate interests; or
- (iii) the parties, in entering into a transaction, are subject to influence from the same source to such an extent that one of the parties to the transaction has subordinated its own separate interest.



## **Related party transactions**

A related party transaction is the transfer of assets or liabilities or the performance of services by, to or for a related party irrespective of whether a charge is made.

#### Reserves

Amounts prudently held to cover potential liabilities. Payments to reserves are not counted as service expenditure. Payments from reserves are passed through service revenue accounts unlike provisions which are not. Earmarked reserves are allocated for a specific purpose. Unallocated reserves are described as balances.

#### Revenue support grant

The main Government grant paid to local authorities. It is intended to adjust for differences in needs between areas so that, if all local authorities were to spend at the level which the Government assess that they need to spend, the council tax would be the same across the whole country.

## **Service Reporting Code of Practice (SeRCOP)**

SeRCOP sets the financial reporting guidelines for local authorities. It supplements the principles and practice set out in the Code of Practice on Local Authority Accounting, by establishing practice for consistent reporting. It provides guidance in three key areas:

- The definition of total cost
- Trading accounts
- Service expenditure analysis

### **Subsidiary**

An organisation is a subsidiary of a parent local authority if the authority has either a majority share in the organisation or exercises a dominant influence over it.

#### Substance over form

There is a requirement that the substance (real effect on the authority) of a transaction is reported rather than just actual monetary movements (substance over form) at the time they happen. That is future liabilities or gains are recognised in the accounts when they are incurred rather than just when paid for or received.

This largely refers to assets where benefits or liabilities of ownership pass without legal title or they may endow future liabilities or gains. In Barnet's case for instance a lease agreement's transactions will show the actual amount paid or received in the year, but there is a liability for future payments or receipts for the life of the lease; these are recognised in the accounts.

#### **Useful life**

The period over which the local authority will derive benefits from the use of a fixed asset.

